

Memorandum and Articles
Of
Association of

Maruti Suzuki India Limited

भारत सरकार - कॉर्पोरेट कार्य मंत्रालय
कम्पनी रजिस्ट्रार कार्यालय, राष्ट्रीय राजधानी क्षेत्र दिल्ली एवं हरियाणा

नाम परिवर्तन के पश्चात् नया निगमन प्रमाण-पत्र

कॉर्पोरेट पहचान संख्या : L34103DL 1981PLC011375

मैसर्स MARUTIUDYOG LTD

के मामले में, मैं एतद्वारा सत्यापित करता हूँ कि मैसर्स
MARUTIUDYOG LTD

जो मूल रूप में दिनांक चौबीस फरवरी, उन्नीस सौ इक्यासी को कम्पनी अधिनियम, 1956 (1956 का 1) के अंतर्गत मैसर्स
MARUTI UDYOG LTD.

के रूप में निगमित की गई थी, ने कम्पनी अधिनियम, 1956 की धारा 21 की शर्तों के अनुसार विधिवत आवश्यक विनिश्चय पारित करके तथा लिखित रूप में यह
सूचित करके की उसे भारत का अनुमोदन, कम्पनी अधिनियम, 1956 की धारा 21 के साथ पठित, भारत सरकार, कम्पनी कार्य विभाग, नई दिल्ली की अधिसूचना
सं.रा.का.नि. 507 (अ) दिनांक 24-6-1985 एस.आर.एन. A21802988 दिनांक 17/09/2007 के द्वारा प्राप्त हो गया है, उक्त कम्पनी का नाम आज परिवर्तित रूप
में मैसर्स
MARUTI SUZUKI INDIA LIMITED

हो गया है और यह प्रमाण-पत्र, कथित अधिनियम की धारा 23(1) के अनुसरण में जारी किया जाता है।

यह प्रमाण-पत्र, मेरे हस्ताक्षर द्वारा दिल्ली में आज दिनांक सत्रह सितम्बर, दो हजार सात को जारी किया जाता है।

GOVERNMENT OF INDIA - MINISTRY OF CORPORATE AFFAIRS

Registrar of Companies, National Capital Territory of Delhi and Haryana

Fresh Certificate of Incorporation Consequent upon Change of Name

Corporate Identity Number : L34103DL 1981PLC011375

In the matter of M/s MARUTI UDYOG LTD

I hereby certify that MARUTIUDYOG LTD. which was originally incorporated on Twenty Fourth day of February Nineteen Hundred Eighty One under
the Companies Act, 1956 (No. 1 of 1956) as MARUTI UDYOG LTD. having duly passed the necessary resolution in terms of Section 21 of the
Companies Act, 1956 and the approval of the Central Government signified in writing having been accorded thereto under Section 21 of the
Companies Act, 1956, read with Government of India, Department of Company Affairs, New Delhi, Notification No. G.S.R. 507 (E) dated 24/06/
1985 vide SRN A21802988 dated 17/09/2007 the name of the said company is this day changed to Maruti Suzuki India Limited and this Certificate
is issued pursuant to Section 23(1) of the said Act.

Given under my hand at Delhi this Seventeenth day of September, Two Thousand Seven.



Sd/-
(TEJ PRAKASH SHAMI)

कम्पनी रजिस्ट्रार / Registrar of Companies
राष्ट्रीय राजधानी क्षेत्र दिल्ली एवं हरियाणा
National Capital Territory of Delhi and Haryana

कम्पनी रजिस्ट्रार के कार्यालय अभिलेख में उपलब्ध पता का पता :

Mailing Address as per record available in Registrar of Companies office
MARUTI SUZUKI INDIA LIMITED
11TH FLOOR, JEEVAN PRAKASH, 25, KASTURBA GANDHI MARG,
NEW DELHI-110001
INDIA



सत्यमेव जयते

प्रारूप ० आई ० आर ०

Form I. A.

निगमन का प्रमाण-पत्र

CERTIFICATE OF INCORPORATION

सं०..... 11375 शक..... 1902
No..... 11375 of 19..... 80 - 81

मैं एतद् द्वारा प्रमाणित करता हूँ कि आज.....
मारुति उद्योग लिमिटेड

कम्पनी अधिनियम 1956 (1956 का 1) के अधीन नियमित की गई है और यह कम्पनी परिसीमित है।

I hereby certify that..... MARUTI UDYOG LIMITED

is this day incorporated under the Companies Act, 1956 (No. 1 of 1956) and that the Company is limited.

मेरे हस्ताक्षर से आज ता० 5 फाल्गुन, 1902 को दिया गया।

Given under my hand at..... NEW DELHI this..... TWENTY FOURTH
day of..... FEBRUARY..... One thousand nine hundred and..... EIGHTY ONE

SEAL OF THE
REGISTRAR OF COMPANIES
DELHI & HARYANA

Sd/-
(SOORAJ KAPOOR)
कम्पनी रजिस्ट्रार

Registrar of Companies
DELHI & HARYANA

The Companies Act, 2013

and

The Companies Act, 1956 (to the extent applicable)

Company Limited by Shares

Memorandum of Association

of

Maruti Suzuki India Limited

- I. The name of the Company is Maruti Suzuki India Limited.
- II. The registered office of the Company will be situated in the Union Territory of Delhi.
- III (a). The objects to be pursued by the Company on its incorporation are:
 1. To acquire and take over from Government of India the right, title and interest in relation to the Undertakings of Maruti Ltd. as provided for in the appropriate enactment of the Government of India together with the liabilities of the Government of India so far as they related to the Undertakings of the said Company.
 2. To carry on the business of manufacturers of, and dealers in, automobiles, motor-cars, lorries, buses, vans, motor-cycles, cycle-cars, motor, scooters, carriages amphibious vehicles and vehicles suitable for propulsion on land, sea or in the air or in any combination thereof and vehicles of all descriptions (all hereinafter comprised in the term "motor and other things"), whether propelled or assisted by means of petrol, diesel, spirit, steam, gas, electrical, animal or other power, and of internal combustion and other engines, chassis-bodies and other components, parts and accessories and all machinery, implements, utensils, appliances, apparatus, lubricants, cements, solutions enamels and all things capable of being used for, in, or in connection with manufacture, maintenance and working of motors and other things or in the construction of any track or surface adapted for the use thereof.
 3. To carry on the business of garage keepers and suppliers of and dealers in petrol, electricity and other motive power for motors and other things.
 4. To carry on the business of iron founders, mechanical engineers and manufacturers of machinery, tool makers, brass founders, metal workers,

boiler makers, millrights, machinists, iron and steel converters, smiths, wood workers, builders, electroplaters, chromium platers, lacquerers, enamellers, painters, metallurgists, electrical engineers and printers and to carry on any branch of manufacturing and engineering business.

- 5*. To carry on the business of engineering, manufacturing, assembling, selling, supplying, importing, exporting and otherwise dealing in all kinds of powertrain parts and components of automobiles which include engines (petrol, diesel, etc.) and transmission for such engines and their components like transmission case, gears, shafts and yokes.
- 6*. To manufacture, sell, import, export and generally to deal in all types of materials, equipment, appliances, devices and contrivances required for the manufacture, assembly, preparation and production of the aforesaid parts and components or for the marketing and distribution thereof.
- 7*. To carry on the business of manufacturers, assemblers, makers, importers, exporters, buyers, sellers, suppliers, stockists, agents, distributors, merchants and dealers in parts and components of automobiles and two wheelers, including, without limitation, aluminum die casting and low pressure casting parts such as cylinder blocks, transmission cases and cylinder heads for automobiles as well as materials required or used for manufacture of such parts and components.

*(As amended by scheme of amalgamation approved by the order of the Hon'ble High Court of Delhi dated 29th January, 2013.)

- 8**. To act as insurance intermediary, including brokers, agents, insurance consultants, surveyors, loss assessors and third party administrators, in regard to insurance business whether it may be general insurance business or life insurance business, as the case may be, and to carry on business as corporate insurance agents in respect of all classes of insurance, including motor, marine, fire, accident, burglary, insurance and workmen's compensation indemnity.

** (As amended by scheme of amalgamation approved by the order of the Hon'ble National Company Law Tribunal dated 27th June, 2017.)

- (b) Matters which are necessary for furtherance of the objects specified in clause 3(a) are:
 - 1. To enter into any agreement in connection with the main objects of the Company with any company, situated in and outside India which may conveniently be implemented by the Company.
 - 2. To acquire by purchase, lease, exchange, hire or otherwise, lands, buildings and hereditaments of any tenure or description, and any estate or interest therein and any rights in or connection with land and either to retain the same for the purpose of the Company's business or to turn the same to account as may seem expedient.

3. To acquire, construct, erect, laydown, maintain, enlarge, alter, work and use all such lands and buildings, easements, gas and other works, machinery, plant, mills, stock, pipes, lamps, motors fittings, meters, apparatus, materials, and things, as may be necessary, incidental or convenient, in connection with the production, use, storage, regulation, measurement, supply and distribution of any of the products of the Company.
4. To undertake research work and to expend money in experiment and test and in improving or seeking to improve and giving publicity and placing upon the market any products which the Company may or may propose to manufacture, or distribute any patents, inventions, processes, information or rights which the Company may acquire or lease or propose to acquire.
5. To apply for, purchase or otherwise acquire any trade marks or any patents, licences or any other forms of intellectual property rights as may be applicable, concessions and the like, conferring any exclusive or non-exclusive or limited right of any kind, which may appear to be necessary or convenient for the business of the Company, and to purchase or otherwise acquire any secret or other information as to any invention or process which may seem capable of being used for any of the purposes of the Company, or the acquisition of which may seem calculated, directly or indirectly to benefit this Company, and to use, exercise, develop, protect, prolong, renew, grant license, in respect of, sell or otherwise turn to account the trade marks, patents, rights or information so acquired.
6. To take part in the supervision or control of the business or operations of any company or undertaking, having object(s) similar to that of the Company and for that purpose to appoint and remunerate any directors, accountants or other experts or agents, and to act as agents of any such company or undertaking.
7. To acquire and undertake the whole or any part of the business, property and liabilities of any person or company carrying on any business which this Company is authorized to carry on, or possessed of property suitable for the purposes of this Company.
8. To enter into any agreement in connection with any of the objects of the Company with any governments or authorities (supreme, provincial, state, municipal, local or otherwise), or any corporations, companies or persons that may seem conducive to the Company's objects or any of them, and to obtain from any such government, authority, corporation, company or person any charters, contracts, decrees, rights, sanctions, subsidies, loans, indemnities, privileges and concessions or licences which the Company think desirable to obtain and carry out, exercise and comply with the same.
9. To enter into partnership or into any arrangement for sharing profits, union of interests, co-operation, joint venture, reciprocal concession or otherwise, with any person or company carrying on or engaged in, or about to carry on or engage in, any business or transaction which the Company is authorized to carry and to lend money to, guarantee the contracts of, or otherwise to assist any such person or company, and to take and otherwise acquire shares and

securities of any such company, and to sell, hold, reissue with or without guarantee, or otherwise deal with the same.

10. To sell or otherwise dispose of the undertaking of this Company or any part thereof, for such consideration as the Company may think fit and in particular for shares, debentures or securities of any company purchasing the same.
11. To promote and undertake the formation of any institution or company or companies for the purpose of acquiring all or any of the property rights and liabilities of this Company, or for any other purpose which may seem, directly or indirectly calculated to benefit this Company or form any subsidiary company or companies.

(As amended by a resolution passed in extraordinary general meeting held on 4th February 1987.)

12. To invest moneys of the Company in and subscribe for, take, acquire, hold and deal in shares, stock, debentures or securities of any other company or corporation, whatsoever and to invest moneys of the Company on any other securities and in any other manner, including the purchase of any book or other debts.
13. To receive money on deposit at interest or otherwise, and lend money to such persons, and on such terms as may seem expedient, and to guarantee their performance of contract by any such person.
14. To borrow, raise or secure the payment of money in such a manner and upon such terms as the Company shall think fit, and for that purpose or for any other purpose to grant, create, issue, make and give any mortgage or charges or any debentures or debenture stock charged or not charged upon the undertakings or all or any part of the property, and assets of the Company, both present and future, including its unpaid capital for the time being, whether the same shall have been called upon or not, and to issue or deposit with any person lending money to the Company and debentures or debenture stock by way of security, collateral or otherwise, and to purchase, redeem, or pay off any such securities.
15. To draw, make, accept, endorse, discount, execute and issue promissory notes, bills of exchange, bills of lading, warrants, debentures, and other negotiable or transferable instruments.
16. To sell, improve, manage, develop, lease mortgage, dispose of, turn to account, or otherwise deal with all or any part of the property and rights of the Company.
17. To act as agents or brokers, and as trustees for any person, firm or company, and to undertake and perform sub-contracts.
18. To remunerate any person, firm or body corporate rendering services to the Company either by paying commission or brokerage in cash or by allotment,

shares and security of the Company credited or paid up in full or part or otherwise.

19. To procure the Company to be registered or recognized in any foreign country or place.
20. To pay the costs, charges and expenses preliminary and incidental to the formation, establishment and registration of the Company, and to remunerate any person or company for services rendered or to be rendered in placing or assisting to place, or guaranteeing the placing of any of the shares of the Company's capital, or any debenture or other securities of the Company, or in or about the conduct of its business.
21. To take or otherwise acquire and hold shares, and securities in any company and sell, hold, reissue with or without guarantee or otherwise deal with the same.
22. To establish and maintain branches, receiving offices and distributing centers either in India or outside India and to enter into contracts or agency agreements with any other person or persons, firms, company or association for establishment and maintenance of such branches, receiving offices and distributing centers for carrying on of the business of the Company.
- 23*. To amalgamate with any other company.
*(As amended by resolution passed through postal ballot on 24th February 2012.)
24. To do all or any of the above things in any part of the world, either as principals, agents, contractors, trustees, agents or otherwise, either alone or in conjunction with others, and to do all such other things as are incidental or conducive to the attainment of the above objects or any of them.
25. To establish and support or aid in the establishment and support of associations, institutions, funds, trusts and conveniences calculated to benefit employees and ex-employees and officers and ex-officers (including directors and ex-directors) of the Company, or the dependants or connections of such persons, and to grant pensions and allowances, and to make payments towards insurance, and to subscribe or guarantee money for charitable or benevolent objects, or for any exhibition, or for any public general or useful object.
26. To distribute any of the property of the Company among the members in specie, and in particular any shares, debentures or securities of other companies belonging to this Company, or of which this Company may have the power of disposing.
27. To establish, support and/or aid in the establishment of one or more institute(s) involved in automotive skill development to impart technical/other training.
*(As amended by resolution passed through postal ballot on 24th February 2012.)

28. To carry on the business of the commission agents, contractors, factors, general merchants, exporters and importers, concessionaires, general storekeepers, carriers, forwarding contractors, forwarding agents, warehousemen, designers, or agents or trustees, brokers, representatives or agents, for any person or company.
 29. To act as agents or brokers and as trustees for any person or company and to undertake and perform sub-contracts and to do all or any of the above things in any part of the world, and either as principals, agents trustees contractors, or otherwise, and either alone or jointly with others and either by or through agents, sub-contractors, trustees or otherwise.
 30. To carry on business as general merchants, and as importers, exporters, buyers and sellers of, either by wholesale or retail, and dealers in goods, wares, merchandise, articles, products produce, substances, commodities and things of every description, and to carry on any branch of mercantile business.
 31. To do all other things as may be conducive to the attainment of any of the objects of the Company.
- IV. The liability of the members is limited and this liability is limited to the amount unpaid, if any, on the shares held by them.

V*. The Authorised Share Capital of the Company is Rs. 18,755,000,000 (Indian rupees eighteen billion seven hundred and fifty five million), divided into 3,751,000,000 (three billion seven hundred and fifty one) equity shares of Rs. 5 (Indian rupees five) each, with the rights, privileges and conditions attaching thereto as may be provided by the Articles of Association of the Company for the time being, with power to increase and reduce the Capital of the Company and to divide the shares in the Capital for the time being into several classes and to attach there to respectively such preferential, deferred, guaranteed, qualified or special rights, privileges and conditions as may be determined by or in accordance with the Articles of Association of the Company and to vary, modify, amalgamate or abrogate any such rights, privileges or conditions in such manner as may for the time being be provided by the Articles of Association of the Company”

**(As amended by scheme of amalgamation approved by the order of the Hon'ble National Company Law Tribunal dated 27th June, 2017)*

We, the several persons whose names, addresses and description are subscribed, are desirous of being formed into a Company in pursuance of this Memorandum of Association, and we respectively agree to take the number of shares in the capital of the Company set opposite our respective names:

Name of Subscribers	Addresses, description and occupation, if any	No. of Shares taken by each subscriber	Signature Of subscriber	Signature of witnesses and their addresses, description and occupation
1.Munish Chander S/o Babu Lal Gupta	C-II/50, Bapa Nagar, New Delhi SERVICE	ONE	Sd/-	
2. Hemant Singh S/o Shri Late Prof. Baljit Singh	DI/80, Chanakyapur i, New Delhi SERVICE	ONE	Sd/-	Praveen Aggarwal, S/o Shri S.K. Aggarwal, Chartered Accountant, 2/85, Roop Nagar, New Delhi, DELHI
3. T.S.Vijaya Raghvan S/o Shri T.Sundara Raghvan	B-608 Curzon Road Apartments, K.G.Marg, New delhi SERVICE	ONE	Sd/-	

Date : 23rd February, 1981.

Place : New Delhi.

ARTICLES OF ASSOCIATION

THE COMPANIES ACT, 2013
COMPANY LIMITED BY SHARES
(Incorporated under the Companies Act, 1956)

ARTICLES OF ASSOCIATION OF MARUTI SUZUKI INDIA LIMITED

PRELIMINARY

1. The marginal notes hereto are inserted for convenience and shall not affect the construction hereof and in these presents, unless there be something in the subject or context inconsistent therewith:

“The Act” means the Companies Act, 2013, and includes where the context so admits any re-enactment or statutory modification thereof for the time being in force.

“These Articles” means articles of association for the time being in force.

“The Board of Directors” or the “Board” means the board of directors for the time being of the Company.

“The Chairman” means the chairman of the Board of Directors for the time being of the Company.

“The Chairperson” means the chairperson of the general meeting or a committee of the Board, as the case may be.

“The Company” means Maruti Suzuki India Limited.

“The Directors” means the directors for the time being of the Company and include any person occupying the position of director by whatever name called.

“The Managing Director” or the “Managing Directors” means or mean the managing director or the managing directors, as the case may be, for the time being of the Company.

“The Office” means the registered office for the time being of the Company.

“The Register” means the register of members of the Company required to be kept pursuant to the Act.

“The Registrar” means the Registrar of Companies, Delhi & Haryana. “The Secretary” means the secretary for the time being of the Company appointed by the Board in accordance with the provisions of the Act. “Capital” means the capital for the time being raised or authorised to be raised for the purposes of the Company.

“Dividend” includes any interim dividend.

“Executor” or “Administrator” means a person who has obtained probate or letters of administration, as the case may be, from some competent court.

“Paid up capital” includes capital credited as paid.

“Persons” include any company or association or body of individuals, whether incorporated or not but does not include a firm.

“Month” means calendar month.

“Rules” means the applicable rules for the time being in force as prescribed under relevant sections of the Act.

“Seal” means the common seal of the Company.

“Secretarial Standards” means the secretarial standards specified by the Institute of Company Secretaries of India constituted under section 3 of the Company Secretaries Act, 1980, and approved as such by the Central Government.

“Shares” means the equity shares issued by the Company from time to time, forming part of the equity share capital of the Company and the word “Share” shall be construed accordingly.

“Sweat equity shares” means Shares issued by the Company to employees or directors at a discount or for consideration other than cash for providing know how or making available rights in the nature of intellectual property rights or value additions by whatever name called.

“Suzuki” means Suzuki Motor Corporation of Japan.

“Suzuki Associate” means any trading company, bank, or other company with which Suzuki has continuous business relationship as may be designated by Suzuki other than a company owned directly or indirectly by an automobile manufacturer (except Suzuki and its subsidiaries).

“In writing” and “written” shall include printing, lithography and other modes of representing or reproducing words in a visible form.

Words importing the singular number only shall include the plural number also and vice-versa.

Words importing the masculine gender only shall include the feminine gender.

Subject to the aforesaid, any words or expressions defined in the Act shall, except where the subject or context forbids, bear the same meaning in these Articles.

2. **Table F not to apply** Save as reproduced herein the regulations contained in Table "F" in the Schedule I to the Act shall not apply to the Company.

Share capital and variation of rights

3. **Authorised Share Capital and Shares under control of Board** The authorised share capital of the Company is as mentioned in Clause V of the memorandum of association of the Company. Subject to the provisions of the Act and these Articles, the shares in the capital of the Company shall be under the control of the Directors who may issue, allot or otherwise dispose of the same or any of them to such Persons, in such proportion and on such terms and conditions and either at a premium or at par and at such time as they may from time to time think fit.
4. **Directors may allot shares otherwise than for cash** Subject to the provisions of the Act and these Articles, the Board may issue and allot shares in the capital of the Company on payment or part payment for any property or assets of any kind whatsoever sold or transferred, goods or machinery supplied or for services rendered to the Company in the conduct of its business and any shares which may be so allotted may be issued as fully paid-up or partly paid-up otherwise than for cash, and if so issued, shall be deemed to be fully paid-up or partly paid-up shares, as the case may be.
5. **Power to issue Sweat equity shares** The Company may issue Sweat equity shares to employees or Directors subject to the conditions specified in the Act.
6. **Issue of certificate** (1) Every person whose name is entered as a member in the Register shall be entitled to receive after allotment or the date of receipt by the Company

of the application for the registration of transfer or transmission or within such period as may be prescribed:

- (a) one certificate for all his shares; or
- (b) several certificates, each for one or more of his shares .

Certificate to bear Seal

(2) Every certificate shall be under the Seal and shall specify the shares to which it relates and the amount paid-up thereon.

One certificate for shares held jointly

(3) In respect of any share or shares held jointly by several persons, the Company shall not be bound to issue more than one certificate, and delivery of a certificate for a share to one of several joint holders shall be sufficient delivery to all such holders.

7. Option to receive share certificate or hold shares with depository

A person subscribing to shares offered by the Company shall have the option either to receive certificates for such shares or hold the shares in a dematerialised state with a depository. Where a person opts to hold any share with the depository, the Company shall intimate such depository the details of allotment of the share to enable the depository to enter in its records the name of such person as the beneficial owner of that share.

8. Issue of new certificate in place of one defaced, lost or destroyed

If any share certificate be worn out, defaced, mutilated or torn or if there be no further space on the back for endorsement of transfer, then upon production and surrender thereof to the Company, a new certificate may be issued in lieu thereof, and if any certificate is lost or destroyed then upon proof thereof to the satisfaction of the Company and on execution of such indemnity as the Company deem adequate, a new certificate in lieu thereof shall be given.

9. Provisions as to issue of

The provisions of the foregoing Articles relating to issue

**certificates to apply
mutatis mutandis to
debentures, etc.**

of certificates shall *mutatis mutandis* apply to issue of certificates for any other securities including debentures (except where the Act otherwise requires) of the Company.

**10. Power to pay
commission in
connection with
securities issues**

- (i) The Company may exercise the powers of paying commissions conferred by the Act provided that the rate per cent or the amount of the commission paid or agreed to be paid shall be disclosed in the manner required by the Act and the Rules made thereunder.
- (ii) The rate or amount of the commission shall not exceed the rate or amount prescribed in the Rules.
- (iii) The commission may be satisfied by the payment of cash or the allotment of fully or partly paid shares or partly in the one way and partly in the other.

**11. Variation of members'
rights**

- (i) If at any time the share capital is divided into different classes of shares, the rights attached to any class (unless otherwise provided by the terms of issue of the shares of that class) may, subject to the provisions of the Act, and whether or not the Company is being wound up, be varied with the consent in writing of such number of shareholders of the issued shares of that class, or with the sanction of a resolution passed at a separate meeting of the holders of the shares of that class as prescribed under the Act.

- (ii) To every such separate meeting, the provisions of these Articles relating to general meetings shall *mutatis mutandis* apply, but so that the necessary quorum shall be at least two persons holding at least one-third of the issued shares of the class in question.

**12. Issue of further shares
not to affect rights of
existing members**

The rights conferred upon the holders of the shares of any class issued with preferred or other rights shall not, unless otherwise expressly provided by the terms of issue of the shares of that class, be deemed to be varied by the creation or issue of further shares ranking *pari passu*

therewith.

13. Power to issue redeemable preference shares

Subject to the provisions of the Act, the Board shall have the power to issue preference shares of one or more classes which are liable to be redeemed on such terms and in such manner as determined by the Board in accordance with the Act and the Rules made thereunder.

14. Further issue of share capital

The Board or the Company, as the case may be, may, in accordance with the Act and the Rules, issue further shares to –

(a) persons who, at the date of offer, are holders of equity shares of the Company. Such offer shall be deemed to include a right exercisable by the person concerned to renounce the shares offered to him or any of them in favour of any other person; or

(b) employees under any scheme of employees' stock option; or

(c) any persons, whether or not those persons include the persons referred to in Article 14(a) or Article 14(b) above.

15. Mode of further issue of shares

Further issue of shares may be made in any manner whatsoever as the Board may determine including by way of preferential offer or private placement, subject to and in accordance with the Act and the Rules.

Lien

16. Company's lien on shares

(1) The Company shall have a first and paramount lien—

(a) on every share (not being a fully paid share), for all monies (whether presently payable or not) called, or payable at a fixed time, in respect of that share; and

(b) on all shares (not being fully paid shares) standing registered in the name of a single person, for all monies presently payable by him or his estate to the Company:

Provided that the Board of Directors may at any time declare any share to be wholly or in part exempt from the provisions of this Article.

Lien to extend to dividends etc. (2) The Company's lien, if any, on a share shall extend to all dividends payable and bonuses declared from time to time in respect of such shares.

Waiver of lien in case of registration (3) Unless otherwise agreed by the Board, the registration of a transfer of shares shall operate as a waiver of the Company's lien.

Enforcing lien by sale (4) The Company may sell, in such manner as the Board thinks fit, any shares on which the Company has a lien: Provided that no sale shall be made—
(a) unless a sum in respect of which the lien exists is presently payable; or
(b) until the expiration of fourteen days after a notice in writing stating and demanding payment of such part of the amount in respect of which the lien exists as is presently payable, has been given to the registered holder for the time being of the share or the person entitled thereto by reason of his death or insolvency.

17. Validity of sale (1) To give effect to any such sale, the Board may authorise some person to transfer the shares sold to the purchaser thereof.

Purchaser to be registered holder (2) The purchaser shall be registered as the holder of the shares comprised in any such transfer.

Purchaser not affected (3) The purchaser shall not be bound to see to the application of the purchase money, nor shall his title to the shares be affected by any irregularity or invalidity in the proceedings in reference to the sale.

Application of proceeds of sale (4) The proceeds of the sale shall be received by the Company and applied in payment of such part of the amount in respect of which the lien exists as is presently payable.

Payment of residual money

- (5) The residue, if any, shall, subject to a like lien for sums not presently payable as existed upon the shares before the sale, be paid to the person entitled to the shares at the date of the sale.

Outsider's lien not to affect Company's lien

- (6) In exercising its lien, the Company shall be entitled to treat the registered holder of any share as the absolute owner thereof and accordingly shall not (except as ordered by a court of competent jurisdiction or unless required by any statute) be bound to recognise any equitable or other claim to, or interest in, such share on the part of any other person, whether a creditor of the registered holder or otherwise. The Company's lien shall prevail notwithstanding that it has received notice of any such claim.

Provisions as to lien to apply mutatis mutandis to debentures, etc.

- (7) The provisions of these Articles relating to lien shall *mutatis mutandis* apply to any other securities including debentures of the Company.

Calls on shares

18. Board may make calls

- (1) In accordance with the Act and the Rules thereunder, the Board may, from time to time, make calls upon the members in respect of any monies unpaid on their shares (whether on account of the nominal value of the shares or by way of premium) and not by the conditions of allotment thereof made payable at fixed times.

Notice of call

- (2) Each member shall, subject to receiving at least fourteen days' notice specifying the time or times and place of payment, pay to the Company, at the time or times and place so specified, the amount called on his shares.

Board may extend time for payment

- (3) The Board may, from time to time, at its discretion, extend the time fixed for the payment of any call in respect of one or more members as the Board may deem appropriate in any

circumstances.

Revocation or postponement of Call	(4) A call may be revoked or postponed at the discretion of the Board.
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19. Call to take effect from date of resolution	A call shall be deemed to have been made at the time when the resolution of the Board authorising the call was passed and may be required to be paid by instalments.
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20. Liability of joint holders of shares	The joint holders of a share shall be jointly and severally liable to pay all calls in respect thereof.
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21. When interest on call or instalment payable	(1) If a sum called in respect of a share is not paid before or on the day appointed for payment thereof, the person from whom the sum is due shall pay interest thereon from the due date to the time of actual payment at such rate as may be fixed by the Board.
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	(2) The Board shall be at liberty to waive payment of any such interest wholly or in part.
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22. Sums deemed to be calls	(1) Any sum which by the terms of issue of a share becomes payable on allotment or at any fixed date, whether on account of the nominal value of the share or by way of premium, shall, for the purposes of these Articles, be deemed to be a call duly made and payable on the date on which by the terms of issue such sum becomes payable.
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Effect of non-payment of such sums	(2) In case of non-payment of such sum, all the relevant provisions of these Articles as to payment of interest and expenses, forfeiture or otherwise shall apply as if such sum had become payable by virtue of a call duly made and notified.
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23. Payment in anticipation of calls may carry interest	The Board - (a) may, if it thinks fit, receive from any member willing to advance the same, all or any part of the monies uncalled and unpaid upon any shares held by him; and
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(b) upon all or any of the monies so advanced, may (until the same would, but for such advance, become presently payable) pay interest at such rate, as may be fixed by the Board. Nothing contained in this clause shall confer on the member (a) any right to participate in profits or dividends or (b) any voting rights in respect of the moneys so paid by him until the same would, but for such payment, become presently payable by him.

Transfer of shares

- | | |
|---|--|
| 24. Instrument of transfer to be executed by transferor and transferee | <p>(1) The instrument of transfer of any share in the Company shall be duly executed by or on behalf of both the transferor and transferee.</p> <p>(2) The transferor shall be deemed to remain a holder of the share until the name of the transferee is entered in the register of members in respect thereof.</p> |
| 25. Board/committee may refuse to register transfer | <p>The Board or committee thereof may, subject to the right of appeal conferred by the Act decline to register -</p> <p>(a) the transfer of a share, not being a fully paid share, to a person of whom they do not approve; or</p> <p>(b) any transfer of shares on which the Company has a lien</p> |
| 26. Board/Committee may decline to recognise instrument of transfer | <p>In case of shares held in physical form, the Board or committee thereof may decline to recognise any instrument of transfer unless -</p> <p>(a) the instrument of transfer is duly executed and is in the form as prescribed in the Rules made under the Act;</p> <p>(b) the instrument of transfer is accompanied by the certificate of the shares to which it relates, and such other evidence as the Board may reasonably require to show the right of the transferor to make the transfer; and</p> <p>(c) the instrument of transfer is in respect of only one class of shares.</p> |

**27. Transfer of shares
when suspended**

On giving of previous notice in accordance with the Act and the Rules made thereunder, the registration of transfers may be suspended at such times and for such periods as the Board may from time to time determine in accordance with the Act and the Rules made thereunder.

**28. Provisions as to
transfer of shares
to apply *mutatis
mutandis* to
debentures, etc.**

The provisions of these Articles relating to transfer of shares shall *mutatis mutandis* apply to any other securities including debentures of the Company.

Transmission of shares

**29. Title to shares on
death of a member**

(1) On the death of a member, the survivor or survivors where the member was a joint holder, and his nominee or nominees or legal representatives where he was a sole holder, shall be the only persons recognised by the Company as having any title to his interest in the shares.

**Estate of deceased
member liable**

(2) Nothing in Article 29(1) shall release the estate of a deceased joint holder from any liability in respect of any share which had been jointly held by him with other persons.

30. Transmission

(1) Any person becoming entitled to a share in consequence of the death or insolvency of a member may, upon such evidence being produced as may from time to time properly be required by the Board and subject as hereinafter provided, elect, either –

- (a) to be registered himself as holder of the share; or
- (b) to make such transfer of the share as the deceased or insolvent member could have made.

**Board's or committee's
right
unaffected**

(2) The Board or committee thereof shall, in either case, have the same right to decline or suspend registration as it would have had, if the deceased

	or insolvent member had transferred the share before his death or insolvency.
31. Right to election of holder of share	(1) If the person so becoming entitled shall elect to be registered as holder of the share himself, he shall deliver or send to the Company a notice in writing signed by him stating that he so elects.
Manner of testifying election	(2) If the person aforesaid shall elect to transfer the share, he shall testify his election by executing a transfer of the share.
Limitations applicable to notice	(3) All the limitations, restrictions and provisions of these regulations relating to the right to transfer and the registration of transfers of shares shall be applicable to any such notice or transfer as aforesaid as if the death or insolvency of the member had not occurred and the notice or transfer were a transfer signed by that member.
32. Claimant to be entitled to same advantage	<p>A person becoming entitled to a share by reason of the death or insolvency of the holder shall be entitled to the same dividends and other advantages to which he would be entitled if he were the registered holder of the share, except that he shall not, before being registered as a member in respect of the share, be entitled in respect of it to exercise any right conferred by membership in relation to meetings of the Company:</p> <p>Provided that the Board may, at any time, give notice requiring any such person to elect either to be registered himself or to transfer the share, and if the notice is not complied with within ninety days, the Board may thereafter withhold payment of all dividends, bonuses or other monies payable in respect of the share, until the requirements of the notice have been complied with.</p>
33. Provisions as to transmission to apply <i>mutatis mutandis</i> to debentures, etc.	The provisions of these Articles relating to transmission by operation of law shall <i>mutatis mutandis</i> apply to any other securities including debentures of the Company.
	Forfeiture of shares
34. If call or	If a member fails to pay any call, or instalment of a call

**instalment not
paid notice must
be given**

or any money due in respect of any share, on the day appointed for payment thereof, the Board or committee thereof may, at any time thereafter during such time as any part of the call or instalment remains unpaid or a judgement or decree in respect thereof remains unsatisfied in whole or in part, serve a notice on him requiring payment of so much of the call or instalment or other money as is unpaid, together with any interest which may have accrued and all expenses that may have been incurred by the Company by reason of non-payment.

35. Form of notice

The notice aforesaid shall:

- (a) name a further day (not being earlier than the expiry of fourteen days from the date of service of the notice) on or before which the payment required by the notice is to be made; and
- (b) state that, in the event of non-payment on or before the day so named, the shares in respect of which the call was made shall be liable to be forfeited.

**36. In default of
payment of shares
to be forfeited**

If the requirements of any such notice as aforesaid are not complied with, any share in respect of which the notice has been given may, at any time thereafter, before the payment required by the notice has been made, be forfeited by a resolution of the Board or committee thereof to that effect.

**37. Receipt of part
amount or grant of
indulgence not to
affect forfeiture**

Neither the receipt by the Company for a portion of any money which may from time to time be due from any member in respect of his shares, nor any indulgence that may be granted by the Company in respect of payment of any such money, shall preclude the Company from thereafter proceeding to enforce a forfeiture in respect of such shares as herein provided. Such forfeiture shall include all dividends declared or any other moneys payable in respect of the forfeited shares and not actually paid before the forfeiture.

**38. Entry of forfeiture
in register of**

When any share shall have been so forfeited, notice of the forfeiture shall be given to the defaulting member and

members

an entry of the forfeiture with the date thereof, shall forthwith be made in the register of members but no forfeiture shall be invalidated by any omission or neglect or any failure to give such notice or make such entry as aforesaid.

39. Effect of forfeiture

The forfeiture of a share shall involve extinction at the time of forfeiture, of all interest in and all claims and demands against the Company, in respect of the share and all other rights incidental to the share.

**40. Forfeited shares
may be sold, etc.**

(1) A forfeited share shall be deemed to be the property of the Company and may be sold or re-allotted or otherwise disposed of either to the person who was before such forfeiture the holder thereof or entitled thereto or to any other person on such terms and in such manner as the Board or committee thereof thinks fit.

**Cancellation of
forfeiture**

(2) At any time before a sale, re-allotment or disposal as aforesaid, the Board or committee thereof may cancel the forfeiture on such terms as it thinks fit.

**41. Members still
liable to pay
money owing
at the time of
forfeiture**

(1) A person whose shares have been forfeited shall cease to be a member in respect of the forfeited shares, but shall, notwithstanding the forfeiture, remain liable to pay, and shall pay, to the Company all monies which, at the date of forfeiture, were presently payable by him to the Company in respect of the shares.

**Member still liable
to pay money
owing at time of
forfeiture and
interest**

(2) All such monies payable shall be paid together with interest thereon at such rate as the Board or committee thereof may determine, from the time of forfeiture until payment or realisation. The Board or committee thereof may, if it thinks fit, but without being under any obligation to do so, enforce the payment of the whole or any portion of the monies due, without any allowance for the value of the shares at the time of forfeiture or waive payment in whole or in part.

Cesser of liability

(3) The liability of such person shall cease if and when the Company shall have received payment in full of all such monies in respect of the shares.

42. Certificate of

(1) A duly verified declaration in writing that the

forfeiture

declarant is a Director, the manager or the secretary of the Company, and that a share in the Company has been duly forfeited on a date stated in the declaration, shall be conclusive evidence of the facts therein stated as against all persons claiming to be entitled to the share.

**Title of purchaser
and transferee of
forfeited shares**

(2) The Company may receive the consideration, if any, given for the share on any sale, re-allotment or disposal thereof and may execute a transfer of the share in favour of the person to whom the share is sold or disposed of.

**Transferee to
be registered as
holder**

(3) The transferee shall thereupon be registered as the holder of the share; and

**Transferee not
affected**

(4) The transferee shall not be bound to see to the application of the purchase money, if any, nor shall his title to the share be affected by any irregularity or invalidity in the proceedings in reference to the forfeiture, sale, re-allotment or disposal of the share.

43. Validity of sales

Upon any sale after forfeiture or for enforcing a lien in exercise of the powers hereinabove given, the Board or committee thereof may, if necessary, appoint some person to execute an instrument for transfer of the shares sold and cause the purchaser's name to be entered in the register of members in respect of the shares sold and after his name has been entered in the register of members in respect of such shares the validity of the sale shall not be impeached by any person.

**44. Cancellation of
share certificate in
respect of forfeited
shares**

Upon any sale, re-allotment or other disposal under the provisions of the preceding Articles, the certificate(s), if any, originally issued in respect of the relative shares shall (unless the same shall on demand by the Company has been previously surrendered to it by the defaulting member) stand cancelled and become null and void and be of no effect, and the Board or committee thereof shall be entitled to issue a duplicate certificate(s) in respect of the said shares to the person(s) entitled thereto.

**45. Surrender of share
certificates**

The Board or committee thereof may, subject to the provisions of the Act, accept a surrender of any share

from or by any member desirous of surrendering them on such terms as they think fit.

46. Sums deemed to be calls

The provisions of these Articles as to forfeiture shall apply in the case of non-payment of any sum which, by the terms of issue of a share, becomes payable at a fixed time, whether on account of the nominal value of the share or by way of premium, as if the same had been payable by virtue of a call duly made and notified.

47. Provisions as to forfeiture of shares to apply *mutatis mutandis* to debentures, etc.

The provisions of these Articles relating to forfeiture of shares shall *mutatis mutandis* apply to any other securities including debentures of the Company.

Alteration of capital

48. Power to alter share capital

Subject to the provisions of the Act, the Company may, by passing necessary resolution, -

(a) increase the share capital by such sum, to be divided into shares of such amount as it thinks expedient;

(b) consolidate and divide all or any of its share capital into shares of larger amount than its existing shares;

(c) convert all or any of its fully paid-up shares into stock, and reconvert that stock into fully paid-up shares of any denomination;

(d) sub-divide its existing shares or any of them into shares of smaller amount than is fixed by the memorandum; and

(e) cancel any shares which, at the date of the passing of the resolution, have not been taken or agreed to be taken by any person.

49. Shares may be converted into stock

Where shares are converted into stock:

(a) the holders of stock may transfer the same or any part thereof in the same manner as, and subject to the same

Articles under which, the shares from which the stock arose might before the conversion have been transferred, or as near thereto as circumstances admit:

Provided that the Board may, from time to time, fix the minimum amount of stock transferable, so, however, that such minimum shall not exceed the nominal amount of the shares from which the stock arose.

Right of stockholders

(b) the holders of stock shall, according to the amount of stock held by them, have the same rights, privileges and advantages as regards dividends, voting at meetings of the Company, and other matters, as if they held the shares from which the stock arose but no such privilege or advantage (except participation in the dividends and profits of the Company and in the assets on winding up) shall be conferred by an amount of stock which would not, if existing in shares, have conferred that privilege or advantage;

(c) such of these Articles of the Company as are applicable to paid-up shares shall apply to stock and the words "share" and "shareholder"/"member" shall include "stock" and "stock-holder" respectively.

50. Reduction of capital

The Company may, by resolution as prescribed by the Act and the Rules, reduce in any manner and in accordance with the provisions of the Act and the Rules,

-
- (a) its share capital; and/or
- (b) any capital redemption reserve account; and/or
- (c) any securities premium account.
- (d)

Joint Holders

51. Joint-holders

Where two or more persons are registered as joint holders (not more than three) of any share, they shall be deemed (so far as the Company is concerned) to hold the same as joint tenants with benefits of survivorship,

subject to the following and other provisions contained in these Articles:

Liability of Joint-holders

(a) The joint-holders of any share shall be liable severally as well as jointly for and in respect of all calls or instalments and other payments which ought to be made in respect of such share.

Death of one or more joint-holders

(b) On the death of any one or more of such joint-holders, the survivor or survivors shall be the only person or persons recognized by the Company as having any title to the share but the Directors may require such evidence of death as they may deem fit, and nothing herein contained shall be taken to release the estate of a deceased joint-holder from any liability on shares held by him jointly with any other person.

Receipt of one sufficient

(c) Any one of such joint holders may give effectual receipts of any dividends, interests or other moneys payable in respect of such share.

Delivery of certificate and giving of notice to first named holder

(d) Only the person whose name stands first in the register of members as one of the joint-holders of any share shall be entitled to the delivery of certificate, if any, relating to such share or to receive notice (which term shall be deemed to include all relevant documents) and any notice served on or sent to such person shall be deemed service on all the joint-holders.

Vote of joint-holders

(e) (i) Any one of two or more joint-holders may vote at any meeting either personally or by attorney or by proxy in respect of such shares as if he were solely entitled thereto and if more than one of such joint-holders be present at any meeting personally or by proxy or by attorney then that one of such persons so present whose name stands first or higher (as the case may be) on the register in respect of such shares shall alone be entitled to vote in respect thereof.

Executors or administrators as joint holders

(ii) Several executors or administrators of a deceased member in whose (deceased member) sole name any share stands, shall for the purpose of this Article be deemed joint-holders.

Provisions as to joint holders as to shares to apply

(f) The provisions of these Articles relating to joint holders of shares shall *mutatis mutandis* apply to any other securities including debentures of the Company

mutatis mutandis
to debentures, etc.

registered in joint names.

Capitalisation of profits

52. Capitalisation

(1) The Company in general meeting may, upon the recommendation of the Board, resolve —

(a) that it is desirable to capitalise any part of the amount for the time being standing to the credit of any of the Company's reserve accounts, or to the credit of the profit and loss account, or otherwise available for distribution; and

(b) that such sum be accordingly set free for distribution in the manner specified in Article 52(2) below amongst the members who would have been entitled thereto, if distributed by way of dividend and in the same proportions.

Sum how applied

(2) The sum aforesaid shall not be paid in cash but shall be applied, subject to the provision contained in Article 52(3) below, either in or towards:

(a) paying up any amounts for the time being unpaid on any shares held by such members respectively;

(b) paying up in full, unissued shares or other securities of the Company to be allotted and distributed, credited as fully paid-up, to and amongst such members in the proportions aforesaid;

(c) partly in the way specified in Article 52(2)(a) and partly in that specified in Article 52(2)(b);

(d) A securities premium account and a capital redemption reserve account or any other permissible reserve account may, for the purposes of this Article, be applied in the paying up of unissued shares to be issued to members of the Company as fully paid bonus shares; or

(e) The Board shall give effect to the resolution passed by the Company in pursuance of this Article.

Powers of the Board for capitalisation

(1) Whenever such a resolution as aforesaid shall have been passed, the Board shall —

(a) make all appropriations and applications of the

undivided profits resolved to be capitalised thereby, and all allotments and issues of fully paid shares, if any; and (b) generally do all acts and things required to give effect thereto.

Board's power to issue fractional certificate/coupon etc.

(2) The Board shall have power—

(a) to make such provisions, by the issue of fractional certificates or by payment in cash or otherwise as it thinks fit, for the case of shares or other securities becoming distributable in fractions; and

(b) to authorise any person to enter, on behalf of all the members entitled thereto, into an agreement with the Company providing for the allotment to them respectively, credited as fully paid-up, of any further shares or other securities to which they may be entitled upon such capitalisation, or as the case may require, for the payment by the Company on their behalf, by the application thereto of their respective proportions of profits resolved to be capitalised, of the amount or any part of the amounts remaining unpaid on their existing shares.

Agreement binding on members

(3) Any agreement made under such authority shall be effective and binding on such members.

Buy-back of shares

53. Buy-back of shares

Notwithstanding anything contained in these Articles but subject to all applicable provisions of the Act or any other law for the time being in force, the Company may purchase its own shares or other specified securities.

General meetings

54. Extraordinary general meeting

All general meetings other than annual general meeting shall be called extraordinary general meeting.

55. Powers of Board to call extraordinary general meeting

The Board may, whenever it thinks fit, call an extraordinary general meeting.

Proceedings at general meetings

56. **Presence of Quorum** (1) No business shall be transacted at any general meeting unless a quorum of members is present at the time when the meeting proceeds to business.
- Business confined to election of Chairperson whilst chair vacant** (2) No business shall be discussed or transacted at any general meeting except election of Chairperson whilst the chair is vacant.
- Quorum for general meeting** (3) The quorum for a general meeting shall be as provided in the Act.
57. **Chairperson of the meetings** The Chairman, if any, of the Board shall preside as Chairperson at every general meeting of the Company.
58. **Directors to elect a Chairperson** If there is no such Chairperson, or if he is not present within fifteen minutes after the time appointed for holding the meeting, or is unwilling to act as Chairperson of the meeting, the Directors present shall elect one of their members to be Chairperson of the meeting.
59. **Members to elect a Chairperson** If at any meeting no Director is willing to act as Chairperson or if no Director is present within fifteen minutes after the time appointed for holding the meeting, the members present shall on a show of hands or on a poll if properly demanded, elect one of their number to be the Chairperson.
60. **Casting vote of Chairperson at general meeting** On any business at any general meeting, in case of an equality of votes, whether on a show of hands or electronically or on a poll, the Chairperson shall have a second or casting vote.
61. **Minutes of proceedings of** (1) The Company shall cause minutes of the proceedings of every general meeting of any class of members or

**meetings and
resolutions passed
by postal ballot**

creditors and every resolution passed by postal ballot to be prepared and signed in such manner as may be prescribed by the Rules and kept by making within thirty days of the conclusion of every such meeting concerned or passing of resolution by postal ballot entries thereof, in books kept for that purpose with their pages consecutively numbered.

**Certain matters
not to be included
in Minutes**

(2) There shall not be included in the minutes any matter which, in the opinion of the Chairperson of the meeting -
(a) is, or could reasonably be regarded, as defamatory of any person; or
(b) is irrelevant or immaterial to the proceedings; or
(c) is detrimental to the interests of the Company.

**Discretion of
Chairperson in
relation to Minutes**

(3) The Chairperson shall exercise absolute discretion in regard to the inclusion or non-inclusion of any matter in the minutes on the grounds specified in the aforesaid Article.

**Minutes to be
evidence**

(4) The minutes of the meeting kept in accordance with the provisions of the Act shall be evidence of the proceedings recorded therein.

**62. Inspection of
minute books of
general meeting**

(1) The books containing the minutes of the proceedings of any general meeting of the Company or a resolution passed by postal ballot shall:

(a) be kept at the registered office of the Company; and
(b) be open to inspection of any member without charge, during 11.00 a.m. to 1.00 p.m. on all working days other than Saturdays.

**Members may
obtain copy of
minutes**

(2) Any member shall be entitled to be furnished, within the time prescribed by the Act and the Rules, after he has made a request in writing in that behalf to the Company and on payment of such maximum fee as may be provided or indicated under the Act and the Rules, with a copy of any minutes referred to in Article 62(1) above:

Provided that a member who has made a request for

provision of a soft copy of the minutes of any previous general meeting held during the period immediately preceding three financial years, shall be entitled to be furnished with the same free of cost.

Adjournment of meeting

**63. Chairperson
may adjourn the
meeting**

(1) The Chairperson may, in accordance with the provisions of the Act, Rules and Secretarial Standards , adjourn the meeting from time to time and from place to place.

**Business at
adjourned meeting**

(2) No business shall be transacted at any adjourned meeting other than the business left unfinished at the meeting from which the adjournment took place.

**Notice of
adjourned meeting**

(3) When a meeting is adjourned for thirty days or more, notice of the adjourned meeting shall be given as in the case of an original meeting.

**Notice of
adjourned meeting
not required**

(4) Save as aforesaid, and save as provided in the Act, it shall not be necessary to give any notice of an adjournment or of the business to be transacted at an adjourned meeting.

Voting rights

**64. Entitlement to vote
on show of hands
and on poll**

Subject to any rights or restrictions for the time being attached to any class or classes of shares -

(a) on a show of hands, every member present in person shall have one vote; and

(b) on a poll, the voting rights of members shall be in proportion to his share in the paid-up equity share capital of the Company.

**65. Voting through
electronic means**

A member may exercise his vote at a meeting by electronic means in accordance with the Act and shall vote only once.

66. **Vote of joint-holders** (1) In the case of joint holders, the vote of the senior who tenders a vote, whether in person or by proxy, shall be accepted to the exclusion of the votes of the other joint holders.

Seniority of names (2) For this purpose, seniority shall be determined by the order in which the names stand in the register of members.

67. **How members *non compos mentis*** A member of unsound mind, or in respect of whom an order has been made by any court having jurisdiction in lunacy, may vote, whether on a show of hands or on a poll, by his committee or other legal guardian, and any such committee or guardian may, on a poll, vote by proxy.

68. **Votes in respect of shares of deceased or insolvent members, etc.** Subject to the provisions of the Act and other provisions of these Articles, any person entitled under the Article 30 (*Transmission*) to any shares, may vote at any general meeting in respect thereof as if he was the registered holder of such shares, provided that at least 48 (forty eight) hours before the time of holding the meeting or adjourned meeting, as the case may be, at which he proposes to vote, he shall duly satisfy the Board of his right to such shares unless the Board shall have previously admitted his right to vote at such meeting in respect thereof.

69. **Business may proceed pending poll** Any business other than that upon which a poll has been demanded may be proceeded with, pending the taking of the poll.

70. **Restriction on voting rights** (1) No member shall be entitled to vote at any general meeting unless all calls or other sums presently payable by him in respect of shares in the Company have been paid.

(2) No objection shall be raised to the qualification of any voter except at the meeting or adjourned meeting at which the vote objected to is given or

tendered, and every vote not disallowed at such meeting be valid for all purposes.

- (3) Any such objection made in due time shall be referred to the Chairperson of the meeting whose decision shall be final and conclusive.

71. Restriction on exercise of voting rights in other cases to be void

A member is not prohibited from exercising his voting on the ground that he has not held his share or other interest in the Company for any specified period preceding the date on which the vote is taken, or on any other ground not being a ground set out in the preceding Article.

72. Equal rights of Members

Any member whose name is entered in the register of members of the Company shall enjoy the same rights and be subject to the same liabilities as all other members of the same class.

Proxy

73. Member may vote in person or otherwise

(1) Any member entitled to attend and vote at a general meeting may do so either personally or through his constituted attorney or through another person as a proxy on his behalf, for that meeting.

(2) The instrument appointing a proxy and the power-of attorney or other authority, if any, under which it is signed or a notarised copy of that power or authority, shall be deposited at the registered office of the Company not less than forty eight hours before the time for holding the meeting or adjourned meeting at which the person named in the instrument proposes to vote, and in default the instrument of proxy shall not be treated as valid.

74. Form of proxy

An instrument appointing a proxy shall be in the form as prescribed in the Rules.

75. Proxy to be valid notwithstanding death of the principal

A vote given in accordance with the terms of an instrument of proxy shall be valid, notwithstanding the previous death or insanity of the principal or the revocation of the proxy or of the authority under which

the proxy was executed, or the transfer of the shares in respect of which the proxy is given:

Provided that no intimation in writing of such death, insanity, revocation or transfer shall have been received by the Company at its office before the commencement of the meeting or adjourned meeting at which the proxy is used.

Board of Directors

76. Board of Directors

- (1) Unless otherwise determined by the Company in the general meeting, the number of Directors shall not be less than three and shall not be more than fifteen. The Company may appoint more than fifteen Directors after complying with the provisions of the Act. The Directors are not required to hold any qualification shares.

Appointment of Directors

- (2) So long as Suzuki (together with its subsidiary/ies or Suzuki Associate) holds more than 50% (fifty percent.) of the paid-up shares, Suzuki shall be entitled to nominate for appointment a majority of the Directors on the Board of the Company.

The independent Directors shall be appointed as provided under the Act and other regulations.

Suzuki shall be entitled to remove the Directors nominated by it and appoint any other person(s) in his/their place.

- (3) The Chairman shall be appointed by the Board of the Company. The Chairman shall chair the general meetings of the Company and also the meetings of the Board of Directors of the Company.

- (4) The Managing Director, who shall be a non-retiring

Director, shall be nominated by Suzuki and shall be the chief executive officer of the Company, who shall be vested with substantial powers of operational management which shall be exercised under the overall superintendence, direction and control of the Board of Directors and subject to the powers exercisable by the Board of Directors.

(5) Not less than two-thirds of the total number of Directors shall be elected by the Company in general meeting and shall be liable to retire by rotation in accordance with the Act. A retiring Director may be re-elected. A person who is not a retiring Director shall be eligible for appointment in accordance with the Act.

(6) The Directors shall be paid such remuneration, salary and allowances as the Company may from time to time determine in accordance with the Act. Additionally, the Board shall determine from time to time the fees which may be paid to Directors for attending Board and committee meetings. Further, Directors shall also be entitled to payment / reimbursement of all reasonable travelling, hotel and other incidental expenses for attending the meetings of the Board, its committees and general meetings and any other business of the Company.

**77. Appointment
of additional
Directors**

(1) Subject to the provisions of the Act, the Board shall have power at any time, and from time to time, to appoint a person as an additional Director, provided the number of the Directors and additional Directors together shall not at any time exceed the maximum strength fixed for the Board by the Articles.

**Duration of office
of additional
Director**

(2) Such person shall hold office only up to the date of the next annual general meeting of the Company but shall be eligible for appointment by the Company as a Director at that meeting subject to the provisions of the Act.

**78. Appointment of
alternate Director**

(1) The Board may appoint an alternate Director to act for a Director (hereinafter in this Article called "the Original Director") during his absence for a period of not less than three months from India. No person shall be appointed as an alternate Director for an independent Director unless he is qualified to be appointed as an independent Director under the provisions of the Act.

**Duration of
office of alternate
Director**

(2) An alternate Director shall not hold office for a period longer than that permissible to the Original Director in whose place he has been appointed and shall vacate the office if and when the Original Director returns to India.

**Re-appointment
provisions
applicable to
Original Director**

(3) If the term of office of the Original Director is determined before he returns to India the automatic reappointment of retiring Directors in default of another appointment shall apply to the Original Director and not to the alternate Director.

**79. Appointment of
Director to fill a
casual vacancy**

(1) If the office of any Director appointed by the Company in general meeting is vacated before his term of office expires in the normal course, the resulting casual vacancy may, be filled by the Board of Directors at a meeting of the Board.

**Duration of
office of Director
appointed to fill
casual vacancy**

(2) The Director so appointed shall hold office only upto the date upto which the Director in whose place he is appointed would have held office if it had not been vacated.

Powers of Board

**80. General powers
of the Company
vested in Board**

The management of the business of the Company shall be vested in the Board and the Board may exercise all such powers, and do all such acts and things, as the Company is by the memorandum of association or otherwise authorized to exercise and do, and, not hereby or by the statute or otherwise directed or required to be exercised or done by the Company in general meeting but subject nevertheless to the provisions of the Act and other laws and of the memorandum of association and these Articles and to any regulations, not being inconsistent with the memorandum of association and these Articles or the Act, from time to time made by the Company in general meeting provided that no such regulation shall invalidate any prior act of the Board which would have been valid if such regulation had not been made.

Proceedings of the Board

**81. When meeting to
be convened**

(1) The Board of Directors may meet for the conduct of business, adjourn and otherwise regulate its meetings, as it thinks fit.

**Who may summon
Board meeting**

(2) The Chairman or any one Director with the previous consent of the Chairman may, or the company secretary or any person authorised by the Board, with the previous consent of the Chairman, or in his absence the Managing Director or in his absence the whole-time director shall, at any time, summon a meeting of the Board.

**Quorum for Board
Meetings**

(3) The quorum for a Board meeting shall be as provided in the Act.

**Participation at
Board meetings**

(4) The participation of Directors in a meeting of the Board may be either in person or through video conferencing or audio visual means, as may be prescribed by the Rules or permitted under law.

**82. Questions at
Board meeting**

(1) Save as otherwise expressly provided in the Act, questions arising at any meeting of the Board shall be

how decided	decided by a majority of votes.
Casting vote of Chairman at Board meeting	(2) In case of an equality of votes, the Chairman of the Board, if any, shall have a second or casting vote.
83. Directors not to act when number falls below minimum	The continuing Directors may act notwithstanding any vacancy in the Board but, if and so long as their number is reduced below the quorum fixed by the Act for a meeting of the Board, the continuing Directors or Director may act for the purpose of increasing the number of Directors to that fixed for the quorum, or of summoning a general meeting of the Company, but for no other purpose.
84. Chairman	If the Chairman is not present within five minutes after the time appointed for holding the meeting of the Board, the Directors present shall choose one of their number to be the Chairman of such meeting.
85. Delegation of Powers	(1) The Board may, subject to the provisions of the Act, delegate any of its powers to committees consisting of such member or members of its body as it thinks fit.
Committee to conform to Board regulations	(2) Any committee so formed shall, in the exercise of the powers so delegated, conform to any regulations that may be imposed on it by the Board.
Participation at committee meetings	(3) The participation of Directors in a meeting of the committee may be either in person or through video conferencing or audio visual means as may be prescribed by the Rules or permitted under law.
	(4) The quorum for the committee meetings shall be $\frac{1}{3}^{\text{rd}}$ of its members or two, whichever is higher.
86. Chairperson of committee	(1) A committee may elect a chairperson of its meetings unless the Board, while constituting a committee, has appointed a chairperson of such committee.
Who to preside at meetings of	(2) If no such chairperson is elected, or if at any meeting the chairperson is not present within fifteen minutes after

committee	the time appointed for holding the meeting, the members present may choose one of their members to be chairperson of the meeting.
87. Committee to meet	(1) A committee may meet and adjourn as it thinks fit.
Questions at committee meeting how decided	(2) Questions arising at any meeting of a committee shall be determined by a majority of votes of the members present.
Casting vote of chairperson at committee meeting	(3) In case of an equality of votes, the chairperson of the committee shall have a second or casting vote.
88. Acts of Board or committee valid notwithstanding defect of appointment	All acts done by the Board or of a committee thereof or by any person acting as a Director, shall, notwithstanding that it may be afterwards discovered that there was some defect in the appointment of any one or more of such Directors or of any person acting as aforesaid, or that they or any of them were disqualified or that his or their appointment had terminated, be as valid as if every such Director or such person had been duly appointed and was qualified to be a Director.
89. Passing of resolution by circulation	Save as otherwise expressly provided in the Act, a resolution in writing, signed, whether manually or by secure electronic mode, by a majority of the members of the Board or of a committee thereof, for the time being entitled to receive notice of a meeting of the Board or committee, shall be valid and effective as if it had been passed at a meeting of the Board or committee, duly convened and held.
Chief Executive Officer, Manager, Company Secretary or Chief Financial Officer	
90. Chief Executive Officer, etc.	Subject to the provisions of the Act,— (a) A chief executive officer, manager, company secretary and chief financial officer may be appointed by the Board for such term, at such remuneration and upon such conditions as it may think fit and any chief executive officer, manager, company secretary and chief

financial officer so appointed may be removed by means of a resolution of the Board. The Board may appoint one or more chief executive officers for its multiple businesses.

**Director may be
chief executive
officer, etc.**

(b) A Director may be appointed as chief executive officer, manager, company secretary or chief financial officer.

The Seal

**91. The seal, its
custody and use
Affixation of seal**

(1) The Board shall provide for the safe custody of the seal.

(2) The seal of the Company shall not be affixed to any instrument except by the authority of a resolution of the Board or of a committee of the Board authorised by it in that behalf, and except in the presence of at least one Director or the manager, if any or the secretary or such other person as the Board may appoint for the purpose; and such Directors or manager or the secretary or other person aforesaid shall sign every instrument to which the seal of the Company is so affixed in their presence.

Dividends and Reserve

**92. Company in
general meeting
may declare
dividends**

The Company in general meeting may declare dividends. No dividend shall exceed the amount recommended by the Board.

93. Interim dividends

Subject to the provisions of the Act, the Board may from time to time pay interim dividend to the members.

**94. Dividends only
to be paid out of
profits**

(1) The Board may, before recommending any dividend, set aside out of the profits of the Company such sums as it thinks fit as a reserve or reserves which shall, at the discretion of the Board, be applied for any purpose to which the profits of the Company may be properly applied, including provision for meeting contingencies or for equalising dividends; and pending such application, may, at the like discretion, either be employed in the

business of the Company or be invested in such investments (other than shares of the Company) as the Board may, from time to time, think fit.

Carry forward of Profits

(2) The Board may also carry forward any profits which it may consider necessary not to divide, without setting them aside as a reserve.

95. Division of profits

(1) Subject to the rights of persons, if any, entitled to shares with special rights as to dividends, all dividends shall be declared and paid according to the amounts paid or credited as paid on the shares in respect whereof the dividend is paid, but if and so long as nothing is paid upon any of the shares in the Company, dividends may be declared and paid according to the amounts of the shares.

Payments in Advance

(2) No amount paid or credited as paid on a share in advance of calls shall be treated for the purposes of this Article as paid on the share.

Dividends to be Apportioned

(3) All dividends shall be apportioned and paid proportionately to the amounts paid or credited as paid on the shares during any portion or portions of the period in respect of which the dividend is paid; but if any share is issued on terms providing that it shall rank for dividend as from a particular date such share shall rank for dividend accordingly.

96. No member to receive dividend whilst indebted to the Company and Company's right to reimbursement therefrom

(1) The Board may deduct from any dividend payable to any member all sums of money, if any, presently payable by him to the Company on account of calls or otherwise in relation to the shares of the Company.

Retention of Dividends

(2) The Board may retain dividends payable upon shares in respect of which any person is, under the Article 30 (*Transmission*) hereinbefore contained, entitled to become a member, until such person shall become a member in respect of such shares.

97. Dividend how Remitted

(1) Any dividend, interest or other monies payable in cash in respect of shares may be paid by electronic mode or by cheque or warrant sent through the post directed to

the registered address of the holder or, in the case of joint holders, to the registered address of that one of the joint holders who is first named on the register of members, or to such person and to such address as the holder or joint holders may in writing direct.

**Instrument of
Payment**

(2) Every such cheque or warrant shall be made payable to the order of the person to whom it is sent.

**Discharge to
Company**

(3) Payment in any way whatsoever shall be made at the risk of the person entitled to the money paid or to be paid. The Company will not be responsible for a payment which is lost or delayed. The Company will be deemed to having made a payment and received a good discharge for it if a payment using any of the foregoing permissible means is made.

**98. Receipt of one
holder sufficient**

Any one of two or more joint holders of a share may give effective receipts for any dividends, bonuses or other monies payable in respect of such share.

**No interest on
Dividends**

No dividend shall bear interest against the Company.

**Waiver of
Dividends**

The waiver in whole or in part of any dividend on any share by any document (whether or not under seal) shall be effective only if such document is signed by the member (or the person entitled to the share in consequence of the death or bankruptcy of the holder) and delivered to the Company and if or to the extent that the same is accepted as such or acted upon by the Board.

Accounts and Inspection

**99. Inspection by
Directors**

(1) The books of account and books and papers of the Company, or any of them, shall be open to the inspection of Directors in accordance with the applicable provisions of the Act and the Rules.

Restriction on inspection by members

(2) No member (not being a Director) shall have any right of inspecting any books of account or books and papers or document of the Company except as conferred by law or authorised by the Board.

Inspection

(3) All the registers/returns may be inspected and the extracts thereof may be taken by the members and such other persons as provided under the Act and the Rules at such a maximum fee provided or indicated under the Act and the Rules.

Service of documents

(4) On the request of a member, the Company shall deliver document(s) through a particular mode as requested by the member without charging any fee towards such mode of delivery.

Winding up

100. Winding up of Company

Subject to the applicable provisions of the Act and the Rules made thereunder -

(a) If the Company shall be wound up, the liquidator may, with the sanction of a resolution of the Company and any other sanction required by the Act, divide amongst the members, in specie or kind, the whole or any part of the assets of the Company, whether they shall consist of property of the same kind or not.

(b) For the purpose aforesaid, the liquidator may set such value as he deems fair upon any property to be divided as aforesaid and may determine how such division shall be carried out as between the members or different classes of members.

(c) The liquidator may, with the like sanction, vest the whole or any part of such assets in trustees upon such trusts for the benefit of the contributories if he considers necessary, but so that no member shall be compelled to accept any shares or other securities whereon there is any liability.

Indemnity

101. Directors and officers right to

(a) Subject to the provisions of the Act, every Director, Managing Director, whole-time Director, manager,

indemnity

company secretary and other officers of the Company shall be indemnified by the Company out of the assets of the Company, to pay all costs, losses and expenses (including travelling expense) which such Director, manager, company secretary and officer may incur or become liable for by reason of any contract entered into or act or deed done by him in his capacity as such Director, manager, company secretary or officer or in any way in the discharge of his duties in such capacity including expenses.

(b) Subject as aforesaid, every Director, Managing Director, manager, company secretary or other officers of the Company shall be indemnified against any liability incurred by him in defending any proceedings, whether civil or criminal in which judgement is given in his favour or in which he is acquitted or discharged or in connection with any application under applicable provisions of the Act in which relief is given to him by the court or the Tribunal.

Insurance

(c) The Company may take and maintain any insurance on behalf of its present and/or former Directors, key managerial personnel and other officers for indemnifying all or any of them against any liability for any acts in relation to the Company for which they may be liable but have acted honestly and reasonably.

General Power

102. General Power

Wherever in the Act, it has been provided that the Company shall have any right, privilege or authority or that the Company could carry out any transaction only if the Company is so authorized by its Articles, then and in that case this Article authorizes and empowers the Company to have such rights, privileges or authorities and to carry out such transactions as have been permitted by the Act, without there being any specific Article in that behalf herein provided.

Name of Subscribers	Addresses, description and occupation, if any	No. of Shares taken by each subscriber	Signature Of subscriber	Signature of witnesses and their addresses, description and occupation
1. Munish Chander S/o Babu Lal Gupta	C-II/50, Bapa Nagar, New Delhi SERVICE	ONE	Sd/-	
2. Hemant Singh S/o Shri Late Prof. Baljit Singh	DI/80, Chanakyapuri, New Delhi SERVICE	ONE	Sd/-	
3. T.S. Vijaya Raghvan S/o Shri T. Sundara Raghvan	B-608 Curzon Road Apartments, K.G. Marg, New Delhi SERVICE	ONE	Sd/-	Praveen Aggarwal, S/o Shri S.K. Aggarwal, Chartered Accountant, 2/85, Roop Nagar, New Delhi, DELHI

Date : 23rd February, 1981.

Place : New Delhi.