### Notes to the Consolidated Financial Statements

(All amounts in ₹ million, unless otherwise stated)

### 1 Summary of Significant Accounting Policies

### 1.1 Group Companies

Maruti Suzuki India Limited (The Company) has nine subsidiaries, seven joint venture companies and twelve associate companies (The Group), as given in the following table:

| SI |  |               | Country of    | Percentage of owr | nership interest |
|----|--|---------------|---------------|-------------------|------------------|
| No | Name of Company                                  | Relationship  | Incorporation | as on             | as on            |
|    |  |               |               | 31st March 2016   | 31st March 2015  |
| 1  | Maruti Insurance Business Agency Limited         | Subsidiary    | India         | 100.00            | 100.00           |
| 2  | Maruti Insurance Distribution Services Limited   | Subsidiary    | India         | 100.00            | 100.00           |
| 3  | True Value Solutions Limited                     | Subsidiary    | India         | 100.00            | 100.00           |
| 4  | Maruti Insurance Agency Network Limited          | Subsidiary    | India         | 100.00            | 100.00           |
| 5  | Maruti Insurance Agency Solutions Limited        | Subsidiary    | India         | 100.00            | 100.00           |
| 6  | Maruti Insurance Agency Services Limited         | Subsidiary    | India         | 100.00            | 100.00           |
| 7  | Maruti Insurance Agency Logistic Limited         | Subsidiary    | India         | 100.00            | 100.00           |
| 8  | Maruti Insurance Broker Limited                  | Subsidiary    | India         | 100.00            | 100.00           |
| 9  | J.J Impex (Delhi) Private Limited                | Subsidiary    | India         | 50.87             | 50.87            |
| 10 | Mark Exhaust Systems Limited                     | Joint Venture | India         | 44.37             | 44.37            |
| 11 | Bellsonica Auto Component India Private Limited  | Joint Venture | India         | 30.00             | 30.00            |
| 12 | Krishna Ishizaki Auto Limited                    | Joint Venture | India         | 15.00             | 15.00            |
| 13 | FMI Automotive Components Private Limited        | Joint Venture | India         | 49.00             | 49.00            |
| 14 | Plastic Omnium Auto Inergy Manufacturing         | Joint Venture | India         | 26.00             | 26.00            |
|    | India Private Limited (Formerly known as Inergy  |               |               |                   |                  |
|    | Automotive Systems Manufacturing India Private   |               |               |                   |                  |
|    | Limited)   |               |               |                   |                  |
| 15 | Manesar Steel Processing India Private Limited   | Joint Venture | India         | 11.83             | 11.83            |
| 16 | Maruti Insurance Broking Private Limited         | Joint Venture | India         | 46.26             | 46.26            |
| 17 | Hanon Climate Systems India Private Limited      | Associates    | India         | 39.00             | 39.00            |
|    | (Formerly known as Halla Visteon Climate Systems |               |               |                   |                  |
| 10 | India Private Limited) SKH Metals Limited        | Associates    | India         | 38.90             | 40.71            |
| 18 |  |               |               |                   | 48.71            |
| 19 | Jay Bharat Maruti Limited                        | Associates    | India         | 29.28             | 29.28            |
| 20 | Caparo Maruti Limited                            | Associates    | India         | 25.00             | 25.00            |
| 21 | Machino Plastics Limited                         | Associates    | India         | 15.35             | 15.35            |
| 22 | Bharat Seats Limited                             | Associates    | India         | 14.81             | 14.81            |
| 23 | Krishna Maruti Limited                           | Associates    | India         | 15.80             | 15.80            |
| 24 | Asahi India Glass Limited                        | Associates    | India         | 11.11             | 11.11            |
| 25 | Denso India Private Limited                      | Associates    | India         | 9.53              | 10.27            |
| 26 | Nippon Thermostat (India) Limited                | Associates    | India         | 10.00             | 10.00            |
| 27 | Sona Koyo Steering Systems Limited               | Associates    | India         | 6.94              | 6.94             |
| 28 | Magneti Marelli Powertrain India Private Limited | Associates    | India         | 19.00             | 19.00            |
|    |  |               |               |                   |                  |



|     |  | (Tota  | Net A   |           |         |              | Share in Pr | ofit & Loss  |        |
|-----|--|--|---------|-----------|---------|--------------|-------------|--------------|--------|
|     |  | (Total Assets less Total Liability)  As at 31st March 2016 As at 31st March 2015 |         | FY 15-16  |         | FY 14-15     |             |              |        |
| Na  | me of Company  | As a % of  |         | As a % of |         | As a % of    |             | As a % of    |        |
|     |  | Consolidated   | Amount  |           | Amount  | Consolidated | Amount      | Consolidated | Amount |
| _   |  | Net Asset  |         | Net Asset |         | Profit       |             | Profit       |        |
| Pa  | rent Company   |  |         | 07.40     | 007.040 |              |             | 07.47        | 07.110 |
| 1   | Maruti Suzuki India Limited  | 97.28  | 270,071 | 97.42     | 237,042 | 97.29        | 45,714      | 97.47        | 37,112 |
| Su  | bsidiaries   |  |         |           |         |              |             |              |        |
| _1  | Maruti Insurance Business Agency Limited   | 0.42   | 1,158   | 0.48      | 1,158   | 0.00         | 0           | 0.16         | 62     |
| 2   | Maruti Insurance Distribution Services Limited   | 0.07   | 207     | 0.08      | 199     | 0.02         | 8           | 0.04         | 15     |
| 3   | True Value Solutions Limited   | 0.00   | 2       | 0.00      | 2       | 0.00         | 0           | (0.00)       | (0)    |
| 4   | Maruti Insurance Agency Network Limited  | 0.12   | 325     | 0.13      | 317     | 0.02         | 8           | 0.06         | 23     |
| 5   | Maruti Insurance Agency Solutions Limited  | 0.09   | 240     | 0.10      | 234     | 0.01         | 6           | 0.04         | 17     |
| 6   | Maruti Insurance Agency Services Limited   | 0.02   | 57      | 0.02      | 57      | 0.00         | 0           | 0.01         | 4      |
| 7   | Maruti Insurance Agency Logistic Limited   | 0.05   | 144     | 0.06      | 141     | 0.01         | 3           | 0.03         | 11     |
| 8   | Maruti Insurance Broker Limited  | 0.00   | 2       | 0.00      | 2       | (0.00)       | (0)         | (0.00)       | (0)    |
| 9   | J.J Impex (Delhi) Private Limited  | 0.11   | 294     | 0.11      | 272     | 0.04         | 19          | 0.06         | 23     |
|     | Consolidation Adjustments  | (0.09)   | (239)   | (0.09)    | (226)   |              |             |              |        |
| To  | al of Subsidiaries   | 0.79   | 2,190   | 0.89      | 2,156   | 0.09         | 44          | 0.41         | 155    |
| Mi  | nority Interests in all subsidiaries   | 0.05   | 144     | 0.06      | 134     | (0.02)       | (10)        | (0.03)       | (11)   |
| Joi | nt Ventures  |  |         |           |         |              |             |              |        |
| 1   | Mark Exhaust Systems Limited   | 0.07   | 187     | 0.07      | 180     | 0.02         | 8           | 0.08         | 29     |
| 2   | Bellsonica Auto Component India Private Limited  | (0.07)   | (182)   | (0.05)    | (117)   | (0.11)       | (53)        | 0.09         | 34     |
| 3   | Krishna Ishizaki Auto Limited  | 0.04   | 109     | 0.03      | 76      | 0.07         | 31          | 0.07         | 28     |
| 4   | FMI Automotive Components Private Limited  | (0.01)   | (15)    | (0.01)    | (14)    | 0.00         | 2           | 0.12         | 47     |
| 5   | Plastic Omnium Auto Inergy Manufacturing India Private                                       | 0.03   | 75      | 0.02      | 54      | 0.04         | 21          | 0.07         | 26     |
|     | Limited (Formerly known as Inergy Automotive Systems<br>Manufacturing India Private Limited) |  |         |           |         |              |             |              |        |
| 6   | Manesar Steel Processing India Private Limited   | (0.01)   | (27)    | (0.01)    | (23)    | (0.01)       | (4)         | (0.01)       | (2)    |
| 7   | Maruti Insurance Broking Private Limited   | 0.59   | 1,649   | 0.45      | 1,095   | 1.18         | 554         | 1.25         | 477    |
| To  | al of Joint Ventures   | 0.65   | 1,796   | 0.51      | 1,251   | 1.19         | 559         | 1.68         | 639    |
| Sto | ock Reserves   | (0.01)   | (25)    | (0.01)    | (31)    | (0.02)       | (8)         | 0.01         | 2      |
|     |  |  |         |           |         |              |             |              |        |

### Notes to the Consolidated Financial Statements

(All amounts in ₹ million, unless otherwise stated)

|   | (Tota                                  | Net A<br>al Assets les | ssets<br>s Total Liability)            |          |                                     | Share in Pr | ofit & Loss                         |        |
|---|--|------------------------|--|----------|-------------------------------------|-------------|-------------------------------------|--------|
| Name of Company   |  | rch 2016               | As at 31st Ma                          | rch 2015 | FY 15-                              | 16          | FY 14-15                            |        |
| Nume of Company   | As a % of<br>Consolidated<br>Net Asset | Amount                 | As a % of<br>Consolidated<br>Net Asset | Amount   | As a % of<br>Consolidated<br>Profit | Amount      | As a % of<br>Consolidated<br>Profit | Amount |
| Associates  |  |                        |  |          |                                     |             |                                     |        |
| Hanon Climate Systems India Private Limited (Formerly known as Halla Visteon Climate Systems India Private Limited) | 0.25                                   | 689                    | 0.26                                   | 639      | 0.11                                | 50          | 0.24                                | 92     |
| 2 SKH Metals Limited  | 0.12                                   | 346                    | 0.06                                   | 151      | 0.41                                | 195         | (0.67)                              | (254)  |
| 3 Jay Bharat Maruti Limited   | 0.26                                   | 722                    | 0.25                                   | 619      | 0.22                                | 103         | 0.28                                | 107    |
| 4 Caparo Maruti Limited   | 0.12                                   | 325                    | 0.14                                   | 332      | (0.01)                              | (7)         | 0.02                                | 8      |
| 5 Machino Plastics Limited  | 0.03                                   | 95                     | 0.04                                   | 88       | 0.01                                | 7           | 0.01                                | 2      |
| 6 Bharat Seats Limited  | 0.03                                   | 78                     | 0.03                                   | 73       | 0.01                                | 5           | 0.02                                | 8      |
| 7 Krishna Maruti Limited  | 0.13                                   | 362                    | 0.12                                   | 285      | 0.16                                | 77          | 0.17                                | 66     |
| 8 Asahi India Glass Limited   | 0.16                                   | 449                    | 0.13                                   | 327      | 0.26                                | 122         | 0.18                                | 67     |
| 9 Denso India Private Limited   | 0.00                                   | 4                      | 0.02                                   | 39       | (0.07)                              | (35)        | (0.15)                              | (57)   |
| 10 Nippon Thermostat (India) Limited  | 0.00                                   | 4                      | 0.00                                   | 5        | (0.00)                              | (1)         | 0.00                                |        |
| 11 Sona Koyo Steering Systems Limited   | 0.07                                   | 190                    | 0.08                                   | 187      | 0.01                                | 3           | (0.05)                              | (20)   |
| 12 Magneti Marelli Powertrain India Private Limited   | 0.30                                   | 820                    | 0.27                                   | 650      | 0.36                                | 170         | 0.42                                | 161    |
| Total of Associates   | 1.47                                   | 4,084                  | 1.40                                   | 3,395    | 1.47                                | 689         | 0.47                                | 180    |
| Stock Reserves  | (0.01)                                 | (21)                   | (0.01)                                 | (21)     | 0.00                                | -           | (0.01)                              | (3)    |
| Less: Investment in Associates  | (0.22)                                 | (608)                  | (0.25)                                 | (608)    |                                     |             |                                     |        |
| Total   | 100.00                                 | 277,631                | 100.00                                 | 243,318  | 100.00                              | 46,988      | 100.00                              | 38,074 |

### 1.2 Basis for Preparation of the Consolidated Financial Statements

These financial statements have been prepared as a going concern in accordance with the generally accepted accounting principles in India under the historical cost convention on an accrual basis and comply in all material aspects with the Companies Act, 2013, applicable rules and other relevant provisions of the Companies Act, 2013 and Accounting Standard 30, Financial Instruments: Recognition and Measurement issued by the Institute of Chartered Accountants of India to the extent it does not contradict with any other accounting standard referred to in the Companies Act, 2013.

All assets and liabilities have been classified as current or non-current according to the Group's operating cycle and other criteria set out in the Companies Act, 2013. Based on the nature of products and the time between the acquisition of assets for processing and their realisation in cash and cash equivalents, the Group has ascertained its operating cycle as 12 months for the purpose of current – non current classification of assets and liabilities.

Investments in joint venture undertakings over which the Company exercises joint control are accounted for using proportionate consolidation as per Accounting Standard 27 on Financial Reporting of Interests in Joint Ventures.

All unrealised surplus and deficits on transactions between the Group companies are eliminated.

Accounting policies between Group companies are consistent to the extent practicable. Appropriate disclosure is made of significant deviations from the Company accounting policies, which have not been adjusted.

The Ministry of Corporate Affairs (MCA) has notified the Companies (Accounting Standards) Amendment Rules, 2016 vide its notification dated 30th March, 2016 which is interpreted to apply to the accounting period commencing on or after the date of notification i.e. 1st April, 2016.

### 1.3 Revenue Recognition Revenue is recognised as follows:

- a) Domestic and export sales on transfer of significant risks and rewards to the customer which takes place on dispatch of goods from the factory and port respectively.
- b) Finance charges on hire purchase business/ lease rental income are recognized on the basis of implicit rate of return on the value of assets hired out/leased.
- c) Agency commission income from insurance companies and remuneration to dealers are recognised based on the insurance policies issued by the dealers.
- d) Income from services on completion of rendering of services.



### 1.4 Fixed Assets

### **Tangible Assets**

- a) Fixed assets (except freehold land which is carried at cost) are carried at cost of acquisition or construction or at manufacturing cost (in case of own manufactured assets) in the year of capitalisation less accumulated depreciation.
- b) Assets acquired under finance leases are capitalized at the lower of their fair value and the present value of minimum lease payments.

### **Intangible Assets**

Lumpsum royalty is stated at cost incurred stated in the relevant license agreements with the technical know-how / engineering support providers less accumulated amortisation.

### 1.5 Borrowing Costs

Borrowing costs that are directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale.

### 1.6 Depreciation/Amortisation

a) Tangible fixed assets except leasehold land are depreciated on the straight line method on a pro-rata basis from the month in which each asset is put to use.

Depreciation has been provided in accordance with useful life prescribed in the Companies Act, 2013 except for certain fixed assets where, based on technical evaluation of the useful lives of the assets, higher depreciation has been provided on the straight line method over the following useful lives:

| Plant and Machinery                  | 8 - 11 Years |
|--------------------------------------|--------------|
| Dies and Jigs                        | 4 Years      |
| Electronic Data Processing Equipment | 3 Years      |

Depreciation has been provided on Straight Line Method at rate higher than Schedule II for some associate companies as follows:

| Assets                               | Depreciation Rates |
|--------------------------------------|--------------------|
| Electrical Fitting                   | 3 Years            |
| Plant and Machinery                  | 5 - 13 Years       |
| Furniture & Fittings                 | 5 - 7 Years        |
| Vehicles                             | 5 Years            |
| Electronic Data Processing Equipment | 3 - 5 Years        |

In respect of assets whose useful lives has been revised, the

unamortised depreciable amount is charged over the revised remaining useful lives of the assets.

- b) Leasehold land is amortised over the period of lease.
- c) All assets, the individual written down value of which at the beginning of the year is ₹ 5,000 or less, are depreciated at the rate of 100%. Assets purchased during the year costing ₹ 5,000 or less are depreciated at the rate of 100%.
- d) Lump sum royalty is amortised on a straight line basis over its estimated useful life i.e. 4 years from the start of production of the related model.

### 1.7 Goodwill

Goodwill arising on consolidation is charged to Statement of Profit and Loss.

### 1.8 Inventories

- a) Inventories are valued at the lower of cost, determined on the weighted average basis and net realisable value.
- b) The cost of finished goods and work in progress comprises raw materials, direct labour, other direct costs and related production overheads. Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and the estimated costs necessary to make the sale.
- c) Loose tools are written off over a period of three years except for tools valued at ₹ 5,000 or less individually which are charged to revenue in the year of purchase.
- d) Machinery spares (other than those supplied along with main plant and machinery, which are capitalised and depreciated accordingly) are charged to revenue on consumption except those valued at ₹ 5,000 or less individually, which are charged to revenue in the year of purchase.

### 1.9 Investments

Investment that are readily realisable and are intended to be held for not more than one year from the date, on which such investments are made, are classified as current investments. All other investments are classified as long term investments. Current investments are valued at the lower of cost and fair value. Long-term investments are valued at cost except in the case of other than temporary decline in value, in which case the necessary provision is made.

### 1.10 Research and Development

Revenue expenditure on research and development is charged against the profit for the year in which it is incurred. Capital expenditure on research and development is shown as an addition to fixed assets and depreciated accordingly.

### 1.11 Foreign Currency Translations and Derivative

### Notes to the Consolidated Financial Statements

(All amounts in ₹ million, unless otherwise stated)

### Instruments

- a) Foreign currency transactions are recorded at the exchange rates prevailing at the date of the transactions. Exchange differences arising on settlement of transactions are recognised as income or expense in the year in which they arise.
- b) At the balance sheet date, all monetary assets and liabilities denominated in foreign currency are reported at the exchange rates prevailing at the balance sheet date by recognising the exchange difference in the Statement of Profit and Loss. However, the exchange difference arising on foreign currency monetary items that qualify and are designated as hedge instruments in a cash flow hedge is initially recognised in 'hedge reserve' and subsequently transferred to the Statement of Profit and Loss on occurrence of the underlying hedged transaction.
- c) Effective 1st April, 2008, the Company adopted Accounting Standard-30, "Financial Instruments: Recognition Measurement" issued by The Institute of Chartered Accountants of India to the extent the adoption does not contradict with the accounting standards specified under section 133 of the Companies Act, 2013 ("the Act") and other regulatory requirements. All derivative contracts (except for forward foreign exchange contracts where underlying assets or liabilities exist) are fair valued at each reporting date. For derivative contracts designated in a hedging relationship, the Company records the gain or loss on effective hedges, if any, in a hedge reserve, until the transaction is complete. On completion, the gain or loss is transferred to the Statement of Profit and Loss of that period. Changes in fair value relating to the ineffective portion of the hedges and derivatives not qualifying or not designated as hedges are recognised in the Statement of Profit and Loss in the accounting period in which they arise.
- d) In the case of forward foreign exchange contracts where an underlying asset or liability exists, the difference between the forward rate and the exchange rate at the inception of the contract is recognised as income or expense over the life of the contract. Exchange differences on such contracts are recognised in the Statement of Profit and Loss in the reporting period in which the exchange rates change. Any profit or loss arising on cancellation or renewal of a forward contract is recognised as income or expense in the year in which such cancellation or renewal is made.

### 1.12 Employee Benefit Costs Short - Term Employee Benefits

Recognised as an expense at the undiscounted amount in the Statement of Profit and Loss for the year in which the related service is rendered.

### Post-employment and Other Long Term Employee Benefits:

i. The Company has Defined Contribution Plans for postemployment benefit namely the Superannuation Fund which is recognised by the income tax authorities. This Fund is administered through a Trust set up by the Company and the Company's contribution thereto is charged to the Statement of Profit and Loss every year. The Company also maintains an insurance policy to fund a post-employment medical assistance scheme, which is a Defined Contribution Plan administered by The New India Insurance Company Limited. The Company's contribution to State Plans namely Employees' State Insurance Fund and Employees' Pension Scheme are charged to the Statement of Profit and Loss every year.

ii. The Company has Defined Benefit Plans namely Gratuity, Provident Fund and Retirement Allowance for employees and Other Long Term Employee Benefits i.e. Leave Encashment / Compensated Absences, the liability for which is determined on the basis of an actuarial valuation at the end of the year based on the Projected Unit Credit Method and any shortfall in the size of the fund maintained by the Trust is additionally provided for in the Statement of Profit and Loss. The Gratuity Fund and Provident Fund are recognised by the income tax authorities and is administered through Trusts set up by the Company.

Termination benefits are immediately recognised as an expense as and when incurred.

Gains and losses arising out of actuarial valuations are recognised immediately in the Statement of Profit and Loss as income or expense.

### 1.13 Customs Duty

Customs duty available as drawback is initially recognised as purchase cost and is credited to consumption of materials on exported vehicles.

### 1.14 Government Grants

Government grants are recognised in the Statement of Profit and Loss in accordance with the related schemes and in the period in which these accrue.

### 1.15 Taxes

Tax expense for the year, comprising current tax and deferred tax, is included in determining the net profit or loss for the year.

Current tax is measured at the amount expected to be paid to the tax authorities in accordance with the Income Tax Act and at the prevailing tax rates.

Deferred tax is recognised for all timing differences, subject to the consideration of prudence in respect of deferred tax assets. Deferred tax assets are recognised and carried forward only to the extent there is a reasonable certainty that sufficient future taxable income will be available against which such deferred tax assets can be realised. Deferred tax assets and liabilities are measured using the tax rates and tax laws that have been enacted or substantively enacted by the Balance Sheet date. In situations, where the Company has unabsorbed depreciation or carry forward losses under tax laws, all deferred tax assets



are recognised only to the extent that there is virtual certainty supported by convincing evidence that they can be realised against future taxable profits. At each Balance Sheet date, the Company reassesses unrecognised deferred tax assets, if any.

Minimum Alternate Tax (MAT), paid in accordance with the Income Tax Act, 1961 gives rise to expected future economic benefit in the form of adjustment of future tax liability arising within a specified period, is recognised as an asset only to the extent there is convincing evidence that the Company will pay normal income tax during the specified period. Such asset is reviewed at each balance sheet date and the carrying amount of the MAT credit asset is written down to the extent there is no longer convincing evidence to the effect that the Company will pay normal income tax during the specified period.

### 1.16 Dividend Income

Dividend from investments is recognized when the right to receive the payment is established and when no significant uncertainty as to measurability or collectability exits.

### 1.17 Interest Income

Interest income is recognized on the time proportion basis determined by the amount outstanding and the rate applicable and where no significant uncertainty as to measurability or collectability exists.

### 1.18 Impairment of Assets

At each Balance Sheet date, the Company assesses whether there is any indication that an asset may be impaired. If any such indication exists, the Company estimates the recoverable amount. If the carrying amount of the asset exceeds its recoverable amount, an impairment loss is recognised in the Statement of Profit and Loss to the extent the carrying amount exceeds the recoverable amount.

### 1.19 Royalty

- a) The Company pays / accrues for royalty in accordance with the relevant license agreements with the technical know-how providers.
- b) The lump sum royalty incurred towards obtaining technical assistance/technical know-how and engineering support to manufacture a new model / car, ownership of which rests with the technical know-how provider, is recognised as an intangible asset. Royalty payable on sale of products i.e. running royalty is charged to the Statement of Profit and Loss as and when incurred.

### 1.20 Provisions and Contingencies

Provisions: Provisions are recognised when there is a present obligation as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and there is a reliable estimate of the amount of the obligation. Provisions are measured at the best estimate of the expenditure required to settle the present

obligation at the balance sheet date and are not discounted to their present value.

Contingent Liabilities: Contingent liabilities are disclosed when there is a possible obligation arising from past events, the existence of which will be confirmed only by the occurrence or non occurrence of one or more uncertain future events not wholly within the control of the Company or a present obligation that arises from past events where it is either not probable that an outflow of resources will be required to settle or a reliable estimate of the amount cannot be made.

### 1.21 Leases

### As a lessee

Leases in which a significant portion of the risks and rewards of ownership are retained by the lessor are classified as operating leases. Payments made under operating leases are charged to the Statement of Profit and Loss on a straight-line basis over the period of the lease or the terms of underlying agreement/s as the case may be.

### As a lessor

The Company has leased certain tangible assets and such leases where the Company has substantially retained all the risks and rewards of ownership are classified as operating leases. Lease income on such operating leases are recognised in the Statement of Profit and Loss on a straight line basis over the lease term which is representative of the time pattern in which benefit derived from the use of the leased asset is diminished.

### 1.22 Cash and Cash Equivalents

In the cash flow statement, cash and cash equivalents include cash in hand, demand deposits with banks, other short-term highly liquid investments with original maturities of three months or less.

### 1.23 Earnings Per Share

Basic earnings per share are calculated by dividing the net profit or loss for the period attributable to equity shareholders by the weighted average number of equity shares outstanding during the period. Earnings considered in ascertaining the Company's earnings per share consists of the net profit for the period and any attributable tax thereon. The weighted average number of equity shares outstanding during the period and for all period presented is adjusted for events other than the conversion of potential equity shares that have changed the number of equity shares outstanding, without a corresponding change in resources. For the purpose of calculating diluted earnings per share, the net profit or loss for the period attributable to equity shareholders and the weighted average number of shares outstanding during the period are adjusted for the effects of all dilutive potential equity shares.

### Notes to the Consolidated Financial Statements

(All amounts in ₹ million, unless otherwise stated)

### 2 Share Capital

|  |                           |         | As at             | As at      |
|--|---------------------------|---------|-------------------|------------|
|  |                           |         | 31.03.2016        | 31.03.2015 |
| Authorised Capital   |                           |         |                   |            |
| 3,744,000,000 equity shares of ₹ 5 each (Previous year 3,744,000,000 e | quity shares of ₹ 5 each  | )       | 18,720            | 18,720     |
| Issued, Subscribed and Paid up   |                           |         |                   |            |
| 302,080,060 equity shares of ₹ 5 each (Previous year 302,080,060 equit | y shares of ₹ 5 each) ful | ly paid | 1,510             | 1,510      |
| up   |                           |         |                   |            |
|  |                           |         | 1,510             | 1,510      |
|  |                           |         |                   |            |
| Reconciliation of the number of shares outstanding                     |                           |         |                   |            |
|  | As at 31.03.              | 2016    | As at 31.03       | 3.2015     |
|  | Number of Shares          | Amount  | Number o<br>Share | ∆m∩ıını    |
| Balance as at the beginning of the year                                | 302,080,060               | 1,510   | 302,080,060       | 1,510      |
| Balance as at the end of the year                                      | 302,080,060               | 1,510   | 302,080,060       | 1,510      |
| Equity shares held by the holding company                              |                           |         |                   |            |
|  | As at 31.03.              | 2016    | As at 31.03       | 3.2015     |
|  | Number of Shares          | Amount  | Number o<br>Share | ∆m∩ıını    |
| Suzuki Motor Corporation, the holding company                          | 169,788,440               | 849     | 169,788,440       | 849        |
|  | 169,788,440               | 849     | 169,788,440       | 849        |

### Rights, preferences and restrictions attached to shares

The Company has one class of equity shares having par value of ₹ 5 per share. Each shareholder is eligible for one vote per share held. The dividend proposed by the Board of Directors is subject to the approval of the shareholders in the ensuing Annual General Meeting, except in case of interim dividend. In the event of liquidation, the equity shareholders are eligible to receive the remaining assets of the Company, after distribution of all preferential amounts, in proportion to their shareholding.

| Shares held by each shareholder holding more than 5% of the aggregate shares in the Company | As at | 31.03.2016  | As at 3 | 31.03.2015  |
|---|-------|-------------|---------|-------------|
|   | %     | Number of   | %       | Number of   |
|   |       | Shares      |         | Shares      |
| Suzuki Motor Corporation (the holding company)  | 56.21 | 169,788,440 | 56.21   | 169,788,440 |
| Life Insurance Corporation of India   | 5.75  | 17.382.016  | 5.94    | 17.932.030  |

### Shares allotted as fully paid up pursuant to contract(s) without payment being received in cash (during 5 years immediately preceding 31st March, 2016)

13,170,000 Equity Shares of ₹ 5 each have been allotted as fully paid up during Financial Year 2012-13 to Suzuki Motor Corporation pursuant to the Company's scheme of amalgamation with erstwhile Suzuki Powertrain India Limited.



### 3 Reserves and Surplus

|   |         | As at 31.03.2016 |         | As at 31.03.2015 |
|---|---------|------------------|---------|------------------|
| Reserve created on Amalgamation   |         | 9,153            |         | 9,153            |
| Capital Reserve on Consolidation  |         | 32               |         | 32               |
| [includes Joint Venture share of ₹ 2 million (Previous Year ₹ 2 million)]                 |         |                  |         |                  |
| Securities Premium Account  |         | 4,246            |         | 4,246            |
| General Reserve   |         |                  |         |                  |
| Balance as at the beginning of the year   | 24,851  |                  | 21,092  |                  |
| Add : Transferred from Surplus in Statement of Profit and Loss                            | 4,620   |                  | 3,759   |                  |
| Balance as at the end of the year   |         | 29,471           |         | 24,851           |
| Hedge Reserve   | _       |                  |         |                  |
| Balance as at the beginning of the year   | 32      |                  | -       |                  |
| Add / (Less) : Release / recognised during the year                                       | 40      |                  | 32      |                  |
| Balance as at the end of the year   |         | 72               |         | 32               |
| Surplus in Statement of Profit and Loss   |         |                  |         |                  |
| Balance as at the beginning of the year   | 203,360 |                  | 178,931 |                  |
| Impact of revision of useful lives of certain fixed assets<br>(Refer Note 12)             | -       |                  | (803)   |                  |
| Adjustment in Opening Reserves due to Change in Percentage Share Holding in Joint Venture | -       |                  | 7       |                  |
| Add : Profit for the year   | 46,988  |                  | 38,074  |                  |
| Less: Appropriations:   |         |                  |         |                  |
| Transferred to General Reserve  | 4,620   |                  | 3,759   |                  |
| Proposed dividend   | 10,573  |                  | 7,552   |                  |
| Dividend distribution tax   | 2,152   | 233,003          | 1,538   | 203,360          |
| Balance as at the end of the year   |         |                  |         |                  |
|   |         | 275,977          |         | 241,674          |

### 4 Long Term Borrowings (Refer Note 10)

|                                   | As at 31.03.2016 | As at 31.03.2015 |
|-----------------------------------|------------------|------------------|
| Unsecured                         |                  |                  |
| Foreign currency loans from banks | _                | 869              |
| Loan from holding company         | _                | 579              |
|                                   | -                | 1,448            |
| Share in Joint Ventures           | 1,471            | 1,335            |
|                                   | 1,471            | 2,783            |

<sup>1.</sup> Foreign currency loans from banks include:

loan amounting to ₹ 921 million (USD 13.90 million) (Previous year ₹ 1,738 million) (USD 27.80 million) taken from Japan Bank of International Cooperation (JBIC) at an interest rate of LIBOR + 0.125, repayable in 2 half yearly installments (acquired pursuant to a scheme of amalgamation). The entire amount of ₹ 921 million (Previous year ₹ 869 million) repayable within one year has been transferred to current maturities of long term debts. The repayment of the loan is guaranteed by Suzuki Motor Corporation, Japan (the holding company).

### Notes to the Consolidated Financial Statements

(All amounts in ₹ million, unless otherwise stated)

Ioan amounting to ₹ Nil (Previous year ₹ 1,906 million) (USD 30 million) taken from banks at an average interest rate of Libor + 1.375 and repaid in July 2015.

2. A loan amounting to ₹ 614 million (USD 9.27 million) (Previous year ₹ 1,158 million; USD 18.53 million) taken from the holding company at an interest rate of LIBOR + 0.48, repayable in 2 half yearly instalments (acquired pursuant to a scheme of amalgamation). The entire amount of ₹ 614 million (Previous year ₹ 579 million) repayable within one year has been transferred to current maturities of long term debts.

### Loans taken by Joint Venture (Gross)

- 1. Foreign currency loans amounting to  $\ref{thmodel}$  2,127 million (Previous year  $\ref{thmodel}$  2,207 million) taken from The Bellsonica Corporation at an interest rate of 2.5%
- 2. Foreign currency loan amounting to ₹ 382 million (Previous year ₹ 392 million) taken from The Resona Bank at an interest rate of 2.589%
- 3. Foreign currency loan amounting to ₹ 68 million (Previous year ₹ 71 million) taken from The Resona Bank at an interest rate of 2.02%
- 4. Foreign currency loan amounting to ₹ 165 million (Previous year ₹ 171 million)taken from The Shizuoka Bank at an interest rate of 1.250%
- 5. Foreign currency loan amounting to  $\ref{thm:prop}$  210 million (Previous year  $\ref{thm:prop}$  216 million) taken from The Shizuoka Bank at an interest rate of 2.5%
- 6. Foreign currency loan amounting to ₹ 112 million (Previous year ₹ 122 million) taken from The Shoko Chukin at an interest rate of 2.40%
- 7. Foreign currency loan amounting to ₹ 136 million (Previous year ₹ 139 million) taken from The Shoko Chukin at an interest rate of 2.45%
- 8. Foreign currency loan amounting to ₹ 115 million (Previous year ₹ 305 million) taken from Futaba Industrial co Ltd at an interest rate of 3 Months JPY Libor + 25 basis point
- 9. Foreign currency loan amounting to ₹ 250 million (Previous year ₹ 250 million) taken from Mizuho Bank at an interest rate of 9.6%
- 10. Foreign currency loan amounting to ₹ 203 million (Previous year ₹ Nil) taken from Bank of Tokyo at an interest rate of 8.48%
- 11. INR loan amounting to ₹ Nil (Previous year ₹ 88 million) taken from BNP Paribas at an interest rate of 12.0%

- 12. INR loan amounting to ₹ Nil (Previous year ₹ 10 million) taken from BNP Paribas at an interest rate of 14.0%
- 13. INR loan amounting to ₹ Nil (Previous year ₹ 80 million) taken from BNP Paribas at an interest rate of 14.0%
- 14. INR loan amounting to ₹ Nil (Previous year ₹ 120 million) taken from BNP Paribas at an interest rate of 12.0%
- 15. INR loan amounting to ₹ 200 million (Previous year ₹ Nil) taken from BNP Paribas at an interest rate of 10.0%
- 16. Foreign currency loan amounting to ₹ Nil (Previous year ₹ 98 million) taken from Ishizaki Honten Co. Ltd. at an interest rate of 3%
- 17. Foreign currency loan amounting to ₹ Nil (Previous year ₹ 10 million ) taken from Ishizaki Honten Co. Ltd. at an interest rate of 3%
- 18. Foreign currency loan amounting to ₹ 67 million (Previous year ₹ 111 million) taken from Mizuho Bank Ltd at an interest rate of 9.96%
- 19. Foreign currency loan amounting to ₹ 219 million (Previous year ₹ 250 million) taken from Mizuho Bank Ltd at an interest rate of 10.75%
- 20. Foreign currency loan amounting to ₹ 71 million (Previous year ₹ 106 million) taken from Mizuho Bank Ltd at an interest rate of 11.29%
- 21. Foreign currency loan amounting to ₹ 263 million (Previous year ₹ 263 million) taken from Mizuho Bank Ltd at an interest rate of 10.90%
- 22. INR loan amounting to ₹ Nil (Previous year ₹ 26 million) taken from others at an interest rate of 8.4%
- 23. INR loan amounting to ₹ 299 million (Previous year ₹ Nil) taken from Mizuho Bank at an interest rate of 10.60%
- 24. INR loan amounting to ₹ 3 million (Previous year ₹ Nil) taken from HDFC Bank at an interest rate of 9.45%
- 25. INR loan amounting to ₹ 3 million (Previous year ₹ NiI) taken from HDFC Bank at an interest rate of 10.1%
- 26. Foreign currency loan amounting to ₹ Nil (Previous year ₹ 128 million) taken from BTMU at an interest rate of 8.34%
- 27. Foreign currency loan amounting to ₹ 50 million (Previous year ₹ 50 million) taken from BTMU at an interest rate of 10.4%



### 5 Deferred Tax Liabilities (Net)

### Major components of deferred tax arising on account of timing differences along with their movement as at 31st March, 2016 are:

| along with their movement do at 0 lot maron, 20 lo are. |                                       |  |            |
|---|---------------------------------------|--|------------|
|   | As at                                 | Movement   | As at      |
|   | 31.03.2015                            | Movement during the year*  (25) (35) 511 451  (651) 65 967 381 (23) 358 (93) (1,118) | 31.03.2016 |
| Deferred Tax Assets                                     |                                       |  |            |
| Provision for doubtful debts / advances                 | 94                                    | (25)   | 69         |
| Contingent provisions (net of amount paid)              | 224                                   | (35)   | 189        |
| Others  | 744                                   | 511  | 1,255      |
| Total (A)   | 1,062                                 | 451  | 1,513      |
| Deferred Tax Liabilities                                |                                       |  |            |
| Depreciation on fixed assets                            | 5,355                                 | (651)  | 4,704      |
| Exchange gain on capital accounts                       | (91)                                  | 65   | (26)       |
| Allowances under Income Tax Act, 1961                   | 618                                   | 967  | 1,585      |
|   | 5,882                                 | 381  | 6,263      |
| Share in Joint Ventures                                 | 24                                    | (23)   | 1          |
| Total (B)   | 5,906                                 | 358  | 6,264      |
| Net Deferred Tax Liability (B) - (A)                    | 4,844                                 | (93)   | 4,751      |
| Previous Year   | 5,962                                 | (1,118)  | 4,844      |
|   | · · · · · · · · · · · · · · · · · · · |  |            |

<sup>\*</sup> Includes adjustment of ₹708 million (Previous year ₹99 million) on account of reclassification to "Deferred Tax Liabilities" from "Provision for Taxation" and adjustment on account of change in useful life of fixed assets of ₹ Nil (reversal of deferred tax liabilities) (Previous year ₹ 412 million) adjusted with retained earning. (Refer Note 12) Note: Deferred Tax Assets and Deferred Tax Liabilities have been offset as they are governed by the same taxation laws.

### 6 Other Long Term Liabilities

|   | As at      | As at |
|---|------------|-------|
|   | 31.03.2016 |       |
| Deposits from dealers, contractors and others | 1,224      | 1,059 |
|   | 1,224      | 1,059 |
| Share in Joint Ventures                       | -          | _     |
|   | 1,224      | 1,059 |

### 7 Long Term Provisions

|  |       | As at     |       | As at      |
|--|-------|-----------|-------|------------|
|  | 3     | 1.03.2016 |       | 31.03.2015 |
| Provision for Employee Benefits                    |       |           |       |            |
| Provision for retirement allowance (Refer Note 28) | 56    |           |       | 53         |
| Other Provisions                                   |       |           |       |            |
| Provision for litigation / disputes                | 1,645 |           | 2,081 |            |
| Provision for warranty & product recall            | 1,319 |           | 783   |            |
| Others   | -     | 2,964     | 9     | 2,873      |
|  |       | 3,020     |       | 2,926      |
| Share in Joint Ventures                            |       | 1         |       | 32         |
|  |       | 3,021     |       | 2,958      |

### Notes to the Consolidated Financial Statements

(All amounts in ₹ million, unless otherwise stated)

| Details of Other Provisions:         |              |            |             |               |           |           |
|--------------------------------------|--------------|------------|-------------|---------------|-----------|-----------|
|                                      | Litigation / | / Disputes | Warranty/Pi | roduct Recall | Oth       | ers       |
|                                      | 2015-2016    | 2014-2015  | 2015-2016   | 2014-2015     | 2015-2016 | 2014-2015 |
| Balance at the beginning of the year | 2,081        | 1,121      | 1,071       | 1,307         | 9         | 8         |
| Additions during the year            | 134          | 1,110      | 919         | 806           | -         | 3         |
| Utilised/ reversed during the year   | 570          | 150        | 155         | 1,042         | 9         | 2         |
| Balance as at the end of the year    | 1,645        | 2081       | 1,835       | 1,071         | _         | 9         |
| Classified as Long Term              | 1,645        | 2,081      | 1,319       | 783           | _         | 9         |
| Classified as Short Term             | -            | -          | 516         | 288           | _         | _         |
| Total                                | 1,645        | 2,081      | 1,835       | 1,071         | -         | 9         |

- a) Provision for litigation / disputes represents the estimated outflow in respect of disputes with various government authorities.
- b) Provision for warranty and product recall represents the estimated outflow in respect of warranty and recall cost for products sold.
- c) Provision for others represents the estimated outflow in respect of disputes or other obligations on account of export obligation, etc.
- d) Due to the nature of the above costs, it is not possible to estimate the timing / uncertainties relating to their outflows as well as the expected reimbursements from such estimates.

### 8 Short Term Borrowings

|  | As at      | As at      |
|--|------------|------------|
|  | 31.03.2016 | 31.03.2015 |
| Unsecured                              |            |            |
| From banks - cash credit and overdraft | 774        | 354        |
|  | 774        | 354        |
| Share in Joint Ventures                | 133        | 171        |
|  | 907        | 525        |
| 9 Trade Payables                       |            |            |
|  |            |            |

|  | As at 31.03.2016 | As at 31.03.2015 |
|--|------------------|------------------|
| Total outstanding dues of micro enterprises and small enterprises                      | 533              | 590              |
| Total outstanding dues of creditors other than micro enterprises and small enterprises | 69,616           | 53,635           |
|  | 70,149           | 54,225           |
| Share in Joint Ventures  | 1,122            | 910              |
|  | 71,271           | 55,135           |

The Company pays its vendors within 30 days and no interest during the year has been paid or is payable under the terms of the Micro, Small and Medium Enterprises Development Act, 2006.



### 10 Other Current Liabilities

|  |       | As at      |       | As at      |
|--|-------|------------|-------|------------|
|  | 3     | 31.03.2016 |       | 31.03.2015 |
| Current maturities of long term debts (Refer note 4) |       | 1,535      |       | 3,354      |
| Interest accrued but not due on:                     |       |            |       |            |
| - Borrowings   | -     |            | 254   |            |
| - Deposits from dealers, contractors and others      | 228   | 228        | 80    | 334        |
| Unclaimed dividend *                                 |       | 7          |       | 6          |
| Creditors for capital goods and services             | 6,203 |            | 5,717 |            |
| Other payables                                       | 4,082 |            | 2,667 |            |
| Book overdraft                                       | 584   |            | 590   |            |
| Advances from customers/dealers                      | 5,225 |            | 4,276 |            |
| Statutory dues                                       | 3,649 |            | 2,909 |            |
| Deposits from dealers, contractors and others        | 2,162 | 21,905     | 275   | 16,434     |
|  |       | 23,675     | ,     | 20,128     |
| Share in Joint Ventures                              |       | 403        |       | 454        |
|  |       | 24,078     |       | 20,582     |

<sup>\*</sup> There are no amount due for payment to the Investor Education and Protection Fund under Section 205C of the Companies Act, 1956 as at year end.

### 11 Short Term Provisions

|   |        | As at<br>31.03.2016 |       | As at 31.03.2015 |
|---|--------|---------------------|-------|------------------|
|   |        | 1.03.2010           |       | 31.03.2013       |
| Provisions for employee benefits<br>(Refer Note 7 and 28) |        |                     |       |                  |
| Provision for retirement allowances                       | 2      |                     | 1     |                  |
| Provision for compensated absences                        | 2,106  | 2,108               | 1,834 | 1,835            |
| Other Provisions  |        |                     |       |                  |
| (Refer Note 7)  |        |                     |       |                  |
| Provision for warranty & product recall                   | 516    |                     | 288   |                  |
| Provision for proposed dividend*                          | 10,573 |                     | 7,552 |                  |
| Provision for corporate dividend tax                      | 2,152  |                     | 1,538 |                  |
| Provision for taxation [Net of tax paid]                  | 2,950  | 16,191              | 2,345 | 11,723           |
|   |        | 18,299              |       | 13,558           |
| Share in Joint Ventures                                   |        | 46                  |       | 7                |
|   |        | 18,345              |       | 13,565           |

<sup>\*</sup> The final dividend proposed for the year is as follows:

|                               | As at      | As at      |
|-------------------------------|------------|------------|
|                               | 31.03.2016 | 31.03.2015 |
| On equity shares of ₹ 5 each: |            |            |
| Amount of dividend proposed   | 10,573     | 7,552      |
| Dividend per equity share     | ₹ 35.00    | ₹ 25.00    |

## 12 Tangible Assets

|   |                  | Gro       | Gross Block  |                  |                    | Depreciation    | Depreciation / Amortisation   |                  | Net Block        | lock             |
|---|------------------|-----------|--|------------------|--------------------|-----------------|---|------------------|------------------|------------------|
| Particulars                                       | As at 01.04.2015 | Additions | Deductions/ <b>As at</b> Upto Adjustments # <b>31.03.2016</b> 01.04.2015 | As at 31.03.2016 | Upto<br>01.04.2015 | For the<br>year | Deductions/ As at As at As at As at Adjustments <b>31.03.2016 31.03.2016</b> 31.03.2015 | As at 31.03.2016 | As at 31.03.2016 | As at 31.03.2015 |
| Freehold land (Note 1, 3 below and note 32 (vii)) | 17,901           | 009       | 1  | 18,501           | 1                  | 1               | 1   | •                | 18,501           | 17,901           |
| Leasehold land                                    | 3,103            | 144       | ı  | 3,247            | 104                | 36              | ı   | 140              | 3,107            | 2,999            |
| Building  | 18,822           | 1,781     | (27)   | 20,576           | 5,067              | 742             | (53)  | 5,756            | 14,820           | 13,755           |
| Plant and Machinery (Note 2 below)                | 218,015          | 28,483    | (4,030)  | 242,468          | 132,549            | 25,968          | (3,526)   | 154,991          | 87,477           | 85,466           |
| Electronic Data Processing Equipment              | 1,929            | 347       | (202)  | 2,074            | 1,431              | 349             | (202)   | 1,575            | 499              | 498              |
| Furniture, Fixtures and Office Appliances         | 1,435            | 534       | (39)   | 1,930            | 846                | 199             | (29)  | 1,016            | 914              | 589              |
| Vehicles  | 1,077            | 009       | (342)  | 1,335            | 338                | 155             | (91)  | 402              | 933              | 739              |
| Total   | 262,282 32,489   | 32,489    | (4,640)  | 290,131          | 140,335 27,449     | 27,449          | (3,904)   | 163,880          | 126,251          | 121,947          |
| Share in Joint Venture (Note 5 below)             | 4,004            | 245       | (92)   | 4.157            | 1.928              | 407             | (22)  | 2.310            | 1.847            |                  |

|   |                  | Gro       | Gross Block                 |                                  |                    | Depreciation    | Depreciation / Amortisation |                     | Net Block           | ock                 |
|---|------------------|-----------|-----------------------------|----------------------------------|--------------------|-----------------|-----------------------------|---------------------|---------------------|---------------------|
| Particulars                                       | As at 01.04.2014 | Additions | Deductions/<br>Adjustments# | As At Upto 31.03.2015 01.04.2014 | Upto<br>01.04.2014 | For the<br>year | Deductions/<br>Adjustments* | As At<br>31.03.2015 | As At<br>31.03.2015 | As At<br>31.03.2014 |
| Freehold land (Note 1, 3 below and note 32 (vii)) | 13,201           | 4,700     | 1                           | 17,901                           | 1                  | I               | 1                           | I                   | 17,901              | 13,201              |
| -easehold land                                    | 3,100            | 3         | 1                           | 3,103                            | 69                 | 35              | 1                           | 104                 | 2,999               | 3,031               |
| Building  | 17,595           | 1,247     | (20)                        | 18,822                           | 2,993              | 1,044           | 1,030                       | 2,067               | 13,755              | 14,602              |
| Plant and Machinery (Note 2 below)                | 188,580          | 32,521    | (3,163)                     | 217,938                          | 112,923            | 22,289          | (2,740)                     | 132,472             | 85,466              | 75,657              |
| Electronic Data Processing Equipment              | 1,723            | 359       | (153)                       | 1,929                            | 1,289              | 315             | (173)                       | 1,431               | 498                 | 434                 |
| -urniture, Fixtures and Office Appliances         | 1,333            | 184       | (82)                        | 1,435                            | 479                | 221             | 146                         | 846                 | 589                 | 854                 |
| /ehicles  | 919              | 342       | (184)                       | 1,077                            | 243                | 139             | (44)                        | 338                 | 739                 | 9/9                 |
| Fotal (A)   | 226,451          | 39,356    | (3,602)                     | 262,205                          | 117,996            | 24,043          | (1,781)                     | 140,258             | 121,947             | 108,455             |
| Assets given on operating lease:                  |                  |           |                             |                                  |                    |                 |                             |                     |                     |                     |
| Plant & Machinery                                 | 77               | '         | 1                           | 77                               | 39                 |                 | 38                          | 77                  | 1                   | 38                  |
| Fotal (B)   | 77               | '         | '                           | 77                               | 39                 | '               | 38                          | 77                  |                     | 38                  |
| Fotal [(A) + (B)]                                 | 226,528          | 39,356    | (3,602)                     | 262,282                          | 118,035            | 24,043          | (1,743)                     | 140,335             | 121,947             | 108,493             |
| Share in Joint Venture (Note 5 below)             | 3.664            | 382       | (42)                        | 4.004                            | 1.462              | 416             | 50                          | 1.928               | 2.076               |                     |

Notes to the Consolidated Financial Statements

<sup>(1)</sup> Immovable properties costing ₹ 16 million (previous year ₹ 16 million) is not yet registered in the name of the Company.

(2) Plant and Machinery (gross block) includes pro-rata cost amounting to ₹ 374 million (Previous year ₹ 374 million) of a Gas Turbine jointly owned by the Company with its group companies and other companies.

(3) A part of freehold land of the Company at Gurgaon, Manesar and Gujarat (Refer Note 43) has been made available to its Group companies / fellow subsidiary.

(4) The Joint Ventures' share is included in the above schedule under respective heads.

<sup>\*</sup> The estimated useful lives of certain fixed assets had been revised in accordance with Schedule II to the Companies Act 2013, with effect from 1st April 2014. Pursuant to the above mentioned changes in useful lives, the depreciation expense of previous year was higher by ₹ 652 million and for the assets whose revised useful lives had expired prior to 31st March 2014, the net book value of ₹ 803 million (net of deferred tax of ₹ 412 million) had been deducted from the retained earnings.
# Adjustment includes the intra-head regrouping of amounts.



13 Intangible Assets

|                                       |                     | Gro            | Gross Block   |                  | Ŏ                  | epreciation     | Depreciation / Amortisation  |                     | Net Block  | ock                 |
|---------------------------------------|---------------------|----------------|---|------------------|--------------------|-----------------|--|---------------------|--|---------------------|
| Particulars                           | As at<br>01.04.2015 | Additions      | Deductions/ As at Upto Adjustments # <b>31.03.2016</b> 01.04.2015 | As at 31.03.2016 | Upto<br>01.04.2015 | For the year    | For the Deductions/ As at As at As at As at year Adjustments 31.03.2016 31.03.2015 | As at               | As at 31.03.2016   | As at<br>31.03.2015 |
| Own Assets (Acquired):                |                     |                |   |                  |                    |                 |  |                     |  |                     |
| Lump Sum Royalty and Engineering      | 6,737               | 1,782          | I   | 8,519            | 3,789              | 1,221           | 1  | 5,011               | 3,508  | 2,948               |
| ouppoir.                              |                     |                |   |                  |                    |                 |  |                     |  |                     |
| Total                                 | 6,737               | 1,782          | 1   | 8,519            | 3,789              | 1,221           | 1  | 5,011               | 3,508  | 2,948               |
| Share in Joint Venture (Note 1 below) | 43                  | 23             | '   | 99               | 18                 | ∞               | -  | 27                  | 39   |                     |
|                                       |                     |                |   |                  |                    |                 |  |                     |  |                     |
|                                       |                     | ق ا            | Gross Block   |                  |                    | Porreciation    | Denreciation / Amortisation  |                     | Net Block  | 2                   |
|                                       |                     | 5              | 200 000   |                  | 2                  | chicolatio      | יין אווטן נוסמנוטווע / י   |                     | 1010   | 400                 |
| Particulars                           | As at 01.04.2014    | t<br>Additions | Deductions/<br>Adjustments#                                       | As At Upto       | Upto<br>01.04.2014 | For the<br>year | Deductions/<br>Adjustments   | As At<br>31.03.2015 | As At As At As At As At 31.03.2015 31.03.2015 31.03.2014 | As At<br>31.03.2014 |
| Own Assets (Acquired):                |                     |                |   |                  |                    |                 |  |                     |  |                     |
| Lump Sum Royalty                      | 4,523               | 2,214          | '   | 6,737            | 2,679              | 1,110           | 1  | 3,789               | 2,948  | 1,844               |
| Total                                 | 4,523               | 3,214          |   | - 6,737          | 2,679              | 1,110           | 1  | 3,789               | 2,948  | 1,844               |
| Share in Joint Venture (Note 1 below) | 28                  | 3 15           | '   | - 43             | 11                 | 7               | I  | 18                  | 25   |                     |

(1) The Joint Ventures' share is included in the above schedule under respective heads.

### Notes to the Consolidated Financial Statements

(All amounts in ₹ million, unless otherwise stated)

### 14 Capital Work In Progress

investments

|  |         |            | As at      | As at            |
|--|---------|------------|------------|------------------|
|  |         |            | 31.03.2016 | 31.03.2015       |
| Plant and Machinery  |         |            | 8,025      | 16,346           |
| Civil Work in Progress   |         |            | 2,044      | 2,482            |
|  |         |            | 10,069     | 18,828           |
| Share in Joint Ventures  |         |            | 65         | 73               |
|  |         |            | 10,134     | 18,901           |
| 15 Non-Current Investments   |         |            |            |                  |
|  |         | As at      |            | ^ t              |
|  |         | 31.03.2016 |            | As at 31.03.2015 |
| Trade Investments  |         |            |            |                  |
| Investment in Associates, equity instruments   |         | 4,084      |            | 3,395            |
| [Includes ₹ 28 million of capital reserves on acquisition of certain Associates                    |         |            |            |                  |
| (Previous year ₹ 28 million)]  |         |            |            |                  |
| Other Investment (valued at cost unless otherwise stated)  |         |            |            |                  |
| Investment in equity shares of a Section 8 Company - unquoted                                      | 1       |            |            |                  |
| Investment in mutual funds - unquoted  | 169,447 |            | 96,478     |                  |
| Investment in preference shares - unquoted   | 50      |            | 50         |                  |
|  | 169,498 |            | 96,528     |                  |
| Less: Provision for diminution, other than temporary, in value of investments in preference shares | 50      | 169,448    | 50         | 96,478           |
| ·  |         | 173,532    |            | 99,873           |
| Share in Joint Ventures  |         | 1,585      |            | 45               |
|  |         | 175,117    |            | 99,918           |
| Aggregate value of unquoted investments  |         | 173,581    |            | 99,923           |
| Aggregate value of provision for diminution other than temporary in value of                       |         | 50         |            | 50               |



### 16 Long Term Loans and Advances

|   |       | As at     |       | As at      |
|---|-------|-----------|-------|------------|
|   | 3     | 1.03.2016 | ,     | 31.03.2015 |
| Capital Advances                                      |       |           |       |            |
| Unsecured - considered good                           | 5,126 |           | 4,715 |            |
| - considered doubtful                                 | -     |           | 33    |            |
|   | 5,126 |           | 4,748 |            |
| Less: Provision for doubtful capital advances         | -     | 5,126     | 33    | 4,715      |
| Security Deposits                                     |       |           |       |            |
| Unsecured - considered good                           |       | 109       |       | 130        |
| Taxes Paid Under Dispute                              |       |           |       |            |
| Unsecured - considered good                           |       | 8,100     |       | 8,478      |
| Inter corporate deposits - considered doubtful        | 125   |           | 125   |            |
| Less: Provision for doubtful deposits                 | 125   | -         | 125   | -          |
| Other Loans and Advances                              |       |           |       |            |
| Secured - considered good                             | 4     |           | 5     |            |
| Unsecured - considered good                           | 176   |           | 186   |            |
| - considered doubtful                                 | 42    |           | 43    |            |
|   | 222   |           | 234   |            |
| Less: Provision for doubtful other loans and advances | 42    | 180       | 43    | 191        |
|   |       | 13,515    |       | 13,514     |
| Share in Joint Ventures                               |       | 40        |       | 152        |
|   |       | 13,555    |       | 13,666     |

### 17 Other Non-Current Assets

|   | 31. | As at 03.2016 | 3  | As at<br>1.03.2015 |
|---|-----|---------------|----|--------------------|
| Interest Accrued on Deposits, Loans and Advances                            |     |               |    |                    |
| Secured - considered good   |     | 1             |    | 1                  |
| Claims  |     |               |    |                    |
| Unsecured - considered good   | 83  |               | 69 |                    |
| - considered doubtful   | 27  |               | 27 |                    |
|   | 110 |               | 96 |                    |
| Less: Provision for doubtful claims   | 27  | 83            | 27 | 69                 |
| Others [Including derivative assets of ₹ Nil (Previous Year ₹ 366 million)] |     | 6             | -  | 372                |
|   |     | 90            |    | 442                |
| Share in Joint Ventures   |     | 1             |    | -                  |
|   |     | 91            |    | 442                |

### Notes to the Consolidated Financial Statements

(All amounts in ₹ million, unless otherwise stated)

13,873

11,443

### 18 Current Investments

|  |        |                  | As at      | As at            |
|--|--------|------------------|------------|------------------|
|  |        |                  | 31.03.2016 | 31.03.2015       |
| At cost or market value, whichever is less   |        |                  |            |                  |
| Investment in mutual funds - unquoted  |        |                  | 8,730      | 31,996           |
|  |        |                  | 8,730      | 31,996           |
| Share in Joint Ventures  |        |                  | 18         | 1,063            |
|  |        |                  | 8,748      | 33,059           |
| 19 Inventories   |        |                  |            |                  |
|  |        | As at 31.03.2016 |            | As at 31.03.2015 |
| Components and Raw Materials   |        | 17,317           |            | 13,189           |
| Work in Progress   |        | 1,643            |            | 1,232            |
| Finished Goods Manufactured  |        | .,040            |            | 1,202            |
| Vehicle Vehicle  | 7,695  |                  | 8,633      |                  |
| Vehicle spares and components  | 441    |                  | 389        |                  |
|  |        | 8,136            |            | 9,022            |
| Traded Goods   | -      |                  |            | - , -            |
| Vehicle spares and components  |        | 2,526            |            | 1,988            |
| Stores and Spares  |        | 994              |            | 861              |
| Loose Tools  |        | 732              |            | 570              |
|  |        | 31,348           |            | 26,862           |
| Share in Joint Ventures  |        | 650              |            | 591              |
|  |        | 31,998           |            | 27,453           |
| Inventory includes in transit inventory of:  |        |                  |            |                  |
| Components and Raw Materials   |        | 6,860            |            | 5,186            |
| Traded Goods - vehicle spares  20 Trade Receivables                                  |        | 43               |            | 26               |
|  | 3      | As at            |            | As at 31.03.2015 |
| Unsecured - considered good  |        |                  |            |                  |
| Outstanding for a period exceeding six months from the date they are due             | 99     |                  | 53         |                  |
| for payment  |        |                  |            |                  |
| Others   | 12,898 | 12,997           | 10,683     | 10,736           |
| Unsecured - considered doubtful  |        |                  |            |                  |
| Outstanding for a period exceeding six months from the date they are due for payment | 6      |                  | 7          |                  |
| Less: Provision for doubtful debts   | 6      | _                | 7          | _                |
|  |        | 12,997           |            | 10,736           |
| Share in Joint Ventures  |        | 876              |            | 707              |
|  |        |                  |            |                  |



### 21 Cash and Bank Balances

|  |            | As at |     | As at     |
|--|------------|-------|-----|-----------|
|  | 31.03.2016 |       | 3   | 1.03.2015 |
| Cash and Cash Equivalents  |            |       |     |           |
| Cash on hand   | 11         |       | 10  |           |
| Cheques and drafts on hand   | 14         |       | 3   |           |
| Bank balances in current accounts  | 407        |       | 198 |           |
| Deposits (less than 3 months original maturity period)                         | -          | 432   | 66  | 277       |
| Other Bank Balances  |            |       |     |           |
| Deposits (more than 3 months but less than 12 months original maturity period) | 37         |       | -   |           |
| Long term deposits (more than 12 months original maturity period)              | 31         |       | -   |           |
| Unclaimed dividend accounts  | 7          | 75    | 6   | 6         |
|  |            | 507   |     | 283       |
| Share in Joint Ventures  |            | 261   |     | 149       |
|  |            | 768   |     | 432       |

### 22 Short Term Loans and Advances (considered good, unless otherwise stated)

|   |       | As at      |       | As at      |
|---|-------|------------|-------|------------|
|   | 3     | 31.03.2016 |       | 31.03.2015 |
| Loans and Advances to Related Parties                             |       |            |       |            |
| Unsecured   |       | 1,538      |       | 1,256      |
| Balance with Customs, Port Trust and Other Government Authorities |       |            |       |            |
| Unsecured   |       | 11,204     |       | 7,442      |
| Other Loans and Advances  |       |            |       |            |
| Secured   | 2     |            | 2     |            |
| Unsecured   | 2,838 | 2,840      | 3,057 | 3,059      |
|   |       | 15,582     |       | 11,757     |
| Share in Joint Ventures   |       | 375        |       | 260        |
|   |       | 15,957     |       | 12,017     |

### Notes to the Consolidated Financial Statements

(All amounts in ₹ million, unless otherwise stated)

23 Other Current Assets (considered good, unless otherwise stated)

|  |            | As at         |    | As at        |
|--|------------|---------------|----|--------------|
|  | 31.03.2016 |               |    | 31.03.2015   |
| Interest Accrued on Deposits, Loans and Advances                             |            |               |    |              |
| Secured  | -          |               | 3  |              |
| Unsecured  | 6          | 6             | 39 | 42           |
| Claims   |            |               |    |              |
| Unsecured  |            | 1,233         |    | 1,351        |
| Receivable   |            | -             |    |              |
| Unsecured  |            | 517           |    | 584          |
| Others   |            |               |    |              |
| [Including derivative assets of ₹ 746 million (Previous Year ₹ 552 million)] |            |               |    |              |
| Unsecured  |            | 751           |    | 556          |
|  |            | 2,507         |    | 2,533        |
| Share in Joint Ventures  |            | 192           |    | 10           |
|  |            | 2,699         |    | 2,543        |
| 24 Gross Sale of Products  |            |               |    |              |
|  |            | For the year  |    | For the year |
|  | end        | ed 31.03.2016 |    | 31.03.2015   |
| Vehicles   |            | 582,950       |    | 490,914      |
| Spare parts / dies and moulds / components                                   | _          | 55,835        |    | 47,000       |
|  | <u> </u>   | 638,785       |    | 537,914      |

|  | 646,759          | 545,459          |
|--|------------------|------------------|
| Share in Joint Ventures                    | 7,974            | 7,545            |
|  | 638,785          | 537,914          |
| Spare parts / dies and moulds / components | 55,835           | 47,000           |
| Vehicles                                   | 582,950          | 490,914          |
|  | ended 31.03.2016 | ended 31.03.2015 |
|  | Tot the year     | i di tile yeai   |

### 25 Other Operating Revenue

|   | For the year ended 31.03.2016 | For the year ended 31.03.2015 |
|---|-------------------------------|-------------------------------|
| Income from services [Net of expenses of ₹ 1,241 million (Previous Year ₹ 1,039 million)] | 3,860                         | 4,457                         |
| Sale of scrap   | 3,569                         | 4,196                         |
| Cash discount received  | 1,445                         | 1,600                         |
| Recovery of service charges   | 776                           | 681                           |
| Provisions no longer required written back  | 2,184                         | 1,452                         |
| Others  | 2,527                         | 1,643                         |
|   | 14,361                        | 14,029                        |
| Share in Joint Ventures   | 1,144                         | 1,035                         |
|   | 15,505                        | 15,064                        |



### 26 Other Income

|                                 |       | For the year ended 31.03.2016 |       | or the year<br>31.03.2015 |
|---------------------------------|-------|-------------------------------|-------|---------------------------|
| Interest Income (gross) on:     |       |                               |       |                           |
| a) Fixed deposits               | 7     |                               | 328   |                           |
| b) Receivables from dealers     | 545   |                               | 614   |                           |
| c) Advances to vendors          | 3     |                               | 146   |                           |
| d) Income tax refund            | 885   |                               | -     |                           |
| e) Others                       | 78    | 1,518                         | 1     | 1,089                     |
| Dividend Income from:           |       |                               |       |                           |
| a) Long term investments        | 107   |                               | 68    |                           |
| b) Short term investments       | -     | 107                           | 473   | 541                       |
| Net gain on sale of investments |       |                               |       |                           |
| a) Long term                    | 2,614 | ,                             | 6,671 |                           |
| b) Short term                   | 425   | 3,039                         | 196   | 6,867                     |
|                                 |       | 4,664                         |       | 8,497                     |
| Share in Joint Ventures         |       | 51                            |       | 153                       |
|                                 |       | 4,715                         |       | 8,650                     |

### 27 Change in Inventories of Finished Goods, Work-In-Progress and Stock-in-Trade

|  |       | For the year ended 31.03.2016 |         | For the year 31.03.2015 |
|--|-------|-------------------------------|---------|-------------------------|
| Work in Progress   |       |                               |         |                         |
| Opening stock  | 1,232 |                               | 1,527   |                         |
| Less: Closing stock  | 1,643 | (411)                         | 1,232   | 295                     |
| Vehicles - Manufactured                                      |       |                               |         |                         |
| Opening stock  | 8,633 |                               | 3,687   |                         |
| Less: Closing stock  | 7,695 |                               | 8,633   |                         |
|  | 938   |                               | (4,946) |                         |
| Less: Excise duty on (increase) / decrease of finished goods | (111) | 1,049                         | (477)   | (4,469)                 |
| Vehicle Spares and Components - Manufactured and Traded      |       | ,                             | , ,     | ,                       |
| Opening stock  | 2,377 |                               | 1,995   |                         |
| Less: Closing stock  | 2,967 | (590)                         | 2,377   | (382)                   |
|  | ,     | 48                            |         | (4,556)                 |
| Share in Joint Ventures                                      |       | 15                            |         | (53)                    |
|  |       | 63                            |         | (4,609)                 |

### Notes to the Consolidated Financial Statements

(All amounts in ₹ million, unless otherwise stated)

### 28 Employee Benefits

|   | For the year ended 31.03.2016 | For the year ended 31.03.2015 |
|---|-------------------------------|-------------------------------|
| Salaries, wages, allowances and other benefits                          | 17,528                        | 14,280                        |
| [Net of staff cost recovered ₹ 30 million (Previous year ₹ 42 million)] |                               |                               |
| Contribution to provident and other funds                               | 1,050                         | 946                           |
| Staff welfare expenses  | 1,526                         | 1,045                         |
|   | 20,104                        | 16,271                        |
| Share in Joint Ventures   | 498                           | 439                           |
|   | 20,602                        | 16,710                        |

The Company has calculated the various benefits provided to employees as under:

### A. Defined Contribution Plans

- a) Superannuation Fund
- b) Post Employment Medical Assistance Scheme.

### During the year the Company has recognised the following amounts in the statement of profit and loss:-

|  | For the year ended 31.03.2016 | For the year ended 31.03.2015 |
|--|-------------------------------|-------------------------------|
| Employers Contribution to Superannuation Fund*   | 69                            | 75                            |
| Employers Contribution to Post Employment Medical Assistance Scheme.*                      | 9                             | 10                            |
| Employers Contribution to Provident Fund / Gratuity Liability (Share of Joint Venture ₹ 26 | 46                            | 42                            |
| million (Previous Year 25 million))  |                               |                               |

### **B. State Plans**

- a) Employers contribution to Employee State Insurance
- b) Employers contribution to Employee's Pension Scheme 1995

### During the year the Company has recognised the following amounts in the statement of profit and loss:-

|  | For the year ended 31.03.2016 | For the year ended 31.03.2015 |
|--|-------------------------------|-------------------------------|
| Employers contribution to Employee State Insurance.*       | 42                            | 23                            |
| Employers contribution to Employee's Pension Scheme 1995.* | 261                           | 178                           |

<sup>\*</sup> Included in 'Contribution to Provident and Other Funds' above

### C. Defined Benefit Plans and Other Long Term Benefits

- a) Contribution to Gratuity Funds Employee's Gratuity Fund.
- b) Leave Encashment/ Compensated Absence.
- c) Retirement Allowance
- d) Provident Fund



In accordance with Accounting Standard 15 (revised 2005), an actuarial valuation was carried out in respect of the aforesaid defined benefit plans and other long term benefits based on the following assumptions.

|   |            | March 31       | , 2016               |                   |            | March 3        | 1, 2015              |            |  |
|---|------------|----------------|----------------------|-------------------|------------|----------------|----------------------|------------|--|
|   |            | Leave          |                      |                   |            | Leave          |                      |            |  |
|   | Provident  | Encashment/    | Employees            | Retirement        | Provident  | Encashment/    | Employees            | Retirement |  |
|   | Fund       | Compensated    | <b>Gratuity Fund</b> | Allowance         | Fund       | Compensated    | <b>Gratuity Fund</b> | Allowance  |  |
|   |            | Absence        |                      |                   |            | Absence        |                      |            |  |
| Discount rate (per annum)                                     | 8.80%      | 8.00%          | 8.00%                | 8.00%             | 8.75%      | 8.00%          | 8.00%                | 8.00%      |  |
| Rate of increase in compensation                              | Not        | 7.00%          | 7.00%                | Not               | Not        | 7.00%          | 7.00%                | Not        |  |
| levels  | Applicable |                |                      | <b>Applicable</b> | Applicable |                |                      | Applicable |  |
| Rate of return on plan assets                                 | 8.85%      | Not Applicable | 9.00%                | Not               | 8.81%      | Not Applicable | 9.00%                | Not        |  |
|   |            |                |                      | <b>Applicable</b> |            |                |                      | Applicable |  |
| Expected average remaining working lives of employees (years) | 26         | 26             | 26                   | 26                | 22         | 22             | 22                   | 22         |  |

Estimates of future salary increases considered in actuarial valuation take account of inflation, seniority, promotion and other relevant factors such as supply and demand in the employment market.

| Changes    | in | present | value | of |
|------------|----|---------|-------|----|
| obligation | ns |         |       |    |

| obligations                                    |                   |   |                               |                         |                   |   |                            |                         |
|--|-------------------|---|-------------------------------|-------------------------|-------------------|---|----------------------------|-------------------------|
|  |                   | March 31, 2                                 | 2016                          |                         |                   | March 31                                    | , 2015                     |                         |
|  | Provident<br>Fund | Leave Encashment/<br>Compensated<br>Absence | Employees<br>Gratuity<br>Fund | Retirement<br>Allowance | Provident<br>Fund | Leave Encashment/<br>Compensated<br>Absence | Employees<br>Gratuity Fund | Retirement<br>Allowance |
| Present value of obligation as at              | 9,568             | 1,837                                       | 1,753                         | 54                      | 7,908             | 1,457                                       | 1,378                      | 47                      |
| beginning of the year                          |                   |   |                               |                         |                   |   |                            |                         |
| Adjustment in beginning balance                | -                 | -   | -                             | -                       | -                 | (10)  | -                          | -                       |
| Interest cost                                  | 870               | 143   | 140                           | 5                       | 732               | 100   | 107                        | 4                       |
| Current service cost                           | 446               | 202   | 96                            | 10                      | 338               | 169   | 144                        | _                       |
| Contribution by plan participants              | 1,137             | -   | -                             | -                       | 882               | -   | -                          | -                       |
| Benefits paid                                  | (373)             | (285)                                       | (88)                          | -                       | (500)             | (250)                                       | (73)                       | -                       |
| Transfer in                                    | -                 | -   | -                             | -                       | 197               | -   | -                          | -                       |
| Actuarial (gain) / loss on                     | (10)              | 208   | 105                           | (11)                    | 11                | 371   | 197                        | 3                       |
| obligations                                    |                   |   |                               |                         |                   |   |                            |                         |
| Present value of obligation as at the year end | 11,638            | 2,106                                       | 2,007                         | 58                      | 9,568             | 1,837                                       | 1,753                      | 54                      |

| Changes in the fair value of plan assets              |                |               |           | -             |
|---|----------------|---------------|-----------|---------------|
|   | March 31, 2016 |               | March 31  | , 2015        |
|   | Provident      | Employees     | Provident | Employees     |
|   | Fund           | Gratuity Fund | Fund      | Gratuity Fund |
| Fair value of Plan Assets as at beginning of the year | 9,632          | 1,754         | 8,020     | 1,387         |
| Expected return on Plan Assets                        | 870            | 158           | 707       | 125           |
| Employer Contribution                                 | 403            | 214           | 334       | 297           |
| Employee Contribution                                 | 1,137          | -             | 881       | -             |
| Benefits paid   | (373)          | (88)          | (500)     | (73)          |
| Transfer in   | -              | -             | 197       | -             |
| Actuarial (gain) / loss on obligations                | (15)           | 20            | 7         | (18)          |
| Fair value of plan assets as at the year end          | 11,684         | 2,018         | 9,632     | 1,754         |

### Notes to the Consolidated Financial Statements

(All amounts in ₹ million, unless otherwise stated)

(37)

| Reconciliation of present  |                               |  |  |                         |                                    |  |   |   |
|--|-------------------------------|--|--|-------------------------|------------------------------------|--|---|---|
| of defined benefit obligation  | tion and                      |  |  |                         |                                    |  |   |   |
| fair value of assets   |                               | March 31,  | 2016   |                         |                                    | March 31,  | 2015  |   |
|  | Provident<br>Fund             | Leave Encashment/ Compensated Absence                        |  | Retirement<br>Allowance | Provident<br>Fund                  | Leave Encashment/ Compensated Absence  | Employees Gratuity Fund*  | Retirement<br>Allowance                           |
| Present value of obligation as at the year end   | 11,638                        | 2,106  | 2,007  | 58                      | 9,568                              | 1,837  | 1,753   | 54  |
| Fair value of plan assets as at the year end   | 11,684                        | -  | 2,018  | -                       | 9,632                              | -  | 1,754   | -   |
| Surplus/ (Deficit) *   | 46                            | (2,106)  | 11   | (58)                    | 64                                 | (1,837)  | 1   | (54)  |
| Unfunded net asset/ (liability) recognised in balance sheet.   | -                             | (2,106)  | -  | (58)                    | -                                  | (1,837)  | -   | (54)  |
| * Since there is surplus, the same   | has not beer                  | n recognised in Balance                                      | Sheet  |                         |                                    |  |   |   |
| Classified as Long Term  | _                             | _  |  | 56                      | -                                  | -  | -   | 53  |
| Classified as Short Term   | -                             | 2,106  | -  | 2                       | -                                  | 1,837  | -   | 1   |
| Total  | -                             | 2,106  | -  | 58                      | -                                  | 1,837  | -   | 54  |
|  |                               |  |  |                         |                                    |  |   |   |
|  | Provident<br>Fund             | Compensated  | Employees                                    | Retirement<br>Allowance | Provident<br>Fund                  | March 31<br>Leave Encashment/<br>Compensated<br>Absence  | , 2013<br>Employees<br>Gratuity Fund*                                     | Retirement<br>Allowance                           |
| Present value of obligation as   |                               | Leave Encashment/  | Employees                                    |                         |                                    | Leave Encashment/  | Employees   |   |
| at the year end<br>Fair value of plan assets as at   | Fund                          | Leave Encashment/<br>Compensated<br>Absence                  | Employees<br>Gratuity Fund                   | Allowance               | Fund                               | Leave Encashment/<br>Compensated<br>Absence  | Employees<br>Gratuity Fund*   | Allowance   |
| at the year end  | 7,908                         | Leave Encashment/<br>Compensated<br>Absence<br>1,457         | Employees<br>Gratuity Fund<br>1,378          | Allowance 47            | Fund<br>6,009                      | Leave Encashment/<br>Compensated<br>Absence  | Employees<br>Gratuity Fund*   | Allowance   |
| at the year end Fair value of plan assets as at the year end   | 7,908<br>8,020                | Leave Encashment/ Compensated Absence 1,457                  | Employees<br>Gratuity Fund<br>1,378          | Allowance<br>47         | 6,009<br>6,508                     | Leave Encashment/ Compensated Absence 1,282  | Employees<br>Gratuity Fund*<br>1,148                                      | Allowance<br>44                                   |
| at the year end Fair value of plan assets as at the year end Surplus/ (deficit) Unfunded net asset/ (liability)                              | Fund<br>7,908<br>8,020        | Leave Encashment/ Compensated Absence 1,457                  | Employees<br>Gratuity Fund<br>1,378<br>1,387 | 47 - (47)               | Fund<br>6,009<br>6,508<br>499      | Leave Encashment / Compensated Absence 1,282 - (1,282) (1,282)                                 | Employees Gratuity Fund*  1,148  1,150  2  -                              | Allowance  44  -  (44)                            |
| at the year end Fair value of plan assets as at the year end Surplus/ (deficit) Unfunded net asset/ (liability)                              | Fund<br>7,908<br>8,020        | Leave Encashment/ Compensated Absence 1,457                  | Employees<br>Gratuity Fund<br>1,378<br>1,387 | 47 - (47)               | Fund<br>6,009<br>6,508<br>499<br>- | Leave Encashment/ Compensated Absence 1,282  (1,282)  (1,282)  March 31, 20 Leave Enca         | Employees Gratuity Fund*  1,148  1,150  2  -                              | Allowance 44 - (44)                               |
| at the year end Fair value of plan assets as at the year end Surplus/ (deficit) Unfunded net asset/ (liability)                              | Fund<br>7,908<br>8,020<br>112 | Leave Encashment/ Compensated Absence 1,457  (1,457)         | Employees<br>Gratuity Fund<br>1,378<br>1,387 | 47 - (47)               | Fund 6,009 6,508 499 - Provi       | Leave Encashment/ Compensated Absence 1,282  (1,282)  (1,282)  March 31, 20 Leave Enca Com 459 | Employees Gratuity Fund*  1,148  1,150  2  -  12 shment/ pensated         | Allowance 44 - (44) (44) Retirement               |
| at the year end Fair value of plan assets as at the year end Surplus/ (deficit) Unfunded net asset/ (liability) recognised in balance sheet. | Fund 7,908 8,020 112 -        | Leave Encashment/ Compensated Absence 1,457  (1,457) (1,457) | Employees<br>Gratuity Fund<br>1,378<br>1,387 | 47 - (47)               | Fund 6,009 6,508 499 - Provi       | Leave Encashment/ Compensated Absence 1,282  (1,282)  (1,282)  March 31, 20  Leave Enca Com    | Employees Gratuity Fund*  1,148  1,150  2  -  12 shment/ pensated Absence | Allowance  44  - (44)  (44)  Retirement Allowance |

Unfunded net asset/ (liability) recognised in balance sheet.



| Expenses re   | ecognised | in the | statement o | t |
|---------------|-----------|--------|-------------|---|
| profit & loss | 3         |        |             |   |

| profit & loss  |                    |   |                                |                           |     |   |                                |                           |
|--|--------------------|---|--------------------------------|---------------------------|-----|---|--------------------------------|---------------------------|
|  |                    | March 31,                                     | 2016                           |                           |     | March 31,                                     | 2015                           |                           |
|  | Provident<br>Fund* | Leave Encashment/<br>Compensated<br>Absence** | Employees<br>Gratuity<br>Fund* | Retirement<br>Allowance** |     | Leave Encashment/<br>Compensated<br>Absence** | Employees<br>Gratuity<br>Fund* | Retirement<br>Allowance** |
| Current service cost                                   | -                  | 202   | 96                             | 10                        | _   | 169   | 144                            | -                         |
| Company's contribution to provident fund               | 446                | -   | -                              | -                         | 338 | -   | -                              | -                         |
| Interest cost  | -                  | 143   | 140                            | 5                         | -   | 100   | 107                            | 4                         |
| Expected return on plan assets                         | -                  | -   | (158)                          | -                         | -   | -   | (125)                          | -                         |
| Net actuarial (gain) / loss recognised during the year | -                  | 208   | 125                            | (11)                      | -   | 371   | 179                            | 3                         |
| Total expense recognised in statement of profit & loss | 446                | 555   | 203                            | 4                         | 338 | 640   | 305                            | 7                         |

<sup>\*</sup> Included in "Contribution to provident and other funds" above. Since there is surplus, no other cost has been recognised in the statement of Profit and Loss.

 $<sup>\</sup>ensuremath{^{**}}$  Included in "Salaries, wages, allowances and other benefits" above

| Cor  | stitution of Plan | Assets         |          |                |      |                |       |                |      |
|------|-------------------|----------------|----------|----------------|------|----------------|-------|----------------|------|
|      |                   |                | Providen | t Fund         |      |                | Grati | uity           |      |
|      |                   | March 31, 2016 | %        | March 31, 2015 | %    | March 31, 2016 | %     | March 31, 2015 | %    |
| (a)  | Debt Funds        | 11,063         | 95%      | 9,193          | 95%  | 352            | 17%   | 714            | 42%  |
| (b)  | Others            | 621            | 5%       | 439            | 5%   | 1,666          | 83%   | 1,002          | 58%  |
| Tota | al                | 11,684         | 100%     | 9,632          | 100% | 2,018          | 100%  | 1,716          | 100% |

The return on the investment is the nominal yield available on the format of investment as applicable to Approved Gratuity Fund under Rule 101 of Income Tax Act 1961.

The return on plan assets of provident fund is based on assumed rate of return derived from returns of past years.

Expected contribution on account of Gratuity and Provident Fund for the year ending 31st March, 2017 can not be ascertained at this stage.

### 29 Finance Costs

|   | For<br>ended 31 |     | or the year<br>1.03.2015 |       |
|---|-----------------|-----|--------------------------|-------|
| Interest on:                                    |                 |     |                          |       |
| - Foreign currency loans from banks             | 26              |     | 23                       |       |
| - Buyers' credit and export credit              | 41              |     | 475                      |       |
| - Deposits from dealers, contractors and others | 747             | 814 | 779                      | 1,277 |
| Other Borrowing Costs                           |                 | 3   |                          | 5     |
| Other Interest                                  |                 | -   |                          | 778   |
|   |                 | 817 |                          | 2,060 |
| Share in Joint Ventures                         |                 | 120 |                          | 118   |
|   |                 | 937 |                          | 2,178 |

### Notes to the Consolidated Financial Statements

(All amounts in ₹ million, unless otherwise stated)

### 30 Depreciation & Amortisation (Refer Note 12 & 13)

|  | For the year ended 31.03.2016 | For the year ended 31.03.2015 |
|--|-------------------------------|-------------------------------|
| Depreciation / amortisation on tangible assets | 27,449                        | 24,043                        |
| Amortisation on intangible assets              | 1,221                         | 1,110                         |
|  | 28,670                        | 25,153                        |

### 31 Other Expenses

|   | For the year     |                  |
|---|------------------|------------------|
|   | ended 31.03.2016 | ended 31.03.2015 |
| Consumption of stores                                     | 2,140            | 1,800            |
| Power and fuel [Net of amount recovered ₹ 737 million     | 6,941            | 7,138            |
| (Previous year ₹ 1,085 million)]                          |                  |                  |
| Rent (Refer Note 40)                                      | 221              | 180              |
| Repairs and maintenance :                                 |                  |                  |
| - Plant and machinery                                     | 1,866            | 1,196            |
| - Building  | 476              | 331              |
| - Others  | 398 2,740        | 408 1,935        |
| Insurance   | 151              | 137              |
| Rates, taxes and fees                                     | 1,495            | 1,261            |
| Royalty   | 32,443           | 26,575           |
| Tools / machinery spares charged off                      | 3,445            | 2,512            |
| Net loss on foreign currency transactions and translation | 1,008            | 678              |
| Advertisement   | 7,720            | 4,639            |
| Sales promotion   | 4,582            | 3,007            |
| Warranty and product recall                               | 919              | 806              |
| Transportation and distribution expenses                  | 5,432            | 6,202            |
| Net loss on sale / discarding of fixed assets             | 1,354            | 483              |
| Corporate social responsibility expenses                  | 786              | 373              |
| Other miscellaneous expenses *                            | 8,779            | 8,847            |
|   | 80,156           | 66,573           |
| Share in Joint Ventures                                   | 991              | 834              |
|   | 81,147           | 67,407           |
|   |                  |                  |

<sup>\*</sup> Does not include any item of expenditure with a value of more than 1% of turnover



### 32 Contingent Liabilities:

### a) Claims against the Group disputed and not acknowledged as debts:

| Particu     | ulars   | As at March 31, 2016                    | As a March 31, 2015 |
|-------------|---|---|---------------------|
| (i) E       | excise Duty   | March 31, 2016                          | March 51, 2013      |
| <u>· / </u> | a) Cases decided in the Company's favour by Appellate authorities and for which the | 7,019                                   | 2,965               |
| (           | department has filed further appeals and show cause notices / orders on the         | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | ,,                  |
|             | same issues for other periods   |   |                     |
| (           | b) Cases pending before Appellate authorities in respect of which the Company has   | 11,098                                  | 13,741              |
| ,           | filed appeals and show cause notices for other periods                              | ,                                       |                     |
| ((          | c) Show cause notices on issues yet to be adjudicated                               | 6,451                                   | 15,670              |
| ((          | d) Share in Subsidiaries, JVs and Associates  | 37                                      | 110                 |
| T           | otal  | 24,605                                  | 32,486              |
| Δ           | Amount deposited under protest (Including share of JVs Current year ₹ nil; Previous | 1,561                                   | 384                 |
|             | rear ₹ 1 million)   | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |                     |
| (ii) S      | Service Tax   |   |                     |
| (6          | a) Cases decided in the Company's favour by Appellate authorities and for which the | 78                                      | 385                 |
|             | department has filed further appeals and show cause notices / orders on the         |   |                     |
|             | same issues for other periods   |   |                     |
| (1          | b) Cases pending before Appellate authorities in respect of which the Company has   | 3,675                                   | 4,912               |
|             | filed appeals and show cause notices for other periods                              |   | т, / 12             |
| (           | c) Show cause notices on issues yet to be adjudicated                               | 486                                     | 183                 |
| (           | d) Share in Subsidiaries, JVs and Associates  | 10                                      | 3                   |
| Т           | otal  | 4,249                                   | 5,488               |
| Δ           | Amount deposited under protest  | 22                                      | 19                  |
| (iii) li    | ncome Tax   |   |                     |
| (6          | a) Cases decided in the Company's favour by Appellate authorities and for which the | 7,778                                   | 6,033               |
|             | department has filed further appeals  |   |                     |
| (1          | b) Cases pending before Appellate authorities / Dispute Resolution Panel in respect | 32,254                                  | 21,825              |
|             | of which the Company has filed appeals  |   |                     |
| ((          | c) Share in Subsidiaries, JVs and Associates  | 61                                      | 62                  |
| T           | otal  | 40,093                                  | 27,920              |
| Δ           | Amount deposited under protest (Including share of JVs Current year ₹ 2 million;    | 5,174                                   | 7,142               |
| Р           | Previous year ₹ 2 million)  |   |                     |
| (iv) C      | Customs Duty  |   |                     |
| (;          | a) Cases pending before Appellate authorities in respect of which the Company has   | 108                                     | 103                 |
|             | filed appeals   |   |                     |
| (1          | b) Others   | 43                                      | 32                  |
| ((          | c) Share in Subsidiaries, JVs and Associates  | -                                       |                     |
| T           | otal  | 151                                     | 136                 |
| Α           | Amount deposited under protest  | 22                                      | 22                  |
|             | Sales Tax   |   |                     |
| <u> </u>    | a) Cases pending before Appellate authorities in respect of which the Company has   | 67                                      | 53                  |
| (           | filed appeals   |   |                     |
| (           | b) Share in Subsidiaries, JVs and Associates  | 12                                      | 3                   |
|             | otal  | 79                                      | 56                  |
|             | Nount deposited under protest (Including share of Subsidiaries Current year ₹ 2     | 20                                      |                     |
|             | nillion; Previous year ₹ 2 million)   | -*                                      | ,                   |

### Notes to the Consolidated Financial Statements

(All amounts in ₹ million, unless otherwise stated)

- (vi) Claims against the Group for recovery of ₹ 696 million (including share of Joint Ventures and Associates ₹ 3 million) (Previous year ₹ 342 million) (including share of Joint Ventures and Associates ₹ 3 million) lodged by various parties.
- (vii) In earlier years, pursuant to Court orders, the Haryana State Industrial & Infrastructure Development Corporation Limited ("HSIIDC") had raised demands amounting to ₹ 10,317 million towards enhanced compensation to landowners for the Company's freehold land at Manesar, Haryana. Against this, the Company has made a payment of ₹ 3,742 million under protest and capitalised it as part of the cost of land. During the current year, The Punjab & Haryana High Court ("High Court") set aside the above orders and referred the matter back to the District Court, Gurgaon for fresh adjudication. An appeal was preferred by the land owners against the order of the High Court and presently the matter is pending with the Supreme Court.
- (viii) In respect of disputed Local Area Development Tax (LADT) (upto 15th April, 2008) / Entry Tax, the Sales Tax department has filed an appeal in the Supreme Court of India against the order of the Punjab & Haryana High Court. The amounts under dispute are ₹ 21 million (Previous year ₹ 21 million) for LADT and ₹ 19 million (Previous year ₹ 18 million) for Entry Tax. The State Government of Haryana has repealed the LADT effective from 16th April, 2008 and introduced the Haryana Tax on Entry of Goods into Local Area Act, 2008 with effect from the same date.
- (ix) The Competition Commission ("CCI") of India had passed an order dated 25th August, 2014 stating that the Company has violated certain sections of the Competition Act, 2002 and has imposed a penalty of ₹4,712 million. An interim stay is in operation of the above order of the CCI pursuant to the writ petition filed by the Company before the Delhi High Court.
- b) The amounts shown in the item (a) represent the best possible estimates arrived at on the basis of available information. The uncertainties and possible reimbursements are dependent on the outcome of the different legal processes which have been invoked by the Group or the claimants as the case may be and therefore cannot be predicted accurately or relate to a present obligations that arise from past events where it is either not probable that an outflow of resources will be required to settle or a reliable estimate cannot be made. The Group engages reputed professional advisors to protect its interests and has been advised that it has strong legal positions against such disputes.
- 33 Outstanding commitments under Letters of Credit established by the Group aggregating ₹ 1,723 million (including share of Joint Ventures and Associates ₹ 52 million) (Previous year ₹ 2,030 million) (including share of Joint Ventures and Associates ₹ 1 million).

- 34 Estimated value of contracts on capital account, excluding capital advances, remaining to be executed and not provided for, amounts to ₹ 30,578 million (includes share of Joint Ventures and Associates ₹ 191 million) (Previous year ₹ 20,545 million) (includes share of Joint Ventures and Associates ₹ 250 million).
- 35 Consumption of raw materials and components has been computed by adding purchases to the opening stock and deducting closing stock verified physically by the management.
- 36 Differences between accounting policies of the Company and other group companies, the impact of which is not expected to be material.
- a) In case of certain associate and joint venture companies, contributions towards gratuity are charged to Statement of Profit and Loss on the basis of premium paid to the Life Insurance Corporation of India.
- b) Deferred Revenue Expenditure of Joint Venture and Associate Companies have been charged to Statement of Profit and Loss in the year of incurrence.
- c) In case of certain associate companies, First In First Out method of inventory valuation is followed.
- d) In case of a joint venture company, fair value (mark to market) of a derivative instrument i.e. an interest rate swap has not been computed as at 31st March, 2016.
- e) In case of certain associates, written down value method of depreciation is followed.
- f) In case of a joint venture company, warranty expense is charged to Statement of Profit and Loss as and when claimed by customer on actual basis.
- g) None of the subsidiaries, joint ventures and associates have adopted Accounting Standard -30, "Financial Instruments: Recognition and Measurement" issued by The Institute of Chartered Accountants of India.
- 37 a) The Profit after tax of Sona Koyo Steering Systems Limited, Denso India Private Limited and Asahi India Glass Limited has been annualised based on unaudited financial statements of nine months ended 31st December 2015. It is unlikely that the audited results would be materially different from annualised results.
- b) The Profit after tax of Hanon Climate Systems India Private Limited, SKH Metals Limited, Caparo Maruti Limited, Machino Plastics Limited, Krishna Maruti Limited, Nippon Thermostat

25,504

34,076



(All amounts in ₹ million, unless otherwise stated)

(India) Limited, Magneti Marelli Powertrain India Limited, Bellsonica Auto Component India Private Limited, Krishna Ishizaki Auto Limited, FMI Automotive Component India Private Limited, Plastic Omnium Auto Inergy Manufacturing India Private Limited and Manesar Steel Processing (India) Private Limited, have been taken on the basis of unaudited financial statements for financial year ended 31st March 2016. It is unlikely that the audited results would be materially different from unaudited results.

38 The Group has considered "business segment" as its primary segment. The Group is primarily in the business of manufacture, purchase and sale of motor vehicles, automobile components and spare parts (""automobiles""). The other activities of the Company comprise facilitation of pre-owned car sales, fleet management and car financing. The income from these activities, which are incidental to the Company's business, is not material in financial terms but such activities contribute significantly in generating the demand for the products of the Company, Accordingly, the Group has considered ""Business Segment"" as the primary segment and thus no business segment information is required to be disclosed.

The "Geographical Segments" have been considered for disclosure as the secondary segment, under which the domestic segment includes sales to customers located in India and the overseas segment includes sales to customers located outside India.

34,076

| Financial information of geographical segments is as follows:                             |          |          |             |       |          |          |             |         |  |  |  |
|---|----------|----------|-------------|-------|----------|----------|-------------|---------|--|--|--|
| <b>2015-16</b> 2014-15  |          |          |             |       |          |          |             |         |  |  |  |
| Particulars   | Domestic | Overseas | Unallocated | Total | Domestic | Overseas | Unallocated | Total   |  |  |  |
| Revenue from external customers <b>608,102 51,978 6,899 666,979</b> 507,843 51,228 10,102 |          |          |             |       |          | 569,173  |             |         |  |  |  |
| Segment assets <b>205,622 4,996 192,081 402,699</b> 201,269 1,909 141,591 34              |          |          |             |       |          |          |             | 344,769 |  |  |  |

- a) Domestic segment includes sales and services to customers located in India.
- b) Overseas segment includes sales and services rendered to customers located outside India.
- c) Unallocated revenue includes interest income, dividend income and profit on sale of investments.
- d) Unallocated assets include other deposits, dividend bank accounts, investments and amount paid under protest.

25,504

- e) Segment assets includes fixed assets, inventories, sundry debtors, cash and bank balances (except dividend bank account), other current assets, loans and advances
- f) Capital expenditure during the year includes fixed assets (tangible and intangible assets) and net additions to capital work in progress.
- g) The Joint Ventures' share is included in the above schedule under respective heads.
- h) The accounting policies adopted for segment reporting are in conformity with the accounting policies adopted for the Company. Revenue and expenses have been identified to segments on the basis of their relationship to the operating activities of the segment. Revenue and expenses, which relate to the Company as a whole and are not allocable to segments on a reasonable basis, have been included under 'Unallocated expenses / income'.

### 39 Statement of Earning per Share

Capital expenditure during the year

|  | 2015-16     | 2014-15     |
|--|-------------|-------------|
| Net Profit after tax attributable to shareholders (in ₹ million)           | 46,988      | 38,074      |
| Weighted average Number of equity shares outstanding during the year (Nos) | 302,080,060 | 302,080,060 |
| Nominal value per share (In Rupees)  | 5.00        | 5.00        |
| Basic earning per share (In Rupees)  | 155.55      | 126.04      |
| Diluted earning per share (In Rupees)                                      | 155.55      | 126.04      |

### Notes to the Consolidated Financial Statements

(All amounts in ₹ million, unless otherwise stated)

40 Minimum Lease payments outstanding as on 31st March 2016 in respect of assets taken on non-cancellable operating leases are as follows:

### a) As a lessee

|  | Marc           | ch 31, 2016   |         | Marc           | ch 31, 2015  |         |
|--|----------------|---------------|---------|----------------|--------------|---------|
| Due  | Total Minimu   | ım Lease Payı | ments   | Total Minimu   | m Lease Payr | ments   |
| Due  | Outstanding as | on 31st Mar   | ch 2016 | Outstanding as | on 31st Mar  | ch 2015 |
|  | Premises       | Cars          | Total   | Premises       | Cars         | Total   |
| Within one year                              | 55             | 1             | 56      | 54             | 2            | 56      |
| Later than one year but less than five years | 244            | -             | 244     | 233            | 1            | 234     |
| Later than five years                        | 497            | -             | 497     | 562            | -            | 562     |

|                         | М        | arch 31, 2016 | 5     | Ma       | arch 31, 2015 |       |
|-------------------------|----------|---------------|-------|----------|---------------|-------|
|                         | Minimu   | ım Lease Pay  | ment  | Minimu   | m Lease Payı  | ment  |
|                         | Premises | Cars          | Total | Premises | Cars          | Total |
| Charged to rent expense | 60       | 2             | 62    | 60       | 2             | 62    |

The Company has taken certain premises on cancellable operating lease. The rent expense amounting to ₹ 159 million (Previous year ₹ 118 million) has been charged to the Statement of Profit and Loss.



### 41 Statement of Transactions with Related Parties

### **Holding Company**

Suzuki Motor Corporation

### **Ioint Ventures**

Mark Exhaust Systems Limited

Bellsonica Auto Component India Private Limited FMI Automotive Components Private Limited

Krishna Ishizaki Auto Limited

Plastic Omnium Auto Inergy Manufacturing India Private Limited (Formerly known as Inergy Automotive Systems Manufacturing

India Private Limited)

Maruti Insurance Broking Private Limited Manesar Steel Processing India Private Limited

### **Key Management Personnel**

Mr. Kenichi Ayukawa Mr. Toshiaki Hasuike

Mr. Kazuhiko Ayabe (upto 30th Jan, 2016) Mr. Masayuki Kamiya (upto 30th July, 2014) Mr. Shigetoshi Torii (w.e.f. 31st July, 2014)

### **Associates**

Asahi India Glass Limited Bharat Seats Limited Caparo Maruti Limited Denso India Private Limited Jay Bharat Maruti Limited Krishna Maruti Limited Machino Plastics Limited SKH Metals Limited

Nippon Thermostat (India) Limited Sona Koyo Steering Systems Limited

Magneti Marelli Powertrain India Private Limited

Hanon Climate Systems India Private Limited (Former Halla Visteon Climate Systems India Private Limited)

### Fellow Subsidiaries (Only with whom the Company had transactions during the current year)

Cambodia Suzuki Motor Co. Ltd. Magyar Suzuki Corporation Ltd. Pak Suzuki Motor Co., Ltd.

Pt Suzuki Indomobil Motor (Former Pt Indomobil Suzuki

International)

Suzuki (Myanmar) Motor Co., Ltd.

Suzuki Australia Pty. Ltd.

Suzuki Austria Automobile Handels G.M.B.H.

Suzuki Auto South Africa (Pty) Ltd

Suzuki Cars (Ireland) Ltd.

Suzuki France S.A.S.

Suzuki Gb Plc

Suzuki International Europe G.M.B.H.

Suzuki Italia S.P.A.

Suzuki Malaysia Automobile Sdn. Bhd. Suzuki Motor (Thailand) Co., Ltd. Suzuki Motor De Mexico, S.A. De C.V. Suzuki Motor Gujarat Private Limited Suzuki Motor Iberica, S.A.U.

Suzuki Motor Poland Sp. Z.O.O. (Former Suzuki Motor Poland Ltd.) Suzuki Motorcycle India Ltd. Suzuki New Zealand Ltd.

Taiwan Suzuki Automobile Corporation

Thai Suzuki Motor Co., Ltd. Vietnam Suzuki Corporation

Suzuki Philippines Inc.

### Notes to the Consolidated Financial Statements

|   | Joint Ventures | Associates | 201<br>Holding<br>Company | 2015 - 16<br>ing Fellow<br>any subsidiaries | Key Management<br>Personnel | Total  | Total Joint Ventures Associates | Associates | 201 <sup>4</sup><br>Holding<br>Company | t-15<br>Fellow<br>subsidiaries | Key Management<br>Personnel | Total  |
|---|----------------|------------|---------------------------|---|-----------------------------|--------|---------------------------------|------------|--|--------------------------------|-----------------------------|--------|
| Outstanding at Year End                     |                |            |                           |   |                             |        |                                 |            |  |                                |                             |        |
| Loans and Advances Recoverable              |                |            |                           |   |                             |        |                                 |            |  |                                |                             |        |
| Suzuki Motor Corporation                    |                | •          | 335                       |   |                             | 335    | '                               | 1          | 339                                    | 1                              | 1                           | 339    |
| SKH Metals Limited                          |                | 193        |                           |   |                             | 193    |                                 | 270        | 1                                      | 1                              | 1                           | 270    |
| Krishna Maruti Limited                      | •              | 202        | •                         |   |                             | 202    |                                 |            | '                                      | '                              | 1                           | '      |
| Jay Bharat Maruti Limited                   | •              | 389        |                           |   |                             | 389    | '                               | 163        | '                                      | ı                              | 1                           | 163    |
| Others                                      | 117            | 277        |                           | 25  |                             | 419    | 71                              | 412        |  | -                              | 1                           | 484    |
| Total                                       | 117            | 1,061      | 335                       | 25  |                             | 1,538  | 71                              | 845        | 339                                    | -                              |                             | 1,256  |
| Loans Payable                               |                |            |                           |   |                             |        |                                 |            |  |                                |                             |        |
| Suzuki Motor Corporation                    |                | •          | 614                       |   |                             | 614    | '                               | 1          | 1,158                                  | 1                              | 1                           | 1,158  |
| Total                                       |                | •          | 614                       |   |                             | 614    |                                 |            | 1,158                                  |                                | ٠                           | 1,158  |
| Amounts Payable                             |                |            |                           |   |                             |        |                                 |            |  |                                |                             |        |
| Suzuki Motor Corporation                    |                | •          | 19,240                    |   |                             | 19,240 | '                               | 1          | 14,657                                 | 1                              | 1                           | 14,657 |
| Others                                      | 2,269          | 9,903      |                           | 350   |                             | 12,522 | 1,268                           | 5,777      | '                                      | 134                            | 1                           | 7,179  |
| Total                                       | 2,269          | 9,903      | 19,240                    | 350   |                             | 31,762 | 1,268                           | 5,777      | 14,657                                 | 134                            |                             | 21,836 |
| Amount Recoverable                          |                |            |                           |   |                             |        |                                 |            |  |                                |                             |        |
| Suzuki Motor Corporation                    | 1              |            | 3,846                     |   |                             | 3,846  |                                 | 1          | 309                                    | 1                              | 1                           | 309    |
| Others                                      | 710            | 1,069      | •                         | 932   | •                           | 2,711  | 370                             | 1,100      | 1                                      | 1,407                          | 1                           | 2,877  |
| Total                                       | 710            | 1,069      | 3,846                     | 932   |                             | 6,557  | 370                             | 1,100      | 309                                    | 1,407                          |                             | 3,186  |
| Goods in Transit - Component Etc.           |                |            |                           |   |                             |        |                                 |            |  |                                |                             |        |
| Suzuki Motor Corporation                    | 1              |            | 2,446                     |   |                             | 2,446  |                                 |            | 1,632                                  |                                | 1                           | 1,632  |
| Others                                      | 1              | •          | •                         | 85  | •                           | 85     |                                 | 1          | 1                                      | 117                            | 1                           | 117    |
| Total                                       |                |            | 2,446                     | 85  |                             | 2,531  |                                 |            | 1,632                                  | 117                            |                             | 1,749  |
| Purchases of Tangible and Intangible Fixed  |                |            |                           |   |                             |        |                                 |            |  |                                |                             |        |
| Assets                                      |                |            |                           |   |                             |        |                                 |            |  |                                |                             |        |
| Suzuki Motor Corporation                    | -              | •          | 2,483                     | •   | -                           | 2,483  | -                               | -          | 3,610                                  | -                              | -                           | 3,610  |
| Krishna Maruti Limited                      | 1              | 299        |                           |   |                             | 299    |                                 | 45         |  |                                | 1                           | 45     |
| Others                                      | 562            | 1,562      |                           | -   | •                           | 2,125  | 361                             | 646        |  | 5                              | 1                           | 1,012  |
| Total                                       | 562            | 2,161      | 2,483                     | 1   | •                           | 5,207  | 361                             | 691        | 3,610                                  | 5                              |                             | 4,667  |
| Sale of Tangible Fixed Assets               |                |            |                           |   |                             |        |                                 |            |  |                                |                             |        |
| Suzuki Motor Gujarat Private Limited (refer | •              |            |                           | 2,019                                       |                             | 2,019  | ı                               | 1          |  | '                              |                             | '      |
| note 56)                                    |                |            |                           |   |                             |        |                                 |            |  |                                |                             |        |
| Total                                       | •              | •          | '                         | 2,019                                       | 1                           | 2,019  |                                 |            | '                                      |                                |                             |        |



|                                     | Joint Ventures | Associates | Holding<br>Company | Holding Fellow<br>Company subsidiaries | Key Management<br>Personnel | Total  | Total Joint Ventures | Associates | Holding<br>Company subs | Holding Fellow<br>Company subsidiaries | Key Management<br>Personnel | Total  |
|-------------------------------------|----------------|------------|--------------------|--|-----------------------------|--------|----------------------|------------|-------------------------|--|-----------------------------|--------|
| Sale of Goods                       |                |            |                    |  |                             |        |                      |            |                         |  |                             |        |
| Suzuki Motor Corporation            |                |            | 6,558              |  | •                           | 6,558  |                      |            | 88                      | 1                                      | 1                           | 88     |
| Suzuki Motorcycle India Ltd.        | •              |            |                    | 6,077                                  | •                           | 6,077  | '                    | 1          | 1                       | 5,225                                  | 1                           | 5,225  |
| Suzuki Philippines Inc              | ٠              |            | •                  | 3,073                                  | •                           | 3,073  | ,                    | 1          | ,                       | 3,432                                  | 1                           | 3,432  |
| Others                              | 1,817          | 3,702      |                    | 5,990                                  | •                           | 11,509 | 1,708                | 4,011      | 1                       | 10,014                                 | 1                           | 15,733 |
| Total                               | 1,817          | 3,702      | 6,558              | 15,140                                 |                             | 27,217 | 1,708                | 4,011      | 88                      | 18,671                                 |                             | 24,478 |
| Other Income                        |                |            |                    |  |                             |        |                      |            |                         |  |                             |        |
| Finance Income/ Commission/Dividend |                |            |                    |  |                             |        |                      |            |                         |  |                             |        |
| Mark Exhaust Systems Limited        | 28             |            |                    |  | •                           | 28     | 28                   | 1          | 1                       | 1                                      | 1                           | 28     |
| SKH Metals Limited                  | •              | 62         |                    |  | •                           | 62     | '                    | 146        | 1                       | 1                                      | 1                           | 146    |
| Machino Plastics Limited            |                | 18         |                    |  | •                           | 18     | -                    | 15         | 1                       | 1                                      | 1                           | 15     |
| Asahi India Glass Limited           |                | 42         |                    |  | •                           | 42     | 1                    | 99         | 1                       | 1                                      | 1                           | 99     |
| Others                              | 19             | 10         | •                  |  | ٠                           | 29     | 17                   | 88         | 1                       | 1                                      | 1                           | 105    |
| Total                               | 47             | 132        | •                  |  |                             | 179    | 45                   | 314        |                         |  |                             | 359    |
| Other Misc Income                   |                |            |                    |  |                             |        |                      |            |                         |  |                             |        |
| Suzuki Motor Corporation            |                |            | 584                |  | •                           | 584    | -                    | 1          | 496                     | 1                                      | 1                           | 496    |
| Others                              | 31             | 36         | •                  | 110                                    | •                           | 177    | 30                   | 46         | 1                       | 4                                      | 1                           | 82     |
| Total                               | 31             | 36         | 584                | 110                                    |                             | 761    | 30                   | 46         | 496                     | 4                                      |                             | 579    |
| Expenditure                         |                |            |                    |  |                             |        |                      |            |                         |  |                             |        |
| Purchases of Goods                  |                |            |                    |  |                             |        |                      |            |                         |  |                             |        |
| Suzuki Motor Corporation            | •              |            | 11,673             | •                                      | -                           | 11,673 | -                    | 1          | 12,387                  | -                                      | 1                           | 12,387 |
| Jay Bharat Maruti Limited           | 1              | 10,768     |                    |  | •                           | 10,768 | 1                    | 10,505     | 1                       | 1                                      | 1                           | 10,505 |
| Krishna Maruti Limited              |                | 10,745     |                    |  |                             | 10,745 | 1                    | 10,000     | 1                       | 1                                      | 1                           | 10,000 |
| Others                              | 14,831         | 41,312     | •                  | 1,458                                  | •                           | 57,601 | 13,727               | 38,207     | 1                       | 124                                    | 1                           | 52,058 |
| Total                               | 14,831         | 62,825     | 11,673             | 1,458                                  |                             | 90,787 | 13,727               | 58,712     | 12,387                  | 124                                    | 1                           | 84,950 |
| Proposed Dividend                   |                |            |                    |  |                             |        |                      |            |                         |  |                             |        |
| Suzuki Motor Corporation            | 1              |            | 5,943              | •                                      | -                           | 5,943  | -                    | 1          | 4,245                   | 1                                      | 1                           | 4,245  |
| Total                               | 1              |            | 5,943              |  | -                           | 5,943  |                      | ٠          | 4,245                   |  | •                           | 4,245  |
| Royalty                             |                |            |                    |  |                             |        |                      |            |                         |  |                             |        |
| Suzuki Motor Corporation            | •              |            | 32,443             |  | •                           | 32,443 |                      | 1          | 26,574                  | i                                      | 1                           | 26,574 |
| Total                               | •              | •          | 32,443             | •                                      | •                           | 32,443 | •                    | ٠          | 26,574                  | •                                      | •                           | 26,574 |

### Notes to the Consolidated Financial Statements

|   | Joint Ventures | Associates | 201<br>Holding<br>Company | <b>2015 - 16</b><br>ing Fellow<br>any subsidiaries | Key Management<br>Personnel | Total | Total Joint Ventures Associates | Associates | 2014-15<br>Holding<br>Company subs | 4-15<br>Fellow<br>subsidiaries | Key Management<br>Personnel | Total |
|---|----------------|------------|---------------------------|--|-----------------------------|-------|---------------------------------|------------|------------------------------------|--------------------------------|-----------------------------|-------|
| Services Received                       |                |            |                           |  |                             |       |                                 |            |                                    |                                |                             |       |
| Suzuki Motor Corporation                | •              |            | 883                       | •  |                             | 883   |                                 |            | 777                                | 1                              | 1                           | 777   |
| Others                                  |                |            | •                         | •  |                             | 1     |                                 |            |                                    |                                | 1                           | 1     |
| Total                                   |                |            | 883                       |  |                             | 883   |                                 |            | 777                                |                                |                             | 777   |
| Other Expenditure                       |                |            |                           |  |                             |       |                                 |            |                                    |                                |                             |       |
| Suzuki Motor Corporation                | •              |            | 155                       | •  |                             | 155   |                                 |            | 168                                |                                | 1                           | 168   |
| Suzuki Auto South Africa (Pty) Limited  | •              | •          | •                         | 99   |                             | 99    |                                 |            | '                                  | 43                             | 1                           | 43    |
| Jay Bharat Maruti Limited               | ٠              | 191        | •                         |  |                             | 161   |                                 | 2          |                                    |                                | 1                           | 2     |
| Others                                  | ဇ              | 49         | •                         | 86   |                             | 149   | 9                               | 16         |                                    | 460                            | 1                           | 483   |
| Total                                   | က              | 210        | 155                       | 163  |                             | 531   | 9                               | 18         | 168                                | 503                            |                             | 969   |
| Recovery of Expenses                    |                |            |                           |  |                             |       |                                 |            |                                    |                                |                             |       |
| Suzuki Motor Corporation                | •              |            | 27                        | •  |                             | 27    |                                 |            | 24                                 |                                | 1                           | 24    |
| Bellsonica Auto Component India Private | 242            |            |                           |  |                             | 242   | 269                             | 1          | 1                                  | 1                              | 1                           | 269   |
| Limited                                 |                |            |                           |  |                             |       |                                 |            |                                    |                                |                             |       |
| Jay Bharat Maruti Limited               | •              | 129        | •                         |  |                             | 129   |                                 | 381        |                                    |                                | 1                           | 381   |
| Others                                  | 127            | 207        | •                         | 47   | •                           | 381   | 205                             | 391        |                                    | 39                             | 1                           | 635   |
| Total                                   | 369            | 336        | 27                        | 47   |                             | 779   | 474                             | 772        | 24                                 | 39                             |                             | 1,309 |
| Managerial Remuneration                 |                |            |                           |  |                             |       |                                 |            |                                    |                                |                             |       |
| Mr. Kenichi Ayukawa                     |                |            | •                         | •  | 35                          | 35    |                                 |            |                                    |                                | 34                          | 34    |
| Mr. Toshiaki Hasuike                    | 1              |            | •                         | •  | 31                          | 31    |                                 |            |                                    |                                | 29                          | 29    |
| Mr. Kazuhiko Ayabe                      | 1              | •          | •                         | -  | 21                          | 21    | -                               | -          | -                                  | -                              | 24                          | 24    |
| Mr. Masayuki Kamiya                     | 1              | •          | •                         | -  | •                           | •     | -                               | -          | -                                  | -                              | 3                           | 3     |
| Mr. Shigetoshi Torii                    | •              | •          | •                         | -  | 26                          | 26    | -                               | -          | -                                  | -                              | 16                          | 16    |
| Total                                   |                |            | •                         |  | 113                         | 113   |                                 |            |                                    |                                | 106                         | 106   |
|   |                |            |                           |  |                             |       |                                 |            |                                    |                                |                             |       |

(All amounts in ₹ million, unless otherwise stated)



42 The Board of Directors, in its meeting held on 27th October, 2015 has approved a Scheme of Amalgamation (the "Scheme") under Sections 391 to 394 of the Companies Act, 1956 ('the 1956 Act') and other applicable provisions of the 1956 Act and the Companies Act, 2013, as per pooling of interest method, between the Company and its seven wholly owned subsidiaries which were authorised to engage in the business of acting as insurance intermediaries, by the name of Maruti Insurance Business Agency Limited, Maruti Insurance Distribution Services Limited, Maruti Insurance Agency Network Limited, Maruti Insurance Agency Solutions Limited, Maruti Insurance Agency Services Limited, Maruti Insurance Agency Logistics Limited and Maruti Insurance Broker Limited.

The amalgamation will be effective from 1st April, 2016 being the appointed date and is subject to shareholders' and other statutory approvals. The amalgamation is not expected to have a material impact.

- 43 The Company has entered into Contract Manufacturing Agreement (CMA) with Suzuki Motor Gujarat Private Limited (the wholly owned subsidiary of Suzuki Motor Corporation, Japan), the consent of which, alongwith the execution of Lease Deed, Deed of Assignment and any other related agreement or documentation, was accorded during the current year by the shareholders through the process of postal ballot.
- 44 Previous Year's figures have been recasted / regrouped where considered necessary to make them comparable with the current year's figures.

### For Price Waterhouse

Firm Registration Number: 301112E

**Chartered Accountants** 

KENICHI AYUKAWA Managing Director & CEO

TOSHIAKI HASUIKE Joint Managing Director

S. RAVI AIYAR

### ANUPAM DHAWAN

Partner Membership Number - 084451

Place: New Delhi Date: 26th April, 2016 AJAY SETH

Chief Financial Officer

Executive Director (Legal) & Company Secretary

## Form AOC-1 PART "A" - Subsidiaries

| SI. No.   | -            | 2         | 8         | 4         | 5         | 9         | 7                   | 8            | 6          |
|---|--------------|-----------|-----------|-----------|-----------|-----------|---------------------|--------------|------------|
| Name of the Subsidiary  | -            | Maruti    | Maruti    | Maruti    | Maruti    | Maruti    |                     | Maruti       |            |
|   | J.J. IIIIpex | Insurance | Insurance | Insurance | Insurance | Insurance | INIALULI            | Insurance    | True Value |
|   | (Delli)      | Agency    |           |           | Agency    | Business  | nisurance<br>Prokor | Distribution | Solutions  |
|   | riivale      | Services  | Logistics | Network   | Solutions | Agency    | Diokei              | Services     | Limited    |
|   | Limited      | Limited   |           |           | Limited   | Limited   | Limited             | Limited      |            |
| Reporting Period for the Subsidiary concerned, if different       | ΔN           | ΔN        | ΔN        | ۷N        | NΑ        | ΔN        | ΔN                  | ΔN           | ΔN         |
| from the holding company's reporting period                       |              |           |           |           |           |           |                     |              | -          |
| Reporting currency and Exchange rate as on the last date of       | NA           | NA        | NA        | NA        | AN        | AN        | NA                  | AN           | NA         |
| the relevant Financial Year in the case of foreign (subsidiaries) |              |           |           |           |           |           |                     |              |            |
| Share Capital (in millions)                                       | 88           | 2         | 2         | 2         | 2         | 2         | 5                   | 2            | ,-         |
| Reserves & Surplus (in millions)                                  | 206          | 55        | 142       | 323       | 238       | 1,156     | (3)                 | 205          | _          |
| Total Assets (in millions)  | 421          | 57        | 144       | 325       | 240       | 1,158     | 2                   | 207          | 2          |
| Total Liabilities (in millions)                                   | 421          | 57        | 144       | 325       | 240       | 1,158     | 2                   | 207          |            |
| Investments (in millions)   | 1            | 56        | 139       | 321       | 234       | 1,068     | 1                   | 200          |            |
| 10 Turnover (in millions)   | 812          | 1         | 1         | 1         | 1         | 1         | 1                   | 1            |            |
| Profit before taxation (in millions)                              | 32           | -         | 3         | 10        | 7         | 1         | (0)                 | 11           | 0)         |
| Provision for taxation (in millions)                              | 10           | 1         | 1         | 2         | -         | 1         | ı                   | 2            |            |
| 13 Profit after taxation (in millions)                            | 22           | -         | 3         | 8         | 9         | 1         | (0)                 | 6            | (0)        |
| 1 Proposed Dividend   | -            | -         | -         | -         | 1         | -         | _                   | 1            | •          |
| 15 % of shareholding  | 50.87%       | 100%      | 100%      | 100%      | 100%      | 100%      | 100%                | 100%         | 100%       |

Notes to the Consolidated Financial Statements

1 No subsidiaries are yet to commence operations. 2 No subsidiaries have been liquidated or sold during the year.

# PART "B" - Associates and Joint Ventures I. Associates

|                  | Hanon         | Hanon SKH Metals    | Jay Bharat | Caparo    | Machino   | Bharat    | Krishna   | Asahi India   | Denso         | Nippon                  | Sona Koyo                    | Magneti               |
|------------------|---------------|---------------------|------------|-----------|-----------|-----------|-----------|---|---------------|-------------------------|------------------------------|-----------------------|
|                  | Climate       | Limited             | Maruti     | Maruti    | Plastics  | Seats     | Maruti    | Glass Limited India Private   | India Private | Thermostat              | Steering                     | Marelli               |
|                  | Systems       |                     | Limited    | Limited   | Limited   | Limited   | Limited   |   | Limited (     | Limited (India) Limited | Systems                      | Systems Powertrain    |
|                  | India Private |                     |            |           |           |           |           |   |               |                         | Limited                      | Limited India Private |
|                  | Limited       |                     |            |           |           |           |           |   |               |                         |                              | Limited               |
|                  | 31-Mar-15     | 31-Mar-15 31-Mar-15 | 31-Mar-16  | 31-Mar-15 | 31-Mar-15 | 31-Mar-16 | 31-Mar-15 | 31-Mar-16 31-Mar-15 31-Mar-15 31-Mar-16 31-Mar-15 31-Mar-15 31-Mar-15 31-Mar-15 31-Mar-15 31-Dec-15 | 31-Mar-15     | 31-Mar-15               | 31-Mar-15                    | 31-Dec-15             |
|                  |               |                     |            |           |           |           |           |   |               |                         |                              |                       |
|                  |               |                     |            |           |           |           |           |   |               |                         |                              |                       |
|                  |               |                     |            |           |           |           |           |   |               |                         |                              |                       |
|                  |               |                     |            |           |           |           |           |   |               |                         |                              |                       |
| Ventures held by |               |                     |            |           |           |           |           |   |               |                         |                              |                       |
|                  |               |                     |            |           |           |           |           |   |               |                         |                              |                       |
|                  |               |                     |            |           |           |           |           |   |               |                         |                              |                       |
|                  | 518 700       | 518 700 2 645 000   | 6.340.000  | 2 500 000 | 941 700   | 4 650 000 | 670 000   | 6 340 000 2 500 000 941 200 4 650 000 670 000 26 995 200 2 862 258                                  | 2 862 758     | 125 000                 | 125 000 13 800 000 8 550 000 | 8 550 000             |



| S.<br>Š. | SI. Name of<br>No. Associates/Joint<br>Ventures  | Hanon<br>Climate<br>Systems<br>India Private<br>Limited          | Hanon SKH Metals Ilimate Limited /stems Private imited                  | Jay Bharat<br>Maruti<br>Limited   | Caparo<br>Maruti<br>Limited   | Machino<br>Plastics<br>Limited  | Bharat<br>Seats<br>Limited  | Krishna<br>Maruti<br>Limited  | Asahi India Denso<br>Glass Limited India Private<br>Limited             | Denso<br>ndia Private<br>Limited  | Denso Nippon<br>Private Thermostat<br>Limited (India) Limited           | Sona Koyo<br>Steering<br>Systems<br>Limited                             | na Koyo Magneti Steering Marelli Systems Powertrain Limited India Private Limited Limited |
|----------|--|--|---|---|---|---|---|---|---|---|---|---|---|
|          | Amount of Investment in Associates/Joint Ventures (in millions)  |  | 49  | 16  | 25  | ro  | r.  | 7   | 279   | 73  | -   | 10  | 98  |
| 1        | Extent of Holding %  | 39.00%   | 38.90%  | 29.28%  | 25.00%  | 15.35%  | 14.81%  | 15.80%  | 11.11%  | 9.53%   | 10.00%  | 6.94%   | 19.00%  |
| m -      | Description of how there is significant influence  | Power to participate in the financial and/or operating decisions | Power to participate in the financial and/or operating policy decisions | Power to participate in the financial and/or operating policy decisions | Power to participate in the financial and/or operating policy decisions | Power to participate in the financial and/or operating policy decisions | Power to participate in the financial and/or operating policy decisions | Power to participate in the financial and/or operating policy decisions | Power to participate in the financial and/or operating policy decisions | Power to participate in the financial and/or operating policy decisions | Power to participate in the financial and/or operating policy decisions | Power to participate in the financial and/or operating policy decisions | Power to participate in the financial and/or operating policy decisions                   |
| 4   12   | Reason wny the associate/joint venture is not consolidated Networth attributable to shareholding as per latest audited Balance sheet (in millions) | WN 989   | 346<br>346  | 722<br>722  | 325<br>325  | V 86  | Z   | 362<br>362  | 449   | Z 4   | 4   | N 190   | 820<br>820  |
| 9        | Profit/Loss for the year i. Considered in Consolidation (in millions)  | 20   | 195   | 103   | (2)   | 7   | Ω.  | 77  | 122   | (35)  | (1)   | m   | 170   |
|          | Consolidation  |  |   |   |   |   |   |   |   |   |   |   |   |

### PART "B" - Associates and Joint Ventures II. Joint Ventures

| Signature  |              | Name of Associates/Joint Ventures | Mark Exhaust       | Bellsonica Auto                    | Krishna Ishizaki | FMI Automotive                | FMI Automotive Plastic Omnium Auto            | Manesar Steel                       | 2                          |
|--|--------------|-----------------------------------|--------------------|------------------------------------|------------------|-------------------------------|---|-------------------------------------|----------------------------|
| 31-Mar-16         31-Mar-15         31-Mar-15 <t< th=""><th></th><th></th><th>Systems Limited</th><th>Component India<br/>Private Limited</th><th>Auto Limited</th><th>Components<br/>Private Limited</th><th>Inergy Manufacturing<br/>India Private Limited</th><th>Processing India<br/>Private Limited</th><th>Broking Private<br/>Limited</th></t<>  |              |                                   | Systems Limited    | Component India<br>Private Limited | Auto Limited     | Components<br>Private Limited | Inergy Manufacturing<br>India Private Limited | Processing India<br>Private Limited | Broking Private<br>Limited |
| 4,437,465         3,540,000         734,880         44,100,000         6,656,000         6,840,000           44,37,465         35,540,000         734,880         44,100,000         6,656,000         6,840,000           44,37%         30.00%         15.00%         49.00%         26.00%         11.83%           Power to Power   | atest Audit  | ed Balance Sheet Date             | 31-Mar-16          | 31-Mar-15                          | 31-Mar-15        | 31-Mar-15                     | 31-Mar-15                                     | 31-Mar-15                           | 31-Mar-16                  |
| 4,437,465         3,540,000         734,880         44,100,000         6,656,000         6,840,000           57         354         10         441         67         68           44.37%         30,00%         15.00%         49.00%         26,00%         11.83%           Power to  | Shares of A: | ssociate/Joint Ventures held      |                    |                                    |                  |                               |   |                                     |                            |
| 4,437,465         3,540,000         734,880         44,100,000         6,656,000         6,840,000           57         354         10         441         67         68           44.37%         30.00%         15.00%         49.00%         26.00%         11.83%           Power to Power to Power to Participate in the financial and/or financial and/or operating policy operating policy operating policy decisions         financial and/or operating policy decisions         inancial and/or operating policy decisions         A 441         67         68           44         354         7         441         67         68           44         354         7         441         67         68           44         354         7         441         67         68           44         354         7         441         67         68           8         (53)         31         2         21         (4)  | y the comp   | bany on the year end              |                    |                                    |                  |                               |   |                                     |                            |
| 57         354         10         441         67         68           44.37%         30.00%         15.00%         49.00%         26.00%         11.83%           Power to   | No.          | h                                 | 4,437,465          | 3,540,000                          | 734,880          | 44,100,000                    | 6,656,000                                     | 6,840,000                           | 231,275                    |
| Power to Pow | Amount of I. | nvestment in Associates/          | 22                 | 354                                | 10               | 441                           | 29  | 89                                  | 2                          |
| 44.37%         30.00%         15.00%         49.00%         26.00%         11.83%           Power to Power  | oint Ventur  | e (in millions)                   |                    |                                    |                  |                               |   |                                     |                            |
| Power to Pow | Extent of Ho | olding %                          | 44.37%             | 30.00%                             | 15.00%           | 49.00%                        | 26.00%  | 11.83%                              | 46.26%                     |
| participate in the financial and/or financial and/or financial and/or operating policy of financial and/or operating policy operating policy decisions  NA N   | Description  | of how there is significant       | Power to           | Power to                           | Power to         | Power to                      | Power to participate                          | Power to                            | Power to                   |
| financial and/or financial and/or financial and/or or operating policy operating policy decisions decisions  NA N  | nfluence     |                                   | participate in the | participate in the                 |                  | participate in the            | in the financial and/                         | participate in the                  | participate in the         |
| operating policy decisions decisions         operating policy decisions  |              |                                   | financial and/or   | financial and/or                   |                  | financial and/or              | or operating policy                           | financial and/or                    | financial and/or           |
| decisions         decisions         decisions         decisions         decisions           NA         NA         NA         NA         NA           44         354         7         441         67         68           187         (182)         109         (15)         75         (27)           8         (53)         31         2         21         (4)  |              |                                   | operating policy   | operating policy                   | operating policy | operating policy              | decisions                                     | operating policy                    | operating policy           |
| NA N   |              |                                   | decisions          | decisions                          | decisions        | decisions                     |   | decisions                           | decisions                  |
| holding sheet (in 44 354 7 441 67 68 58 59 109 (15) 75 (27) 78 187 (182) 31 2 21 (4)   | Reason why   | the associate/joint venture       | NA                 | NA                                 | NA               | NA                            | NA  | NA                                  | NA                         |
| holding sheet (in 44 354 7 441 67 68 58 54 7 182 109 (15) 75 (27) 75 ( | s not consc  | ildated                           |                    |                                    |                  |                               |   |                                     |                            |
| s) 187 (182) 109 (15) 76 (27) 8 (53) 31 2 21 (4)   | Vetworth at  | tributable to shareholding        |                    |                                    |                  |                               |   |                                     |                            |
| 44     354     7     441     67     68       s)     187     (182)     109     (15)     75     (27)       8     (53)     31     2     21     (4)  | as per lates | t audited Balance sheet (in       |                    |                                    |                  |                               |   |                                     |                            |
| 44     354     7     441     67     68       s)     187     (182)     109     (15)     75     (27)       8     (53)     31     2     21     (4)  | millions)    |                                   |                    |                                    |                  |                               |   |                                     |                            |
| s) 187 (182) 109 (15) 75 (27)<br>8 (53) 31 2 21 (4)  | Share Capit  | al (in millions)                  | 44                 | 354                                | 7                | 441                           | 29  | 89                                  | 2                          |
| 8 (53) 31 2 21 (4)   | Reserves &   | Surplus (in millions)             | 187                | (182)                              | 109              | (15)                          | 75  | (27)                                | 1,649                      |
| 8 (53) 31 2 21 (4)   | Profit/Loss  | for the year                      |                    |                                    |                  |                               |   |                                     |                            |
| (4) 7 10 (6)   | . Considere  | d in Consolidation                | o                  | (69)                               | 0                | C                             | C   | (8)                                 | T.                         |
|  | in millions) |                                   | 0                  | (66)                               | 0                | 7                             | 17  | (4)                                 | 400                        |

Notes to the Consolidated Financial Statements

No associates or joint ventures are yet to commence operations.

No associates or joint ventures have been liquidated or sold during the year.

a) The Profit after tax of Sona Koyo Steering Systems Limited, Denso India Private Limited and Asahi India Glass Limited has been annualised based on unaudited financial statements of nine months ended

The Profit after tax of Hanon Climate Systems India Private Limited, SKH Metals Limited, Caparo Maruti Limited, Machino Plastics Limited, Krishna Maruti Limited, Nippon Thermostat (India) Limited, Magneti Marelli Powertrain India Limited, Bellsonica Auto Component India Private Limited, Krishna Ishizaki Auto Limited, FMI Automotive Component India Private Limited Manora Auto Inergy Manufacuring India Private Limited and Manesar Steel Processing (India) Private Limited have been taken on the basis of unaudited financial statements for financial year ended 31st March 2016