

MSIL: COS: NSE&BSE: 2024/05 06

13th May, 2024

Vice President

National Stock Exchange of India Limited

"Exchange Plaza", Bandra- Kurla Complex

Bandra (E)

Mumbai - 400 051

General Manager

Department of Corporate Services

BSE Limited

Phiroze Jeejeebhoy Towers,

Dalal Street, Mumbai- 400 001

Sub: Reference to the Consolidated Financial Results

Dear Sir(s),

Please find enclosed herewith a copy of the reference to the Consolidated Financial Results issued by Suzuki Motor Corporation in Japan.

Kindly take the same on record.

Thanking you,

Yours truly,

For Maruti Suzuki India Limited

Sanjeev Grover Executive Officer & Company Secretary

MARUTI SUZUKI INDIA LIMITED

Head Office:

Maruti Suzuki India Limited, 1, Nelson Mandela Road, Vasant Kunj, New Delhi - 110070, India.

Tel: 011-46781000, Fax: 011-46150275/46150276

E-mail id: contact@maruti.co.in, www.marutisuzuki.com

Gurgaon Plant:

Maruti Suzuki India Limited, Old Palam Gurgaon Road,

Gurgaon - 122015, Haryana, India. Tel:

0124-2346721, Fax: 0124-2341304

Manesar Plant:

Maruti Suzuki India Limited, Plot No.1, Phase - 3A, IMT Manesar, Gurgaon - 122051, Haryana, India. Tel: 0124-4884000, Fax: 0124-4884199

			-	1							ns of yen)	
					Q4 Results (Janu	-		Full-year Results				
					< J-GAAF			< J-GAAP >				
				Q4 of	Q4 o		E) (0.0.0.0		FY2023			
				FY2022		Yo\		FY2022		Yo		
Nat Cal					1.500.0	Change	Ratio	1.011.0	5.077.0	Change	Ratio	
Net Sal		no o o eti o	Coloo	1,228.8		+298.0	+24.2%	4,641.6		+732.6	+15.8%	
	יטען	mestic		336.7 310.4	396.3 367.5	+59.6 +57.1	+17.7% +18.4%	1,212.0		+100.8	+8.3%	
		Suzuki OEM sa	place	26.3		+37.1	+18.4%	1,115.8 96.2	1,208.8	+7.8	+8.1%	
	0	erseas		892.1	1,130.4	+238.3	+26.7%	3,429.6		+631.8	+18.4%	
Operati			Jaics	83.6		+35.3	+42.3%	350.6		+115.0	+32.8%	
(Margir		110110		(6.8%)		. 00.0	+ 42.0 %	(7.6%)		110.0	02.070	
Ordinar	rv P	rofit		84.2	127.8	+43.5	+51.7%	382.8		+105.7	+27.6%	
(Margir				(6.9%)	(8.4%)			(8.2%)				
Profit at	ttrib	utable to	0			. 21.0	.07.00				. 01 10/	
owners	of	parent		37.7	69.6	+31.9	+84.6%	221.1	267.7	+46.6	+21.1%	
(Margir		!		(3.1%)	(4.6%)			(4.8%)	(5.0%)			
					In ava a a a d in a	+ ooloo ond	nvofi+		In avacació n	at aalaa aad	nrofit	
General	VIE	: vv			Increased ne	t sales and	μισιιι		increased h	et sales and	μισπι	
	Ex	ternal fa	actors		Effect of ForEX rates	<u> </u>	+37.0		Effect of ForEX rate		+82.8	
ب ب					Change in price of \underline{r}		+6.3		Change in price of r		+15.5	
ng(ofi						Total	+43.4			Total	+98.3	
Factors of change in Operating Profit	 -^	ctore of	ther than		Change in volume, r	miv/nrico etc	+19.9		Change in volume	miv/nrico ete	+98.0	
F C I		e above			(Change in volume)	mx/price, etc.	(+10.7)		Change in volume, mix/price, etc. (Change in volume)		(+44.6)	
o ol ati	["	c above			(Change in wording) (+10.7) (+9.2)				(Change in wix/price etc.)		(+53.4)	
ors Jer					Cost reduction	,	+12.1		Cost reduction	,	+37.9	
or ct					Fixed cost, etc.		-24.3		Fixed cost, etc.		-70.7	
Fa					R&D expenses		-11.5		R&D expenses		-28.6	
					Depreciation expens	ses Total	-4.2 -8.0		Depreciation expen	Total	-19.9 +16.7	
Foreign						Total	Effect			Total	Effect	
Exchang		Rates	USD	132Yen	149Yen	+16Yen	+3.3	136Yen	145Yen	+9Yen	+8.6	
and Effe	ect	on	EUR	142Yen	161Yen	+19Yen	+10.0	141Yen	157Yen	+16Yen	+30.2	
Operatii			INR	1.62Yen		+0.18Yen	+10.3	1.70Yen		+0.06Yen	+13.6	
		<u>penditu</u>		73.8		+35.6		269.9		+51.7		
Deprec	iati	on Expe	enses	50.8	55.1	+4.2		177.3	197.2	+19.9		
R&D Ex	<u>(pe</u>	nses ooring F	Debt balance	63.6	75.1	+11.5		205.6 763.8		+28.6 +22.3	ŧ	
			Activities	150.8	252.3	+101.5		286.6		+159.4		
Cash Flows		esting A		-145.1		+38.0		-302.7	-433.9	-131.2		
을 음.	Fir	ancing A	Activities	-1.5		+1.1		31.6		-112.8		
	Ca	Cash Balance						882.1	853.6	-28.5		
	0			1,112.9	1,396.7	+283.9	+25.5%	4,162.2		+721.6	+17.3%	
	Auto	Operati	ng Profit	68.0		+32.6	+47.9%	279.1		+119.1	+42.7%	
lts		(Mai Pili)	(6.1%)		10.0	00.50	(6.7%)		22.0	10.10	
Operating results by Segment	Moto	Sales	ng Profit	80.4 6.4	99.3 12.2	+18.9 +5.9	+23.5% +91.9%	333.2 29.3		+33.8	+10.1% +33.0%	
me	M	(Margin		(7.9%)		+5.9	+91.9%	(8.8%)		+9.7	+33.0%	
ing eg		Sales	,	32.8	28.0	-4.8	-14.7%	134.6		-22.3	-16.6%	
rat 7 S	Marine		ng Profit	8.6		-3.3	-38.0%	39.4		-14.2	-36.0%	
pe		(Margin		(26.4%)				(29.3%)				
ō	0ther	Sales		2.8	2.8	-0.0	-1.0%	11.8	11.2	-0.5	-4.5%	
	글	Operati	ng Profit	0.5		+0.2	+39.1%	2.7		+0.5	+16.9%	
_		(Margin)	(18.4%)				(22.9%)				
_	an	Sales	D E'+	675.8		+116.4	+17.2%	2,461.0		+377.8	+15.4%	
Sion	Japan	Operation	ng Profit \	25.3 (3.7%)	48.0 (6.1%)	+22.7	+89.4%	183.0 (7.4%)		+60.0	+32.8%	
ult: eg		(Margin Sales	1	196.6		+50.0	+25.5%	633.5	918.7	+285.1	+45.0%	
esi ; R	Europe		ng Profit	11.9		-5.1	-42.5%	16.8		+265.1	+39.3%	
g r hic	Eur	(Margin		(6.1%)		5.1	+2.0 /0	(2.6%)		. 0.0	33.370	
in{ ap		Sales	,	645.5		+169.5	+26.3%	2,545.5		+400.2	+15.7%	
rat)gr	Asia	Operati	ng Profit	46.9	64.4	+17.5	+37.3%	153.5	245.9	+92.4	+60.2%	
Operating results Geographic Region		(Margin		(7.3%)	(7.9%)			(6.0%)	(8.3%)			
O by G	er	Sales		95.6		+16.1	+16.9%	393.9		+12.4	+3.1%	
َهُ ا	무		ng Profit	0.8		+1.4	+183.3%	19.0		-7.4	-39.0%	
No of		(Margin		(0.8%)	(1.9%)			(4.8%) 70,012		. 2 200	k	
No. of		pioyees						/U,U12	72,372	+2,360		

No. of Employees

*: compared to the end of FY2022

<Reference for FY2023> [Consolidated 2/2]

May 13, 2024 SUZUKI MOTOR CORPORATION

(Billions of yen)

			1		•	illolis of yell)			
			FY2024 forecast						
				(April2024-March	12025)				
				(Re					
			< IFRS >	< J-GAAP >	YoY				
				(Approximate)	Change	Ratio			
Revenue 3	*2		5,600.0	5,600.0	+225.7	+4.2%			
	Domestic Re	evenue	1,400.0	1,400.0	+87.2	+6.6%			
	Suzuki br	and	1,295.0	1,295.0	+86.2	+7.1%			
	OEM		105.0	105.0	+1.0	+1.0%			
	Overseas Re	venue	4,200.0	4,200.0	+138.5	+3.4%			
Operating	Profit		480.0	470.0	+4.4	+1.0%			
(Margin)			(8.6%)	(8.4%)					
Profit attrib			310.0	_	_	_			
owners of	parent								
(Margin)			(5.5%)						
General V	iew			Increased net sales and operating profit					
	External fac	tors		Effect of ForEX rates	S	±0.0			
			In addition to	Change in price of r	aw materials	-35.0			
Factors of change in Operating Profit (Reference) *1			the right, accounting		Total	-35.0			
hal Pr	Factors other	er than	standard	Change in volume, i	mix/price, etc.	+85.2			
f c ing nce	the above		difference	(Change in volume)		(+5.0)			
ctors of cha Operating P (Reference)			+10.0	(Change in mix/pric	e etc.)	(+80.2)			
or: pe efe				Cost reduction		+40.0			
act 0 r (R				Fixed cost, etc.		-50.0			
Ξ .Ξ				R&D expenses		-25.8			
				Depreciation expen	ses	-10.0			
				-	Total	+39.4			
Foreign						Effect			
	Exchange Rates USD		145	Yen	+0Yen	+0.4			
and Effect on EUR				Yen	+0Yen	+0.3			
Operating Profit INR			1.75	iYen	-0.01Yen	-2.2			
Capital Ex	penditures			0.0	+78.5				
	ion Expenses	6	200.0		+10.3				
R&D Expe	nses		260.0	260.0	+25.8				

*****1.

FY2024 forecast is calculated based on IFRS.

However, for the purpose of comparison with FY2023, FY2024 forecast and factors of change in operating profit based on J-GAAP (Japanese generally accepted accounting principles) are provided for "reference".

- ·Accounting standard difference of 10.0 billion yen is an approximate sum of only the major effects of changes in accounting standards.
- ·Operating profit based on J-GAAP for FY2024 is the approximate value calculated by reflecting accounting standard difference against operating profit based on IFRS.

*****2.

Net sales based on J-GAAP is listed in the Revenue column.

(Thousand units)

Mini vehicles 130 131 143 151			Q4 Results				Full year Decults			EV2024 forecast		
Mini vehicles						_	rull-year i	Results	FY2024 forecast			
Mini vehicles 136 433 74 748 519 519 522 443 438 338			Q4 of Q4				EV2022	FY2023		(April2024-March2025)		2023)
Sub-compact & standard-sized vehicles			FY2022		Change	Ratio	F12022		Change Ratio	(Change	Ratio
Standard sized vehicles			136	143	+7	+5.1%	519	562	+43 +8.3%		·	
Standard-sized ventices			31	33	+1	+3.8%	111	122	+11 +10.0%			
OEM			5.7	6/1	+7			23/				
Domestic production												
Fundamental										1.008	-4	-0.4%
Europe					+15						-24	
Pakstan			41	37	-4	-9.6%	142	156	+14 +9.8%	109	-48	-30.4%
Indonesia												
Other												
Asia												
Differ										2 200	. 111	. F 20/
Differ Production S84 609 +25 +4.3% 2,256 2,254 -2 -0.1% 2,317 +63 +28												
Domestic sales	les									,		
Domestic sales	ido											
Domestic sales	l E	Mini vehicles			+21						•	
Domestic sales	lut l	I I I '	37	40	+3	+9.0%	111	122	+11 +9 7%			
Europe	₹				-						1	. C. O.V
India												
Asia												-19.1 //
Indonesia									-56 -56.5%	India expe	cted to	
Other										оитрасе п	_	
Latin America 28					-1					(about +2°	% year-o	n-year)
Africa 26 25 -1 -3.4% 115 98 -17 -14.8% 116 23		Asia		536	+50		1,903	1,971	+68 +3.6%	2,038	+67	+3.4%
Other												
Other					_							
Overseas sales										000	20	0.004
Sales Total 790												
Domestic												
Domestic 4	OEM									0,204	. 00	. 2.7 70
Export										00	2	17.00
Domestic production 28												
North America												
India					_						_	
China												10.070
Philippines												
Other			56	34	-22	-38.8%	191	139				
Asia		Indonesia			-6	-46.7%						
Other												
Total Tota	S S						-					
Total Tota	$ \geq $											
Total Tota	√ p											
Domestic sales 12 8 -3 -28.5% 46 39 -7 -15.0% 38 -0 -1.2%	an											
Philippines	les											
Philippines	35											
Philippines	tor											
Philippines	Mol	India	191	234		+22.4%	740	891			· · · · · · · · · · · · · · · · · · ·	
Other 35 34 -1 -2.3% 171 144 -27 -15.9% Asia 364 385 +21 +5.8% 1,536 1,593 +57 +3.7% 1,574 -18 -1.2% Latin America 49 51 +2 +3.7% 198 191 -8 -3.8% Other 8 5 -3 -38.7% 24 20 -4 -17.7% Other 56 55 -1 -2.0% 223 211 -12 -5.3% 205 -6 -2.6% Overseas sales 436 459 +23 +5.3% 1,822 1,873 +51 +2.8% 1,853 -20 -1.1% Sales Total 447 467 +20 +4.4% 1,867 1,912 +45 +2.4% 1,892 -20 -1.1%	▽											
Asia 364 385 +21 +5.8% 1,536 1,593 +57 +3.7% 1,574 -18 -1.2% Latin America 49 51 +2 +3.7% 198 191 -8 -3.8% Other 8 5 -3 -38.7% 24 20 -4 -17.7% Other 56 55 -1 -2.0% 223 211 -12 -5.3% 205 -6 -2.6% Overseas sales 436 459 +23 +5.3% 1,822 1,873 +51 +2.8% 1,853 -20 -1.1% Sales Total 447 467 +20 +4.4% 1,867 1,912 +45 +2.4% 1,892 -20 -1.1%												
Latin America 49 51 +2 +3.7% 198 191 -8 -3.8% Other 8 5 -3 -38.7% 24 20 -4 -17.7% Other 56 55 -1 -2.0% 223 211 -12 -5.3% 205 -6 -2.6% Overseas sales 436 459 +23 +5.3% 1,822 1,873 +51 +2.8% 1,853 -20 -1.1% Sales Total 447 467 +20 +4.4% 1,867 1,912 +45 +2.4% 1,892 -20 -1.1%											4 - 1	
Other 8 5 -3 -38.7% 24 20 -4 -17.7% Other 56 55 -1 -2.0% 223 211 -12 -5.3% 205 -6 -2.6% Overseas sales 436 459 +23 +5.3% 1,822 1,873 +51 +2.8% 1,853 -20 -1.1% Sales Total 447 467 +20 +4.4% 1,867 1,912 +45 +2.4% 1,892 -20 -1.1%											-18	-1.2%
Other 56 55 -1 -2.0% 223 211 -12 -5.3% 205 -6 -2.6% Overseas sales 436 459 +23 +5.3% 1,822 1,873 +51 +2.8% 1,853 -20 -1.1% Sales Total 447 467 +20 +4.4% 1,867 1,912 +45 +2.4% 1,892 -20 -1.1%												
Overseas sales 436 459 +23 +5.3% 1,822 1,873 +51 +2.8% 1,853 -20 -1.1% Sales Total 447 467 +20 +4.4% 1,867 1,912 +45 +2.4% 1,892 -20 -1.1%											-6	-2.6%
Sales Total 447 467 +20 +4.4% 1,867 1,912 +45 +2.4% 1,892 -20 -1.1%												
												+7.8%

[Breakdown of Consolidated Net Sales]

(Unit: Thousand, Amount: Billions of yen)

		Full-year Results		Full-year Results		Change			
			2022	FY2023		Unit		Amo	
Llanan		Unit	Amount	Unit	Amount	Change	Ratio	Change	Ratio
	Japan	705	1,174.4	751	1,278.4	+46	+6.5%	+104.1	+8.9%
	Overseas	2,520	2,987.8	2,619	3,605.4	+99	+3.9%	+617.6	+20.7%
l jje	Europe	168	414.9	233	634.5	+65	+38.7%	+219.6	+52.9%
0	North America		0.6		0.5			-0.1	-13.7%
0.	Asia	1,977	2,050.9		2,396.7	+57	+2.9%	+345.8	+16.9%
Automobile	(Of which India)	(1,707)	(1,698.7)	(1,852)	(2,113.0)	(+145)	(+8.5%)	(+414.4)	(+24.4%)
`	Other	374	521.3		573.6	-23	-6.1%	+52.3	+10.0%
	Total	3,225	4,162.2	3,370	4,883.8		+4.5%	+721.6	+17.3%
	Japan	43	22.3	37	19.8		-14.9%	-2.6	-11.5%
<u>e</u>	Overseas	1,415	310.8	1,498	347.2	+83	+5.9%	+36.3	+11.7%
%	Europe	36	39.2	42	46.9	+6	+16.7%	+7.7	+19.6%
010	North America	40	48.0	36	49.1	-4	-10.7%	+1.1	+2.2%
Motorcycle	Asia	1,101	166.0	1,203	185.5	+102	+9.3%	+19.5	+11.7%
Į ≥	Other	238	57.6	217	65.7	-20	-8.5%	+8.1	+14.1%
	Total	1,458	333.2	1,535	366.9	+77	+5.3%	+33.8	+10.1%
	Japan		3.5	L	3.4			-0.2	-5.4%
	Overseas		131.0	L	108.9			-22.1	-16.9%
Marine	Europe		25.1		18.9			-6.2	-24.7%
arii	North America		75.0		56.0			-19.0	-25.3%
Σ	Asia		10.5	L	13.8			+3.4	+32.1%
	Other		20.4		20.1			-0.3	-1.2%
Total			134.6		112.3			-22.3	-16.6%
Other (I	Domestic)		11.8		11.2			-0.5	-4.5%
	Japan		1,212.0	L	1,312.8			+100.8	+8.3%
	Overseas		3,429.6	L	4,061.5			+631.8	+18.4%
Total	Europe		479.2	L	700.3			+221.1	+46.1%
	North America		123.7		105.6			-18.0	-14.6%
-	Asia		2,227.4		2,596.0			+368.6	+16.5%
	Other		599.3		659.4			+60.1	+10.0%
	Total		4,641.6		5,374.3			+732.6	+15.8%

[Breakdown of Non-Consolidated Net Sales]

(Unit: Thousand, Amount: Billions of yen)

LDIGA	NUU	MII OI MOII-COIISOI			(Offit: Housand, Amount: Dillions of yen)						
Full-year Results						r Results	Change				
				2022		2023	Unit		Amount		
			Unit	Amount	Unit	Amount	Change	Ratio	Change	Ratio	
	ic	Mini Vehicle	602	660.8	653	751.5	+51	+8.4%	+90.7	+13.7%	
	Domestic	Sub-compact & Standard-sized	119	179.1	130	200.8	+10	+8.8%	+21.7	+12.1%	
l ∺	ŏ	Total	721	839.9	783	952.3	+61	+8.5%	+112.4	+13.4%	
<u> </u>		General trade	237	509.2	232	642.5	-4	-1.9%	+133.4	+26.2%	
l o	١Ę	Triangle trade		465.2		618.7			+153.5	+33.0%	
Automobile	Export	Total (Of which Overseas	237	974.4	232	1,261.3	-4	-1.9%	+286.9	+29.4%	
		production parts)		(193.3)		(225.1)			(+31.9)	(+16.5%)	
		Total	958	1,814.3	1,015	2,213.6	+57	+5.9%	+399.3	+22.0%	
	Do	mestic	45	14.6	39	13.4	-6	-13.3%	-1.2	-8.5%	
<u>e</u>		General trade	87	82.2	86	88.9	-1	-1.7%	+6.7	+8.2%	
) >>	Export	Triangle trade		37.1		32.2			-4.9	-13.2%	
Motorcycle		Total (Of which Overseas	87	119.3	86	121.2	-1	-1.7%	+1.8	+1.5%	
₩ W		production parts)		(11.7)		(11.2)			(-0.5)	(-4.3%)	
		Total	133	134.0	125	134.5	-8	-5.7%	+0.6	+0.4%	
	Do	mestic		1.2		1.1			-0.1	-8.6%	
Marine	년 General trade			89.2		79.5			-9.7	-10.9%	
ari	Export	Triangle trade		12.6		7.8			-4.8	-38.2%	
Ξ̈́	Û	Total		101.8		87.3			-14.5	-14.3%	
		Total		103.0		88.3			-14.6	-14.2%	
Other (E				3.8		3.9			+0.1	+2.2%	
Spare		mestic		108.6		108.1			-0.5	-0.5%	
parts &	Exp	oort(General trade)		53.5		56.4			+2.9	+5.4%	
others		Total		162.1		164.5			+2.4	+1.5%	
	Do	mestic		968.1		1,078.8			+110.6	+11.4%	
l =	Ę	General trade		734.1		867.3		[+133.3	+18.2%	
Total	Export	Triangle trade		515.0		658.7			+143.8	+27.9%	
-	Lű	Total		1,249.0		1,526.1			+277.1	+22.2%	
		Total		2,217.2		2,604.8			+387.7	+17.5%	

<Reference for FY2023> [Non-Consolidated]

(Billions of yen)

FY2022						FY2023			
			(April202	22-March202	23)	(April2023-March2024)			
			, · .	Change	Ratio	` '	Change	Ratio	
	Net Sal	les	2,217.2	+526.4	+31.1%	2,604.8	+387.7	+17.5%	
	Domest	ic Sales	968.1	+131.9	+15.8%	1,078.8	+110.6	+11.4%	
	Oversea	as Sales	1,249.0	+394.5	+46.2%	1,526.1	+277.1	+22.2%	
	Gei	neral trade	734.1	+205.9	+39.0%	867.3	+133.3	+18.2%	
	Tria	angle trade	515.0	+188.6	+57.8%	658.7	+143.8	+27.9%	
Ор	erating		127.7	+49.7	+63.8%	204.0	+76.2	+59.7%	
	(Margi		(5.8%)			(7.8%)			
Or	dinary l		169.8	+76.7	+82.5%	257.2	+87.4	+51.5%	
	(Margi		(7.7%)			(9.9%)			
Profit	attribu	table to	145.3	+62.4	+75.2%	203.1	+57.8	+39.8%	
owr	ners of	parent	145.5	+02.4	+ / J.Z /o	203.1	+37.6	+39.0%	
	(Margi	n)	(6.6%)			(7.8%)			
G	eneral \	/iew	Increased n	et sales and	profit	Increased	Increased net sales and profit		
	Extern	al factors				Effect of ForEX ra	ites	+70.6	
						Change in price of	-22.8		
ge ofit							Total	+47.8	
Factors of change in Operating Profit	Factor	s other than				Change in volum	e, mix/price, etc	+74.5	
of o	the ab	ove				(Change in volun	ne)	(+23.1)	
rs ((Change in mix/p	rice etc.)	(+51.5)	
to: Dpe						Cost reduction		+1.1	
Fac in (R&D expenses		-20.9	
						Fixed cost, etc.		-20.4	
						Depreciation exp	enses	-5.8	
		_					Total	+28.4	
ForEX rates					Effect			Effect	
and Effect		USD	136 Yen	+23 Yen	+22.1	145 Yen	+9 Yen	+8.4	
Operating I	Profit	EUR	141 Yen	+10 Yen	+15.7	157 Yen	+16 Yen	+28.0	
		MXP	6.91 Yen 69.1	+1.38 Yen	+15.5	8.35 Yen	+1.44 Yen	+17.7	
	Capital Expenditures			+10.8		62.1	-6.9		
Depreciation Expenses			41.5	+5.2		47.4	+5.8		
R&D Expenses			183.9	+37.4		204.8	+20.9		
Interest-Be	Interest-Bearing Debt balance		552.3	+49.4		555.5	+3.2		
Cash	sh Interim		50 Yen	+5 Yen		55 Yen	+5 Yen		
Dividends	<u> </u>	ear-end/	50 Yen	+4 Yen		(Plan) 67 Yen	+17 Yen		
per share		Annual	100 Yen	+9 Yen		(Plan) 122 Yen	+22 Yen		

^{*1. [}Consolidated], [Units (Production & Sales)], [Breakdown of Consolidated Net Sales], [Breakdown of Non-Consolidated Net Sales], [Non-Consolidated]

• "Change" and "Ratio" are the amounts compared to the same period of the previous fiscal year.

*2. [Units (Production & Sales)]

- Domestic production: CBU + CKD. Overseas production: Units completed at overseas factories (excluding CKD from Japan).
- "Sales" means retail sales of SUZUKI brand vehicles (some are wholesale sales), including license-built vehicles in part.
- OEM Sales means sales of OEM in Japan and India.
- FY2023 is included preliminary figures.
- *3. [Breakdown of Consolidated Net Sales]
 - Units are wholesale sales based on consolidated net sales.
 - · Classification is based on the location of external customers.
 - North America...United States and Canada, Automobile in North America...Sales of parts and accessories, etc.
- *4. [Consolidated], [Units (Production & Sales)]
 - The forecasts are based on currently available information and assumptions, contain risks and uncertainty, which do not
 constitute guarantees of future achievement.
 - Please note that the future results may greatly vary by the changes of various factors.
 - Those factors, which may influence the future results, include economic conditions and the trend of demand in major markets and the fluctuations of foreign exchange rate.